

DISTRICT MONTHLY REPORT: DECEMBER 2019

ADMINISTRATIVE:

- 1) Chief VanCamp represented the District at a workshop for Thurston County TCOMM 9-1-1 regarding the new voter approved levy for replacement radio equipment on December 10th and modifications to the interlocal agreement to accommodate it.

PLANNING: Action Item Summary List:

| # | Topic | Date | Priority | Action/Status |
|----|---------------------------------------|---------|----------|--|
| 44 | District Training Center | TBD | Med | <u>VanCamp:</u> <ul style="list-style-type: none"> ▪ Topic included in Master Planning Phase III Training & Education Plan (<i>draft to BoFC in October 2019 and January 2020</i>). |
| 53 | Organizational performance management | Ongoing | High | <u>VanCamp, LeMay:</u> <ul style="list-style-type: none"> ▪ Fire Chief, Board and District goals & objectives for 2019-2020: approved at October Board meeting; ▪ Preparation for 2019-2020 PDP process for all members. |
| 55 | Consideration of apparatus sizing | TBD | Low | <u>VanCamp:</u> <ul style="list-style-type: none"> ▪ Committee for development of replacement Type I Engine specifications organized and began work based on project guidelines from Apparatus & Equipment Master Plan, and funding included in 2019 CR&R Plan-Budget. |
| 59 | IR&R Staffing Planning | Ongoing | High | <u>VanCamp, LeMay, McBride:</u> <ul style="list-style-type: none"> ▪ No report. |
| 60 | Boston Harbor Hydrant System | Ongoing | Low | <u>VanCamp:</u> <ul style="list-style-type: none"> ▪ No report. |

Phase II Master Plan Report: A summary of the preceding month:

- No report.

Phase III Master Plan Development: A summary of the preceding month:

- Based on input subsequent to the November 12th regular Board meeting, Staff re-worked the draft Training & Education and Community Risk Reduction Master Plan documents and planned to submit them for review to the Board again at their January 2020 meeting.

PUBLIC RELATIONS & COMMUNITY SERVICES:

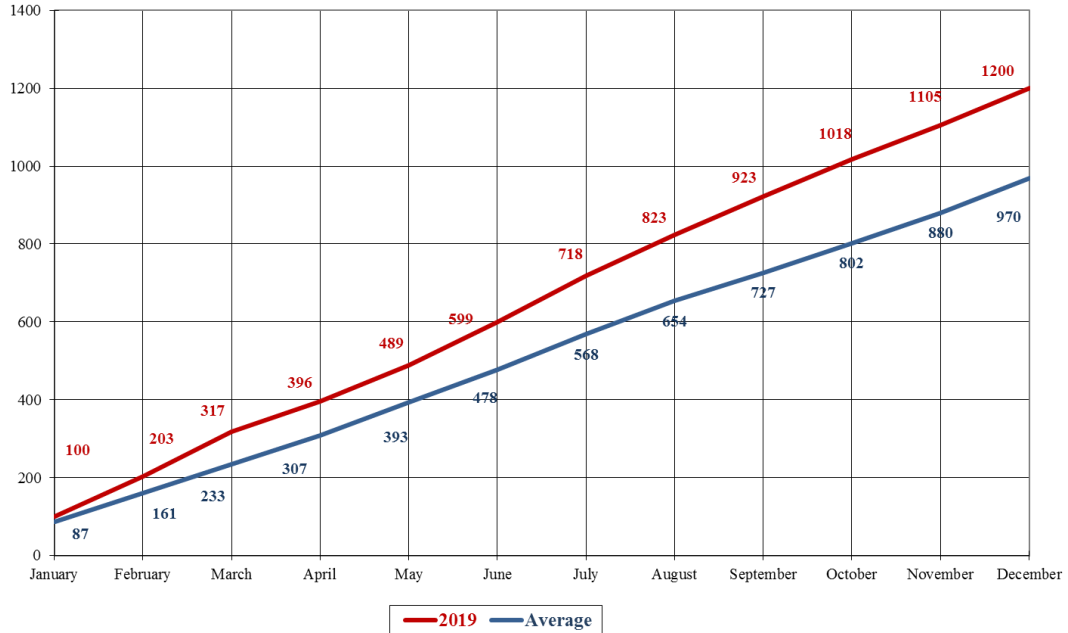
- 1) On December 6th, Chief LeMay represented both the District and the South Bay Fire Fighters' Association at the annual Association of Washington Business (AWB) Holiday Kid's Tree ceremony. The AWB donated \$500 to the SBFFA for local holiday charities including both Boston Harbor and South Bay Elementary School pantries, the Acme Fuel and Puget Sound Energy emergency heating funds and the Thurston County Food Bank. A big thanks to all partners for this worthy endeavor!

EMERGENCY RESPONSE: Total of 1200 calls to date; 970 for 2008-18 average; (see attached *Monthly Call Summary Report Appendix 1*):

1) Type of responses for the month of December:

| | Fire | ALS | BLS | Pub Svc | False | Total |
|----------------------------------|------|--------------|-----|---------|-------|------------|
| 2019 In FD8 | 2 | 21 | 40 | 16 | 2 | 81 |
| 2019 Total | 4 | 26 | 45 | 16 | 4 | 95 |
| 2018 (Total) | 10 | 82 (Tot EMS) | | 21 | 6 | 119 |
| Average ^{NOTE 1} | 6 | 66 (Tot EMS) | | 13 | 4 | 89 |

Accumulated Call Volume



2) Average number of responders-per-incident for December:

| | Total | Daytime | Night | Weekend |
|-------------|------------|---------|-------|---------|
| 2019 | 3.9 | 3.6 | 4.2 | 4.3 |
| 2018 | 3.5 | 3.3 | 3.4 | 3.9 |

3) Performance measures to *Target Levels of Service** for the month/year:

| Response Zone | EMS | | | Fire | | |
|------------------------------------|-------------|-------------|------------|------------|------------|------------|
| | Total | Meet | Pct | Total | Meet | Pct |
| Station 8-1 | 28 | 20 | 71% | 2 | 2 | 100% |
| Station 8-2 | 12 | 4 | 33% | 0 | 0 | 0% |
| Station 8-3 | 21 | 13 | 62% | 0 | 0 | 0% |
| Average | | | | | | |
| Avg 2019 To Date | 66.8 | 39.9 | 60% | 2.5 | 1.8 | 70% |
| Avg 2018 | 62.4 | 38.6 | 62% | 3.0 | 2.7 | 89% |
| Avg 08-18 ^{NOTE 2} | 52.8 | 33.9 | 64% | 3.9 | 2.7 | 70% |

*KEY: EMS targets: minimum 2 responders on scene within 8 minutes
Fire targets: minimum 4 responders on scene within 10 minutes
 Does not include false alarms, service calls, mutual aid outside District

NOTE 1: Combination of pre-merger FD7 and FD8, for December 2008-2018 (average)

NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2018

4) **Delayed responses** for the month of December:

| FD8 | Date | Sta | Time | R/T | Incident Type | Comments | Shift |
|------|-----------|-----|-------|-------|---------------------|--|-------|
| 1123 | 4 Dec 19 | 86B | 09:09 | 9.59 | BLSY Fall | Travel time from Sta 8-1 | |
| 1132 | 7 Dec 19 | 86B | 17:06 | 11.46 | BLS Fall | Travel time from Sta 3-5 (Engine 35) | 2 |
| 1133 | 8 Dec 19 | 82A | 02:40 | 9.02 | ALS Diabetic Prob | Travel time from Sta 8-1 | 2 |
| 1137 | 9 Dec 19 | 81E | 15:56 | 10.59 | BLS Syncope | Delayed response due to stand-by for law enforcement | |
| 1141 | 10 Dec 19 | 84A | 14:00 | 11.34 | ALS Headache | Travel time from Sta 8-3 | |
| 1143 | 11 Dec 19 | 81E | 14:53 | 21.24 | BLS Unk Med Prob | Dispatcher error in recording time | |
| 1156 | 14 Dec 19 | 81F | 13:37 | 10.54 | BLS Fall | Difficulty in obtaining correct address | 9 |
| 1157 | 16 Dec 19 | 85A | 09:20 | 10.01 | BLS Assist L/E | Delayed response due to stand-by for law enforcement | |
| 1167 | 19 Dec 19 | 81H | 09:24 | 10.18 | BLS Burns | Engine 83 covered for Engine 81 (out of service) | |
| 1178 | 21 Dec 19 | 81F | 14:24 | 9.44 | BLSY Patient Assist | Travel time from Sta 8-1, non-emergency | 7 |
| 1181 | 22 Dec 19 | 82A | 15:03 | 18.37 | BLS Assist L/E | Delayed response due to stand-by for law enforcement | 8 |
| 1182 | 23 Dec 19 | 86B | 01:29 | 11.10 | BLSY Fall | Travel time from Sta 8-1, non-emergency | 8 |
| 1187 | 25 Dec 20 | 83A | 20:59 | 9.35 | BLS Swelling | Difficulty in obtaining correct address | 2 |
| 1188 | 25 Dec 20 | 84A | 21:43 | 12.18 | ALS Breathing Prob | Clearing from previous incident, travel time | 2 |
| 1198 | 28 Dec 20 | 82B | 04:33 | 12.55 | BLS Bleeding | Travel time from Sta 8-1 | 4 |
| 1200 | 28 Dec 20 | 82A | 20:38 | 10.53 | ALS Bleeding | Travel time from Sta 8-1 | 5 |

IR&R STAFFING LEVELS: Staffing levels for December:

| Staffing Targets by Position: | | Station 8-1 | Station 8-3 | Note |
|-------------------------------|---|-------------|-------------|----------|
| Day-shift | Battalion Chief: | 32% | | A |
| | Engine/EMS Company: | 100% | 100% | B |
| | Station Staffed: | 100% | 100% | |
| Night & Weekend | Battalion Chief: | 63% | | |
| | Company Officer: | 98% | 60% | B |
| | Engine Company: | 100% | 60% | B,C |
| | EMS Company: | 100% | 90% | D |
| | Operations Support (Tenders) | 93% | | E |
| Total | Summary of Staffing Level for the Month: | 100% | 94% | D |

Notes:

- A) Includes weekday holidays when BC not staffed;
- B) Includes BC assigned as Company Officer if needed;
- C) May be cross-trained/certified staff (e.g. Firefighter-EMT);
- D) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- E) Operations Support Program staff for on-call for Driver-Operator & Tender response.

Volunteer Staffing: status for the current month: see **Appendix 2**.

PERSONNEL MANAGEMENT, SAFETY & TRAINING:

1) **Current Training Topics:**

- Standard Tactical Evolution: engine company with tender supply
- SCBA Donning
- CPR/AED Quarterly Qualification
- Incident Command System: fireground accountability (annual refresher)
- Use of new "Blitzfire" monitor device (fireground training)
- Policy review: District Safety Committee minutes review

2) **Medic-One OTEP:**

- Travis Act DoH procedures;
- Stroke;
- Opioid overdose;
- Excited delirium;
- Pediatric assessment;
- MCI-HazMat; and
- Infectious disease prevention.

- 3) Leadership:
 - The Operations Team met on December 5th.
- 4) Other:
 - Chief LeMay attended the Washington State Training Officers strategic planning meeting at Snoqualmie FD on December 10th.

PERSONNEL MANAGEMENT, RELATIONS:

- 1) On December 4th, Chiefs VanCamp and LeMay attended the first Chiefs and Chaplains Breakfast sponsored by True Responders and the Rotary Club of West Olympia. It was held at the Lacey Community Center, and the guest speaker was Preston Bhang, retired from Seattle FD.
- 2) On December 6th, representatives of the District and IAFF Local 2903 participated in Public Employee Relations Commissioner (PERC) mediated negotiations for the renewal of the Collective Bargaining Agreement.
- 3) At their regular meeting on December 10th, the Board appointed Pam Long to fill the vacancy left by the late Mike Berman.

EQUIPMENT & FACILITIES:

- 1) Apparatus & Equipment:
 - a. At the Board's regular meeting on December 10th, they approved a staff proposal for replacement information technology equipment as detailed by representatives of Pacific Office Automation.
 - b. The Facilities & Equipment Team met on December 16th.
 - c. Engines 81 and 83 had the "Blitzfire" nozzle equipment installed and the rear compartments "standardized".
 - d. On December 27th the District received its new Aid Unit 81. It is a former Medic One medic unit converted with a new chassis and refurbished patient compartment. It will be placed into service as soon as portable equipment & supplies are installed and member trained on its use.
 - e. Battalion 82 vehicle was inspected by shop staff during the month for reported electrical problems that could not be replicated ("of course").
 - f. Engine 81 was shopped during the month for a steering system failure (Engine 82 will fill in for it).
 - g. Tender 84 received a new seat, replacing the seat that did not work.
- 2) Facilities:
 - a. The gate at the District Training Center is now being locked with a Knoxbox keyed padlock.
 - b. Lt Pawlowski continues to work with the contractor on completion of the countertop remodel project in the dayroom kitchen at Station 8-1.
 - c. Lt Pawlowski worked with a local electrical contractor in installing new and repairing existing exterior light fixtures at Station 8-3 to improve outdoor illumination for safety and security.
 - d. The Engine, Tender and Aid Unit apparatus bay doors at Station 8-1 are planned to be updated with new controller mechanisms to ensure reliable operation. The Battalion door had already been addressed.



FINANCIAL: (see also Budget Reports provided by the District Secretary).

| Cash Balance | Fund 6680 Operations | Note | Fund 6681 CR&R | Note | Fund 6683 Reserve | Note | Fund 6685 Cap Fac Proj | Note |
|------------------------|----------------------|-------|----------------|-------|-------------------|------|------------------------|-------|
| Beg. 1 Jan 19 | \$ 1,032,984 | | \$ 1,776,252 | | \$ 1,250,226 | | \$ 1,172,215 | |
| Current Balance | \$ 1,115,005 | 1,3 | \$ 1,966,988 | 1,3 | \$ 1,275,688 | 1,3 | \$ 1,574,542 | 1,3,5 |
| Budget End Bal | \$ 1,033,000 | 2,3,4 | \$ 1,900,000 | 2,3,4 | \$ 1,267,000 | 2,3 | \$ 1,750,000 | 2,3 |

Notes:

- 1: As of 1 December 2019.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:
 LGIP Pool: 1.74 %
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$250,000 from Fund 6680 to Fund 6681 (November 2019).
- 5: Include the sale of surplus real properties and purchase of new real property.

Operating Cash Flow: projected for the year: see **Appendix 3**.

APPENDIX 1- MONTHLY RESPONSE RECORD

| Inc # | Date | Sta Zone | Grid | Location | Alarm Time | Resp Time | Type | Resp | Shift # |
|-------|-----------|----------|------|-----------------------------|------------|-----------|-----------------------|------|---------|
| 1114 | 2 Dec 19 | 83A | F16 | 6440 Woodard Bay Rd NE | 06:55 | 6.11 | BLS Respiratory Prob | 2 | |
| 1115 | 2 Dec 19 | 81B | H17 | 3901 Lemon Rd NE | 09:20 | 3.32 | BLS Ankle Pain | 3 | |
| 1116 | 2 Dec 19 | 85A | D16 | 8530 Willow Dr NE | 15:20 | 0.00 | Service Call | 1 | |
| 1117 | 2 Dec 19 | 81E | I20 | 6937 32nd Ct NE | 17:27 | 6.48 | ALS Chest Pain | 4 | |
| 1118 | 2 Dec 19 | 81G | I20 | 6235 33rd Ave NE | 18:42 | 8.37 | BLS Vertigo | 4 | 6 |
| 1119 | 3 Dec 19 | 83A | G16 | 5547 Boston Harbor Rd NE | 11:49 | 8.22 | BLS CVA | 3 | |
| 1120 | 3 Dec 19 | 83A | I16 | 1721 36th Ave NE | 17:09 | 6.40 | BLSY Patient Assist | 3 | |
| 1121 | 3 Dec 19 | 81E | I20 | 6937 32nd Ct NE | 17:33 | 7.46 | BLS Sick Person | 3 | |
| 1122 | 4 Dec 19 | 83A | G16 | 1530 Merchantile Ln NE | 06:03 | 4.25 | BLS Unk Med Prob | 3 | |
| 1123 | 4 Dec 19 | 86B | H20 | 7401 44th Ave NE | 09:09 | 9.59 | BLSY Fall | 3 | |
| 1124 | 4 Dec 19 | 85A | D16 | 8530 Willow Dr NE | 15:30 | 10.34 | Service Call | 2 | |
| 1125 | 5 Dec 19 | 83A | H15 | 125 41st Ave NE | 23:18 | 4.53 | BLS Fall | 3 | 8 |
| 1126 | 5 Dec 19 | 82A | D18 | 8137 Kerbaugh Rd NE | 18:13 | N/A | Fire Alarm Activation | 4 | 9 |
| 1127 | 6 Dec 19 | 83A | G15 | 4805 Cushman Rd NE #11 | 08:26 | 4.38 | ALS Sick Person | 3 | |
| 1128 | 6 Dec 19 | 81A | I17 | 3525 Forrest Parse Ln NE | 09:35 | 0.00 | Service Call | 3 | |
| 1129 | 6 Dec 19 | 81F | I19 | 3445 Hollywood Dr NE | 15:30 | 0.00 | Service Call | 3 | |
| 1130 | 6 Dec 19 | 81H | I18 | 29th @ Sleater Kinney Rd NE | 23:11 | 6.17 | BLS MVA | 7 | 1 |
| 1131 | 7 Dec 19 | 84A | E15 | 7325 Byron St NE | 09:40 | 9.36 | Burn Ban Violation | 6 | 2 |
| 1132 | 7 Dec 19 | 86B | H20 | 7401 44th Ave NE | 17:06 | 11.46 | BLS Fall | 4 | 2 |
| 1133 | 8 Dec 19 | 82A | F20 | 6112 63rd Ave NE | 02:40 | 9.02 | ALS Diabetic Prob | 4 | 2 |
| 1134 | 8 Dec 19 | 81E | H20 | 3601 Eagle Dr NE | 20:57 | 5.51 | ALS Cardiac Prob | 4 | 3 |
| 1135 | 8 Dec 19 | 86A | E20 | 7230 Puget Beach Rd NE | 21:24 | 5.68 | BLS Abdominal Prob | 4 | 3 |
| 1136 | 9 Dec 19 | 81E | I20 | 3403 Eagle Dr NE | 07:14 | 7.23 | ALS Chest Pain | 4 | |
| 1137 | 9 Dec 19 | 81E | I20 | 3403 Eagle Dr NE | 15:56 | 10.59 | BLS Syncope | 5 | |
| 1138 | 9 Dec 19 | 307 | J16 | 2503 20th Ave NE | 21:57 | 5.55 | ALS Breathing Prob | 4 | 4 |
| 1139 | 10 Dec 19 | O1C | K15 | 209 4th Ave East | 02:12 | 4.22 | Structure Fire (MA) | 4 | 4 |
| 1140 | 10 Dec 19 | 81F | H19 | 5737 Middleridge Ct NE | 09:23 | 5.04 | ALS Cardiac Prob | 3 | |
| 1141 | 10 Dec 19 | 84A | E15 | 645 73rd Ave NE | 14:00 | 11.34 | ALS Headache | 6 | |
| 1142 | 10 Dec 19 | 307 | J16 | 2415 26th Ave NE | 22:58 | 7.57 | BLSY Patient Assist | 3 | 5 |
| 1143 | 11 Dec 19 | 81E | I20 | 3403 Eagle Dr NE | 14:53 | 21.24 | BLS Unk Med Prob | 4 | |
| 1144 | 11 Dec 19 | 81B | H17 | 3619 Shincke Rd NE | 15:30 | 1.51 | ALS Possible CVA | 4 | |
| 1145 | 11 Dec 19 | 85A | C17 | 3524 Fishtrap Lp NE | 22:52 | 12.27 | CO Alarm | 4 | 6 |
| 1146 | 12 Dec 19 | 81E | H20 | 3718 Eagle Dr NE | 08:18 | 6.41 | BLS Poss Heart Prob | 3 | |
| 1147 | 13 Dec 19 | 83A | G15 | 4806 Cushman Rd NE #107 | 23:44 | 6.26 | BLSY Welfare Check | 2 | 7 |
| 1148 | 13 Dec 19 | 81F | H19 | Johnson Point @ 44th Ln NE | 08:23 | 5.05 | ALS Seizure | 5 | |
| 1149 | 13 Dec 19 | 81E | H20 | 3730 Eagle Dr NE | 12:30 | 6.02 | Structure Fire | 11 | |
| 1150 | 13 Dec 19 | 307 | J17 | 1925 South Bay Rd NE | 15:08 | 4.25 | Fire Alarm Activation | 4 | |
| 1151 | 13 Dec 19 | 307 | I17 | 26th @ Libby Rd NE | 17:08 | 1.56 | BLS MVA | 4 | |
| 1152 | 14 Dec 19 | 307 | J17 | 3112 Lindell Rd NE | 04:44 | 10.41 | BLS Unk Med Prob | 4 | 8 |
| 1153 | 14 Dec 19 | 81A | F17 | Woodard Bay @ CW Trail NE | 06:33 | 8.15 | Service Call | 4 | 9 |
| 1154 | 14 Dec 19 | 84A | E15 | 73rd @ Byron St NE | 08:53 | 9.39 | Burn Ban Violation | 4 | 9 |
| 1155 | 14 Dec 19 | 307 | J17 | 1925 South Bay Rd NE | 10:03 | 5.36 | Fire Alarm Activation | 3 | 9 |
| 1156 | 14 Dec 19 | 81F | G19 | 4922 Puget Rd NE #B-4 | 13:37 | 10.54 | BLS Fall | 4 | 9 |
| 1157 | 16 Dec 19 | 85A | E17 | 2906 Sleepy Creek Ln NE | 09:20 | 10.01 | BLS Assist L/E | 3 | |
| 1158 | 16 Dec 19 | 81H | H18 | 3845 South Bay Rd NE | 11:52 | 2.33 | ALS Seizure | 4 | |
| 1159 | 16 Dec 19 | 81H | H18 | 3845 South Bay Rd NE | 12:14 | 0.00 | BLS Assist EMS | 4 | |
| 1160 | 17 Dec 19 | 81F | H19 | 5721 Arrow Ct NE | 23:47 | 7.25 | BLS Abdominal Prob | 4 | 2 |
| 1161 | 17 Dec 19 | 83A | G16 | 5547 Boston Harbor Rd NE | 13:01 | 4.29 | ALS Possible CVA | 5 | |
| 1162 | 17 Dec 19 | 85A | D18 | 8344 Libby Rd NE | 17:29 | 8.56 | BLS Fall | 3 | |
| 1163 | 17 Dec 19 | 83A | H16 | 1707 46th Ave NE | 22:56 | 7.37 | ALS Rapid Heart Rate | 3 | 3 |
| 1164 | 18 Dec 19 | 321 | G23 | 4620 D Milluhr Dr NE | 08:20 | 7.10 | Structure Fire (MA) | 4 | |
| 1165 | 18 Dec 19 | 319 | I21 | 2555 Marvin Rd NE | 14:48 | 5.20 | ALS Chest Pain | 4 | |
| 1166 | 18 Dec 19 | 307 | J17 | 2819 Lindell Rd NE | 16:57 | 5.05 | ALS Sick Person | 4 | |
| 1167 | 19 Dec 19 | 81H | H18 | 3845 Sleater Kinney Rd NE | 09:24 | 10.18 | BLS Burns | 3 | |
| 1168 | 19 Dec 19 | 83A | G15 | 4806 Cushman Rd NE #124 | 11:41 | 4.21 | ALS Sick Person | 3 | |

APPENDIX 1- MONTHLY RESPONSE RECORD

| Inc # | Date | Sta Zone | Grid | Location | Alarm Time | Resp Time | Type | Resp | Shift # |
|-------|-----------|----------|------|----------------------------|------------|-----------|-----------------------|------|---------|
| 1169 | 19 Dec 19 | 81E | I20 | 3125 Bonanza Ct NE | 12:28 | 7.40 | BLS Nose Bleed | 3 | |
| 1170 | 19 Dec 19 | 82A | C18 | 9525 Johnson Point Lp NE | 15:54 | 12.14 | Fire Alarm Activation | 4 | |
| 1171 | 19 Dec 19 | 84A | E15 | Byron @ 75th Way NE | 16:44 | 12.50 | Smoke Investigation | 3 | |
| 1172 | 20 Dec 19 | 84A | D15 | 7627 Boston Harbor Rd NE | 09:57 | 8.46 | Service Call | 5 | |
| 1173 | 20 Dec 19 | 83A | H16 | 1707 46th Ave NE | 10:38 | 4.51 | Service Call | 2 | |
| 1174 | 20 Dec 19 | 84A | E15 | 7411 Boston Harbor Rd NE | 11:13 | 13.05 | Service Call | 2 | |
| 1175 | 20 Dec 19 | 81B | H17 | 3901 Lemon Rd NE | 11:41 | 3.52 | BLS Ankle Pain | 3 | |
| 1176 | 20 Dec 19 | 307 | K17 | 421 Devoe St NE | 17:43 | 2.52 | BLS Pain/Swelling | 3 | |
| 1177 | 20 Dec 19 | 86C | F19 | Puget @ 61st Ave NE | 20:56 | 9.21 | Service Call | 4 | |
| 1178 | 21 Dec 19 | 81F | G20 | 6348 Foxtrail Ct NE | 14:24 | 9.44 | BLSY Patient Assist | 4 | 7 |
| 1179 | 21 Dec 19 | 83D | I15 | 511 Flora Vista Rd NE | 14:45 | 6.56 | BLS Fractured Ankle | 2 | 7 |
| 1180 | 22 Dec 19 | 82A | C19 | 9224 Lohrer Ln NE | 13:04 | 8.06 | BLS Medical Alarm | 5 | 8 |
| 1181 | 22 Dec 19 | 82A | F19 | 65th @ Johnson Point Rd NE | 15:03 | 18.37 | BLS Assist L/E | 5 | 8 |
| 1182 | 23 Dec 19 | 86B | H20 | 7401 44th Ave NE | 01:29 | 11.10 | BLSY Fall | 4 | 8 |
| 1183 | 23 Dec 19 | 81C | H17 | 4046 Libby Rd NE | 04:32 | 5.24 | CO Alarm | 5 | 8 |
| 1184 | 25 Dec 20 | 86B | G20 | 47th Lp @ 47th Ln NE | 16:53 | 6.19 | BLS Syncope | 3 | |
| 1185 | 25 Dec 20 | 307 | J17 | South Bay @ Lindell Rd NE | 17:19 | 5.48 | BLS MVA | 3 | |
| 1186 | 25 Dec 20 | 81B | G17 | 4737 Lemon Rd NE | 18:39 | 7.09 | Electrical Fire | 9 | 2 |
| 1187 | 25 Dec 20 | 83A | H15 | 4119 Gull Harbor Rd NE | 20:59 | 9.35 | BLS Swelling | 4 | 2 |
| 1188 | 25 Dec 20 | 84A | E15 | 7329 Boston Harbor Rd NE | 21:43 | 12.18 | ALS Breathing Prob | 4 | 2 |
| 1189 | 26 Dec 20 | 307 | K17 | 503 Devoe St NE #B | 01:44 | 7.42 | ALS Breathing Prob | 4 | 2 |
| 1190 | 26 Dec 20 | 83A | F16 | 5621 Heights Ln NE | 07:45 | 5.06 | BLS Chem Dependency | 3 | |
| 1191 | 26 Dec 20 | 86B | G20 | 7221 47th Ave NE | 13:49 | 5.59 | ALS Chest Pain | 3 | |
| 1192 | 26 Dec 20 | 81F | G19 | 4922 Puget Rd NE | 16:04 | 8.11 | BLS Unk Med Prob | 3 | |
| 1193 | 26 Dec 20 | 81J | I16 | 1630 26th Ave NE | 18:13 | 6.00 | BLS Sick Person | 4 | 3 |
| 1194 | 27 Dec 20 | 81E | H20 | 3712 Owl Ln NE | 10:13 | 6.23 | ALS Seizure | 3 | |
| 1195 | 27 Dec 20 | 81F | G19 | 4922 Puget Rd NE | 10:13 | 8.27 | BLS Patient Assist | 4 | |
| 1196 | 27 Dec 20 | 86B | H20 | 7207 44th Ave NE | 22:16 | 6.42 | BLS CO Exposure | 4 | 4 |
| 1197 | 28 Dec 20 | 307 | K17 | 2700 5th Ave NE | 01:46 | 7.48 | ALS Assist L/E | 4 | 4 |
| 1198 | 28 Dec 20 | 82B | D20 | 7647 Marvin Rd NE | 04:33 | 12.55 | BLS Bleeding | 4 | 4 |
| 1199 | 28 Dec 20 | 81J | I16 | 1946 28th Ln NE | 07:02 | 6.30 | BLS Weakness | 4 | 5 |
| 1200 | 28 Dec 20 | 82A | B19 | 9641 Johnson Point Rd NE | 20:38 | 10.53 | ALS Bleeding | 9 | 5 |
| 1201 | 29 Dec 20 | 84A | E15 | 6947 Bayview Dr NE | 00:10 | 8.58 | ALS Dizziness | 4 | 5 |
| 1202 | 29 Dec 20 | 83A | G16 | 5125 Boston Harbor Rd NE | 10:54 | 2.57 | ALS Dizziness | 4 | 6 |
| 1203 | 29 Dec 20 | 84A | E15 | 7336 Boston Harbor Rd NE | 11:34 | 1.44 | ALS Sick Person | 4 | 6 |
| 1204 | 29 Dec 20 | 81H | H18 | 3845 Sleater Kinney Rd NE | 14:49 | 3.33 | BLS Fall | 5 | 6 |
| 1205 | 31 Dec 20 | 81H | I18 | 2725 Sleater Kinney Rd NE | 05:25 | 6.23 | ALS Breathing Prob | 4 | 7 |
| 1206 | 31 Dec 20 | 83A | F16 | Woodard Bay @ Libby Rd NE | 13:37 | 6.33 | Service Call | 3 | |
| 1207 | 31 Dec 20 | 81H | I19 | 5300 Pleasant Glade Rd NE | 17:32 | 8.27 | Wires Down | 4 | |
| 1208 | 31 Dec 20 | 83A | G16 | 1515 Mercantile Ln NE | 18:46 | 8.53 | BLS Weakness | 4 | 8 |

MONTHLY REPORT APPENDIX 2 -- VOLUNTEER STAFFING REPORT

| NAME | RANK / STATUS | SHFT / DATE | NAME | RANK / STATUS | SHFT / DATE | NAME | RANK / STATUS | SHFT / DATE |
|---------------------|---------------|-------------|----------------------|---------------|-------------|--------------------------|---------------|-------------|
| Armstrong, Walker | OSP | | LaDue, Chris | BC | 1, 6 & 8 | Youngs, John | FF/EMT | 9 |
| Bain, Tyler | FF/EMT | 2 | Lara, Leroy | FF | 6 | Zimmerman, Jacob | FF | 1 |
| Benson, Marikka | EMT | 3 | Lee, Michael | FF | | Zolman, Reagan | EMT | 1 |
| Bigelow, Debra W | Receptionist | | Leyva, Jennifer | FF/EMT | 7 | Zopolis, James P | Receptionist | |
| Bonser, William A | Lieutenant | 2 | Leyva, Travis | EMT | | Zvirzdys, Joshua | FF/EMT | 7 |
| Bourque, Mitch | FF | | Lindwall, Desiree | EMT | 5 | Bahr, Michaela | LoA | 9/15/2019 |
| Brandt, Robert | FF | 5 | Liukkonen, David | FF/AO | 6 & 8 | Clinton, Anthony | Resigned | 7/25/2019 |
| Bushaw, Bladden M | FF/EMT | 5 | Longmire, Damian | BC | 5 & 9 | Deleon Guerrero, Quinton | Resigned | 10/24/2019 |
| Carlton, Susan E | Receptionist | | Lukens, Theia | EMT | | Ehlers, David C | LoA | 6/4/2019 |
| Caron, Judy G | Receptionist | | McBride, Brent | BC | 1, 3,8 | Fox, Eli | Resigned | 9/16/2019 |
| Chapman, Cody R | FF | 2 | McCann, Dustin | FF/AO | 4 | Gibler, Bryce | Resigned | 5/8/2019 |
| Clem, Christopher E | OSP | | McCosh, Devon | FF/EMT | 4 | Graham, Adam | Resigned | 2/1/2019 |
| Clemens, Jonathan | EMSO | | Medina, Zachary | EMT | | Harris, Jesse | Resigned | 3/21/2019 |
| Cochran, Ann | Receptionist | | Milligan, Nicholas | FF | 2 | Helfrich, Jefferson | LoA | 8/25/2019 |
| Conklin, Amber | FF | 9 | Mize, Art | Chaplain | | Henze, Dane | Resigned | 5/6/2019 |
| Dicke, Ben | FF/AO | 8 | Neal, Brandon | EMT | | Hollander, Max | Resigned | 1/1/2019 |
| Dodge, David | Lieutenant | 3 | Perry, Andrew | FF/EMT | | Jipson, Brandon | Resigned | 11/1/2019 |
| Ermshar, Cassidy | FF/EMT/AO | 3 | Petersen, Lisa Amber | FF | 9 | Konrad, Maxwell A | Resigned | 1/1/2019 |
| Estrada, Diana | FF/EMT | 1 | Poole, James | FF/AO | 7 | LaGra, Kimberly W | LoA | 9/6/2019 |
| Fakkema, Ryan J | FF/EMT | 3 | Powell, Shelby | FF | 1 | Mahoney, Korban | Resigned | 12/29/2019 |
| Fass, Bonnie | Receptionist | | Prine, Don | OSP | | Masters, Jordan | Resigned | 11/1/2019 |
| Fletcher, Leslie | Receptionist | | Robinette, Les | BC | 4 & 9 | McLeod, Stephen | LoA | 8/6/2019 |
| Flynn, Angelina | EMT | 9 | Roebuck, Tara A | EMT | 1 | Michau, Marlone | Resigned | 11/1/2019 |
| Freed, Richard | FF | 9 | Rollman, Wyatt | FF | 3 | Olson, Brian | LoA | 4/18/2019 |
| Frost, Shane | FF/AO | 6 & 9 | Sachet, James | EMT | 7 | Osborn, Mara | LoA | 5/29/2019 |
| Gettle, Eric James | FF | 7 | Sheller, Elliot | FF/EMT | 4 | Rendon, Mike | Resigned | 9/1/2019 |
| Gill, Patricia Ann | Receptionist | | Sinclair, Sharon | Receptionist | | Rinehart, Jennifer | Resigned | 9/1/2019 |
| Gormley, Robert | Lieutenant | 9 | Skorna, Zach | Lieutenant | 7 | Robinson, Zackery W | LoA | 5/28/2019 |
| Hall, Derek | Lieutenant | 2,4, 6 | Stenerson, Ian | FF/AO | 3 | Smael, Abdul | Resigned | 9/1/2019 |
| Harn, Jakob | FF | 8 | Stewart, Christopher | FF/AO | 5 | Smith, Kelli | Resigned | 12/10/2019 |
| Hayes, Dale | FF/EMT/AO | 9 | Sullivan, Amber | FF/EMT | 5 | Snyder, Zachary | Resigned | 12/1/2019 |
| Henson, Ronald C | Receptionist | | Timmis, David | EMT | 4 | Thies, Kyle | Resigned | 11/1/2019 |
| Johnson, Jacob | EMT | 2 | Toth, Terry | FF/EMT | 8 | Thoms, Michael L | Resigned | 4/27/2019 |
| Kraft, Bethany H | FF/EMT | 6 | VanKirk, Nick | FF/EMT | 5 | Yefimov, David | Resigned | 10/3/2019 |
| Kramer, Gavin | FF | 8 | Warfield, Tony | Lieutenant | 1 | | | |
| Lacy, Ben | FF/EMT/AO | 2 | Williams, Tom | FF/AO | 2 | | | |

APPENDIX 3 - 2019 BUDGET VS ACTUAL, CASH BALANCE

