

# DISTRICT MONTHLY REPORT: DECEMBER 2022

## ADMINISTRATIVE:

- 1) Legal Council Brian Snure provided public sector procurement training to District staff on December 1<sup>st</sup>.

## MASTER PLANNING: Action Item Summary List:

- 2022 Goal #1--Staffing Plan/Model: see **Appendix 1.**
- 2022 Goal #2--Collective Bargaining Agreement: see **Appendix 2.**
- 2022 Goal #3--District Financial Plan: see **Appendix 3.**

## PUBLIC RELATIONS & COMMUNITY SERVICES:

District monthly WEBSITE contacts: page views: 503.

- 1) The District hosted a holiday "Santa Clause" parade in several neighborhoods on December 9<sup>th</sup>. Thanks to Lt Osborne for suggesting and coordinating this event that will most likely be repeated in the future.
- 2) On December 12<sup>th</sup>, Commissioner Bivens and Chief VanCamp attended the executive seminar for senior and elected officials hosted by the Thurston County Emergency Management Division; the event was held at the emergency coordination center on Tilley Road.
- 3) During the month, Chiefs VanCamp and LeMay continued to work with other county officials on the critical problems related to hospital emergency department admits (seriously taxing the local ambulance resources). A pilot process has been undertaken and the results are being evaluated.

**EMERGENCY RESPONSE:** Total of 1290 calls to date in 2022; 1016 for 2008-21 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2022 In FD8	3	23	51	15	5	97
2022 Total	4	25	59	16	5	109
2021 (Total)	7	105 (Tot EMS)		14	3	129
Average <sup>NOTE 1</sup>	6	69 (Tot EMS)		13	4	92

- 2) **Average number of responders-per-incident** for the month:

Total	Daytime	Night	Weekend
3.4	3.1	3.6	3.6

- 3) **Performance measures to Target Levels of Service\*** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	42	30	71%	2	2	100%
Station 8-2	12	2	17%	0	0	0%
Station 8-3	18	9	50%	0	0	0%
Average	EMS			Fire		
Avg 2022 To Date	72.4	42.5	59%	3.1	2.6	84%
Avg 2021	64.5	38.4	60%	2.3	2.3	97%
Avg 08-21 <sup>NOTE 2</sup>	55.1	34.9	63%	3.4	2.5	73%

\*KEY: EMS targets: minimum 2 responders on scene within 8 minutes  
Fire targets: minimum 4 responders on scene within 10 minutes  
 Does not include false alarms, service calls, mutual aid outside District.  
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2021 (monthly average)  
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2021

4) BLS transports by FD8 for the month: 5.

5) Delayed responses for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
1194	1 Dec 22	83E	06:32	11.12	BLS Illness	Delay due to accessibility to patient (driveway)	A
1196	1 Dec 22	81L	07:26	10.45	BLS Fall	10-12 min travel time from Sta 8-1	A
1197	1 Dec 22	83G	14:17	14.24	ALS Unk Med Prob	14-15 min travel time from Sta 8-1	A
1202	2 Dec 22	81E	07:46	9.12	ALS Fall	Delay due to inclement weather conditions	B
1205	3 Dec 22	82A	05:21	11.22	BLSY Fall	Non-emergency & hazardous traffic conditions	B
1206	3 Dec 22	82C	16:54	10.20	BLS CVA	Engine 81 out of quarters, delayed	C
1209	5 Dec 22	82A	03:05	14.27	ALS Weakness	13-15 min travel time from Sta 8-1	B
1210	5 Dec 22	81E	08:37	12.22	BLS Syncope	Concurrent call, E-35 responded	C
1219	7 Dec 22	81G	00:53	9.43	ALS Abdom Pain	Initial arrival not recorded by TCOMM	A
1235	11 Dec 22	83G	05:21	15.28	BLS Dizziness	14-16 min travel time from Sta 8-1	A
1237	11 Dec 22	82C	18:22	12.22	ALS Seizure	10-12 min travel time from Sta 8-1	B
1255	19 Dec 23	81F	14:38	11.07	BLS Assist L/E	Staged by law enforcement	A
1258	19 Dec 23	83E	16:41	9.23	BLS Fall	Initial arrival not recorded by TCOMM	A
1259	20 Dec 23	83G	09:28	10.34	ALS Chest Pain	Initial arrival not recorded by TCOMM	B
1262	20 Dec 23	81L	21:38	11.54	BLSY Patient Assist	9-11 min travel time from Sta 8-1, non-emergency	B
1264	23 Dec 23	81A	00:42	12.37	BLS Fall	Delay due to inclement weather conditions	B
1265	23 Dec 23	83E	09:37	10.54	BLS Sick Person	7-10 min travel time from Sta 8-3	C
1271	24 Dec 23	82A	04:26	9.17	ALS Breathing Problem	Initial arrival not recorded by TCOMM	C
1280	27 Dec 23	81L	04:58	11.00	BLSY Patient Assist	10 min travel time from Sta 8-1, non-emergency	A
1289	28 Dec 23	82B	04:10	13.00	BLS Sick Person	12-13 min travel time from Sta 8-1	B
1291	28 Dec 23	83G	11:09	12.22	BLS Fall	10-14 min travel time from Sta 8-1	A
1292	28 Dec 23	82A	17:15	10.54	ALS Chest Pain	10-12 min travel time from Sta 8-1	A
1293	28 Dec 23	81L	22:41	11.59	BLSY Patient Assist	11-13 min travel time from Sta 8-1, non-emergency	A
1294	29 Dec 23	82C	08:41	12.18	ALS Breathing Problem	8-11 min travel time from Sta 8-1	B
1298	30 Dec 23	82A	03:13	10.31	BLS MVA	8-10 min travel time from Sta 8-1	B
1300	31 Dec 23	81L	01:20	9.03	BLS Diabetic	E 35 response due to concurrent incident	C
1302	31 Dec 23	83E	23:51	9.07	ALS Seizure	8-9 min travel time from Sta 8-3	B

**IR&R STAFFING LEVELS:** Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	45%	
	Platoon B (Shifts 2,4 & 6)	100%	77%	
	Platoon C (Shifts 5,7 & 9)	100%	55%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	0%	0%	B
	Platoon B (Shifts 2,4 & 6)	0%	0%	B
	Platoon C (Shifts 5,7 & 9)	10%	10%	B
	Battalion Chief on duty	84%		A
	Operations Support (Tenders)	95%		D
<b>Sub-total</b>	<b>Station 8-3 (North Olympia) Staffing for Month</b>	<b>60%</b>		<b>C</b>
<b>Total</b>	<b>District Wide Staffing for the Month:</b>	<b>80%</b>		<b>C</b>

**Notes:**

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- D) Operations Support Program staff for on-call Tender response.

**Volunteer Staffing:** roster for the current month: see **Appendix 6**.

## **PERSONNEL MANAGEMENT, SAFETY & TRAINING:**

- 1) 4<sup>th</sup> Quarter fire training topics:
  - SCBA donning & doffing
  - Building sprinkler & fire alarm systems
  - Standard evolution
- 2) 4<sup>th</sup> Quarter EMS & Medic-One OTEP:
  - Asthma medical care
  - CPR for infants
  - Splinting
- 3) Leadership:
  - Officer development (competency training)
  - Certifications and credentialing
  - Officer Development Program skills documentation
  - Policy and situational knowledge, skills & abilities
  - Public education & prevention (competency training)
- 4) Annual requirements:
  - Driver's training
  - First-aid training & certification
  - Hazardous Materials operations
  - Hazard Communications and Right-to-Know
  - Hearing protection
  - Heat & cold stress
  - Asbestos awareness
  - Lead awareness
  - Portable fire extinguisher training
  - Respiratory protection equipment knowledge testing
  - Self-Contained Breathing Apparatus fit testing
  - Technical rescue training
- 6) Other:
  - Facilities & Equipment Team (Chief, AC and F&E Staff), (not held);
  - All Officers Staff meeting (not held);
  - Training & Education Team (Chief, AC and Training Officer), December 20<sup>th</sup>;
  - Health & Safety Team (Chief, AC, Health & Safety Officer), (not held);
  - District Community Outreach Team, (not held);
  - District Senior Management (Assistant Chief & Battalion Chiefs), December 13<sup>th</sup>;
  - Training on new payroll processes as a result of the new Collective Bargaining Agreement was held on December 29<sup>th</sup>.

## **PERSONNEL MANAGEMENT, RELATIONS:**

- 1) On December 5, the District held its annual Christmas party in the Station 8-1 apparatus bay. This was the first holiday celebration held since 2019 due to the COVID-19 pandemic, and everyone had a great time meeting with Santa Clause!
- 2) Two new career Firefighter-EMTs were "on-boarded" during the month; welcome to Christian Valdez (previously a volunteer) and Kyle Yenne!
- 3) On December 12<sup>th</sup>, Chiefs VanCamp and LeMay conducted chief-level interviews of candidates for career Firefighter-EMT positions in the District; six candidates were interviewed and ranked with the top three being forwarded for background checks.
- 4) Chiefs VanCamp and LeMay continued to work with the Thurston County Fire Chiefs' Association and South Puget Sound Community College for planning for the next volunteer firefighter recruit academy set for this spring.
- 5) Representatives for both the District and IAFF Local 2903 met on December 9<sup>th</sup> to finalize the new Collective Bargaining Agreement. The agreement was forwarded to the Board and Union membership, who both ratified the agreement on December 23<sup>rd</sup>.

- 6) At their regular meeting held on December 13<sup>th</sup>, the Board approved a proposed 2023-2028 staffing plan as well as Chief VanCamp's request to hire two new career Firefighter-EMTs (as part of the overall staffing plan).
- 7) On December 14<sup>th</sup>, Secretary Stumpf hosted a lunch-meeting with her staff to recognize their efforts. Firefighter-EMT Amber Sullivan presented information on CPR and the use of an automatic cardiac defibrillator.
- 8) The semi-annual celebration for graduates of the firefighter recruit academy and EMT class were held on December 19<sup>th</sup>. From our District, Esmeralda Cavazos, Rhomel Delos Santos and Colton Kerns successfully completed the firefighter recruit academy, and Jacob Carlson graduated from the EMT class and also received the class's Outstanding Student Award. Congratulations and welcome to you all and we appreciate your hard work.

**EQUIPMENT & FACILITIES:**

- 1) Apparatus & Equipment:
  - a. Engine 82's (3131) transmission control module was replaced by the maintenance shop during the month.
- 2) Facilities:
  - a. No report.
- 3) Information Technology:
  - a. Secretary Stumpf worked with Pacific Office Automation on finalizing the system maintenance contract for 2023, part of which included a review of the inventory and locations of IT items.

**FINANCIAL:** (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
<b>Beg. 1 Jan 22</b>	\$ 841,789		\$1,045,618		\$ 1,300,152		\$ 2,405,538	
<b>Current Balance</b>	\$ 1,099,430	1,3,5	\$ 446,228	1,3	\$ 1,311,922	1,3	\$ 1,672,603	1,3,4 & 5
<b>Budget End Bal</b>	\$ 995,376	2,3,4	\$ 811,012	2,3,4	\$ 1,313,000	2,3	\$ 1,322,038	2,3,4

**Notes:**

- 1: As of 1 January 2023.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:  
 LGIP Pool: 1.74 %  
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$286,000 from Fund 6680 into Fund 6681 (CR&R) in November 2022.

**Operating Cash Flow:** projected for the year: see **Appendix 7**.

**Operating Expenditures vs Budget:** **Appendix 7a**



# 2022 District Goal #1 Status Report

## December

**STATUS:**



On Track



Some Delay/Difficulty






Significant Impact

The District shall prepare for and complete initial implementation of an agreed upon strategic staffing plan/model.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
80%	88%	91%	93%	93%	94%	97%	80%	88%	84%	86%	80%

- 1)  Evaluation & decision on IR&R staffing model by December 2021. Complete.
- 2)  Identify implementation options, evaluation of alternatives and approval of recommendation of strategic IR&R staffing interim model by February 2022. Complete.
- 3)  Recommendation and approval of a five year (2023-2027) strategic IR&R strategic staffing plan by November 2022. Board approved received on December 13<sup>th</sup>.



# 2022 District Goal #2 Status Report

## December

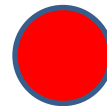
**STATUS:**



**On Track**



**Some Delay/Difficulty**



**Significant Impact**

The District shall complete negotiations with the IAFF Local 2903 on the 2023-2025 Collective Bargaining Agreement.

- 1)  The District and Union representatives will agree upon and ratify a new CBA by December 2022. Board and Union ratified the contract in December.



# 2022 District Goal #3 Status Report

## December

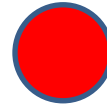
**STATUS:**



**On Track**



**Some Delay/Difficulty**



**Significant Impact**

The District will adopt a 2023-2027 financial plan that will provide sufficient funding for the District to ensure adequate staffing, operational support and capital assets commensurate with the adopted IR&R staffing plan in Goal #1.

1)



The District will coordinate efforts to establish a clear and concise stakeholder communications plan by March 2022. Complete.

2)



The District will implement mechanisms to seek input from all stakeholders on estimated IR&R staffing cost/funding options by July 2022. Collective Bargaining Agreement and Strategic Staffing Plan adopted in December; Strategic Communications Plan drafted for 2023 ballot measure.

## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
1194	1 Dec 22	83E	E15	309 Lyon Crest Ln NE	06:32	11.12	BLS Illness	3	A
1195	1 Dec 22	318	H22	8816 Jayden St NE	06:34	3.54	BLS Breathing Prob	1	A
1196	1 Dec 22	81L	G20	6718 Prairie Ridge Dr NE	07:26	10.45	BLS Fall	2	A
1197	1 Dec 22	83G	C18	3646 Lovejoy Ct NE	14:17	14.24	ALS Unk Med Prob	2	A
1198	1 Dec 22	81F	H19	6025 44th Way NE	14:58	N/A	BLS Medical Alarm	2	A
1199	1 Dec 22	307	J16	1221 Frederick Ln NE	15:26	6.44	BLS Respiratory Dx	2	A
1200	1 Dec 22	307	J17	2235 South Bay Rd NE	20:45	5.02	BLS Fall	3	A
1201	1 Dec 22	83A	H16	1544 38th Ln NE	22:58	8.10	BLSY Patient Assist	3	A
1202	2 Dec 22	81E	H20	3608 Eagle Dr NE	07:46	9.12	ALS Fall	3	B
1203	2 Dec 22	81H	I19	2930 Jorgenson Rd NE	16:45	6.54	BLS Respiratory Dx	4	B
1204	2 Dec 22	83A	G15	4806 Cushman Rd NE #130	22:30	5.14	BLS Diabetic	2	B
1205	3 Dec 22	82A	E18	4303 69th Ave NE	05:21	11.22	BLSY Fall	3	B
1206	3 Dec 22	82C	F20	5912 Puget Beach Rd NE	16:54	10.20	BLS CVA	4	C
1207	3 Dec 22	81A	F18	3720 56th Ave NE	23:03	6.50	BLS Welfare Check	4	C
1208	4 Dec 22	81A	I17	2839 28th Ln NE	04:52	6.38	BLSY Patient Assist	4	C
1209	5 Dec 22	82A	B19	9713 Johnson Point Lp NE	03:05	14.27	ALS Weakness	4	B
1210	5 Dec 22	81E	I20	3130 Bonanza Ct NE	08:37	12.22	BLS Syncope	2	C
1211	5 Dec 22	82B	E20	6915 Marvin Rd NE	08:40	6.57	BLS Fall	2	C
1212	5 Dec 22	81E	H20	3625 Owl Ln NE	13:06	7.02	ALS ALoC	2	C
1213	5 Dec 22	81A	I18	3124 Lilly Rd NE	15:07	2.25	BLS Breathing Prob	4	C
1214	5 Dec 22	81H	G18	5434 South Bay Terrace Dr NE	18:01	5.49	BLS Allergic Reaction	2	C
1215	6 Dec 22	307	K17	1037 Fenske Dr NE	05:20	6.21	ALS Chest Pain	2	C
1216	6 Dec 22	81H	G18	5434 South Bay Terrace Dr NE	09:52	5.51	BLS Weakness	3	A
1217	6 Dec 22	81A	I18	3124 Lilly Rd NE	13:01	3.04	BLS Fall	3	A
1218	6 Dec 22	81H	H18	Sleater Kinney @ South Bay Rd NE	13:27	10.42	Wires Down	1	A
1219	7 Dec 22	81G	I20	6247 33rd Ln NE	00:53	9.43	ALS Abdom Pain	4	A
1220	7 Dec 22	81A	I17	3225 South Bay Rd NE	08:18	3.57	ALS Breathing Problem	4	C
1221	7 Dec 22	83E	D16	8030 Zangle Rd NE	17:33	7.05	BLS Choking	3	C
1222	8 Dec 22	81E	I20	3121 Bonanza Ct NE	06:44	7.54	ALS Unconscious	3	A
1223	8 Dec 22	81B	F17	6007 Lemon Rd NE	16:32	10.15	Service Call	4	A
1224	9 Dec 22	317	K21	8012 North Bicentennial Lp SW	04:39	6.58	Fire1 (Mutual Aid)	3	A
1225	9 Dec 22	318	H21	4225 Vashon Dr NE	06:31	12.38	BLS Illness	2	B
1226	9 Dec 22	81A	I17	3048 South Bay Rd NE	07:20	3.07	BLS Fall	2	B
1227	9 Dec 22	320	G22	4735 Meridian Rd NE	07:40	17.57	Service Call	3	B
1228	9 Dec 22	81J	I16	1518 26th Ave NE	16:59	5.25	BLS Stroke	3	B
1229	9 Dec 22	81B	H17	3038 41st Ave NE	18:32	3.51	ALS Unconscious	8	B
1230	9 Dec 22	307	K17	2725 12th Ave NE	19:45	5.48	BLS Wrist Fracture	4	B
1231	10 Dec 22	82B	E20	6903 Marvin Rd NE	00:52	8.15	Fire Alarm Activation	5	B
1232	10 Dec 22	83E	F15	Gull Harbor @ Inlet Dr NE	09:00	10.39	Service Call	3	A
1233	10 Dec 22	81B	H17	4214 Lemon Rd NE	12:16	1.19	Brush2	4	A
1234	10 Dec 22	81F	F19	5602 Johnson Point Rd NE	21:11	1.03	ALS Headache	4	A
1235	11 Dec 22	83G	C17	2649 Fishtrap Rd NE	05:21	15.28	BLS Dizziness	3	A
1236	11 Dec 22	83A	H16	3741 Harrington Ln NE	15:09	3.54	Fire Alarm Activation	3	B
1237	11 Dec 22	82C	G20	5113 Coppermill Ct NE	18:22	12.22	ALS Seizure	3	B
1238	12 Dec 22	83E	E15	602 Bromley Ln NE	07:08	5.07	BLS Hand Pain	3	C
1239	12 Dec 22	81A	I17	2819 South Bay Rd NE	18:19	N/A	BLS MVA	6	C
1240	12 Dec 22	81A	H17	4209 Shincke Rd NE	23:03	3.59	BLS Bleeding	4	C
1241	13 Dec 22	81E	H20	3620 Eagle Dr NE	01:40	7.46	BLS ALoC	4	C
1242	13 Dec 22	82A	D19	7735 Johnson Point Rd NE	11:00	8.22	Fire Alarm Activation	4	B
1243	13 Dec 22	81A	F18	3639 Snug Harbor Dr NE	17:06	6.41	Chimney Fire	6	B
1244	14 Dec 22	307	K17	1037 Fenske Dr NE	01:37	7.05	ALS Chest Pain	4	B
1245	14 Dec 22	83E	D15	435 76th Way NE	13:04	N/A	Fire Alarm Activation	3	C
1246	14 Dec 22	81B	F17	6030 Lemon Rd NE	14:07	7.53	BLS Fall	4	C
1247	15 Dec 22	81B	H17	3619 Shincke Rd NE	16:14	2.16	BLSY Patient Assist	3	A
1248	15 Dec 22	81B	H17	4214 Lemon Rd NE	18:06	4.50	Burn Ban Violation	2	A
1249	17 Dec 22	81H	I18	4324 31st Ave NE	08:37	5.02	BLS Nose Bleed	2	A
1250	17 Dec 22	81G	I20	6247 33rd Ln NE	15:33	7.24	ALS Suicide	7	A



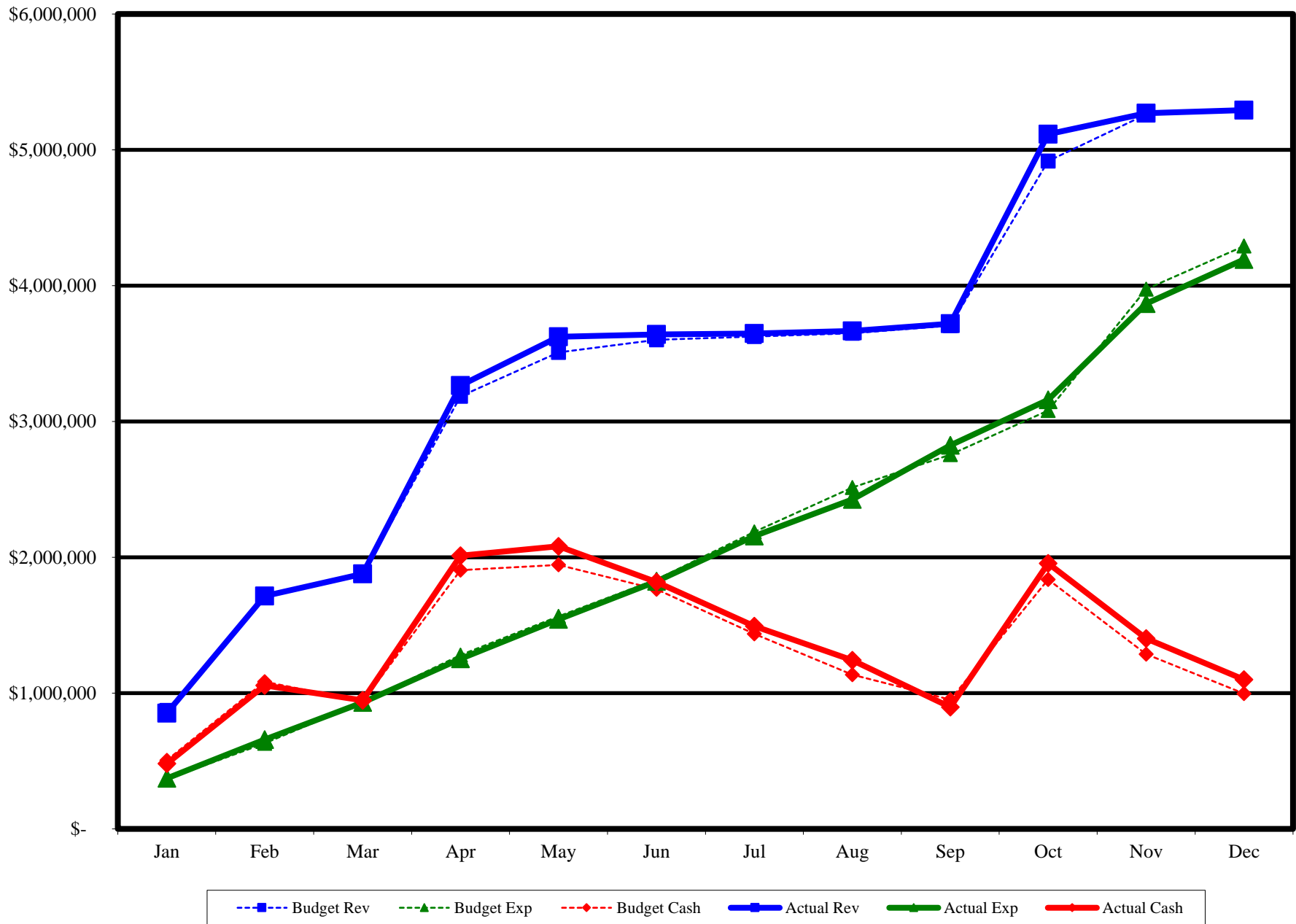
## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
1251	18 Dec 22	307	J17	South Bay @ 24th Ave NE	10:36	4.51	BLS MVA	4	B
1252	18 Dec 22	83E	E15	6740 Boston Harbor Rd NE	18:10	7.06	BLS MVA	3	B
1253	18 Dec 22	81L	H20	Legacy @ 44th Ave NE	20:18	8.29	BLS MVA	3	B
1254	19 Dec 22	83A	H16	1707 46th Ave NE	03:05	7.13	BLS Breathing Prob	3	B
1255	19 Dec 22	81F	G19	5346 Johnson Point Rd NE	14:38	11.07	BLS Assist L/E	4	A
1256	19 Dec 22	81D	I17	2610 South Bay Rd NE	14:51	3.17	BLSY Patient Assist	2	A
1257	19 Dec 22	81D	I17	2610 South Bay Rd NE	15:04	5.08	BLSY Patient Assist	2	A
1258	19 Dec 22	83E	E15	602 Bromley Ln NE	16:41	9.23	BLS Fall	3	A
1259	20 Dec 22	83G	D17	8148 Leap Frog Ln NE	09:28	10.34	ALS Chest Pain	3	B
1260	20 Dec 22	83A	G16	4716 Bellwood Dr NE	12:12	7.02	ALS Overdose	3	B
1261	20 Dec 22	81J	I15	2741 Gull Harbor Rd NE	13:17	6.11	BLS Trauma	4	B
1262	20 Dec 22	81L	G20	5345 St Charles Dr NE	21:38	11.54	BLSY Patient Assist	4	B
1263	22 Dec 22	307	K17	549 Pattison St NE #B	17:22	6.55	BLSY Patient Assist	4	B
1264	23 Dec 22	81A	I18	3622 South Bay Rd NE	00:42	12.37	BLS Fall	2	B
1265	23 Dec 22	83E	D16	8041 Zangle Rd NE	09:37	10.54	BLS Sick Person	3	C
1266	23 Dec 22	81E	H20	3722 Eagle Dr NE	12:35	8.19	Burn Ban Violation	3	C
1267	23 Dec 22	83A	H15	4307 Boston Harbor Rd NE	14:45	3.42	Service Call	3	C
1268	23 Dec 22	83A	G15	5008 Cushman Rd NE	16:14	4.20	BLS Medical Alarm	3	C
1269	23 Dec 22	81E	H20	6839 Condor Lp NE	16:57	8.41	BLS Welfare Check	6	C
1270	23 Dec 22	81A	I17	3426 29th Ave NE	18:28	3.31	ALS Syncope	6	C
1271	24 Dec 22	82A	F20	6104 63rd Ave NE	04:26	9.17	ALS Breathing Problem	3	C
1272	24 Dec 22	83A	G16	4610 Bellwood Dr NE	10:27	6.52	Wires Down	5	A
1273	24 Dec 22	83A	G16	46th @ Bellwood Dr NE	14:13	6.42	Wires Down	4	A
1274	25 Dec 22	81F	G19	5220 Johnson Point Rd NE	10:17	5.30	ALS Breathing Problem	5	C
1275	26 Dec 22	81B	G17	4924 Lemon Rd NE	09:16	4.57	ALS Seizure	3	A
1276	26 Dec 22	81B	F17	5644 Lemon Rd NE	12:49	6.22	BLS Illness	3	A
1277	26 Dec 22	83A	H15	3605 Gull Harbor Rd NE	13:57	4.35	BLS Fall	4	A
1278	26 Dec 22	82A	F18	6037 Swayne Rd NE	16:24	7.19	BLS Fall	3	A
1279	27 Dec 22	81H	G18	4708 Sleater Kinney Rd NE	02:59	5.51	Wires Down	4	A
1280	27 Dec 22	81L	G20	7240 Highlands Dr NE	04:58	11.00	BLSY Patient Assist	4	A
1281	27 Dec 22	83A	H15	4000 Boston Harbor Rd NE	07:52	8.06	Service Call	4	B
1282	27 Dec 22	83A	G15	Indian @ Cushman Rd NE	08:08	0.00	Service Call	1	B
1283	27 Dec 22	83E	E15	312 73rd Ave NE	09:36	10.58	Service Call	5	B
1284	27 Dec 22	81L	F21	8042 61st Ave NE	18:08	16.14	Service Call	4	B
1285	27 Dec 22	81E	H19	Johnson Point @ Hawks Prairie Rd NE	18:31	0.00	Service Call	1	B
1286	27 Dec 22	82A	D19	8100 Johnson Point Rd NE	18:37	N/A	Fire Alarm Activation	1	B
1287	27 Dec 22	81L	F21	7838 61st Ave NE	19:50	15.38	Wires Down	4	B
1288	28 Dec 22	81B	G17	5403 Lemon Rd NE	00:37	7.28	ALS Chest Pain	4	B
1289	28 Dec 22	82B	D20	7639 Marvin Rd NE	04:10	13.00	BLS Sick Person	4	B
1290	28 Dec 22	83C	H16	4441 Libby Rd NE	10:37	6.20	Natural Gas Leak	3	A
1291	28 Dec 22	83G	C17	3222 Fishtrap Lp NE	11:09	12.22	BLS Fall	3	A
1292	28 Dec 22	82A	B19	98644 Cascade Lp NE	17:15	10.54	ALS Chest Pain	4	A
1293	28 Dec 22	81L	G20	6718 Prairie Ridge Dr NE	22:41	11.59	BLSY Patient Assist	4	A
1294	29 Dec 22	82C	F20	5718 Puget Beach Rd NE	08:41	12.18	ALS Breathing Problem	4	B
1295	29 Dec 22	83E	E15	Boston Harbor Ext @ Boston Harbor Rd NE	15:59	7.38	BLS Unk Med Prob	3	B
1296	29 Dec 22	81H	G18	4301 54th Ave NE	17:36	5.51	BLS Abdom Pain	4	B
1297	29 Dec 22	307	K17	709 South Bay Rd NE	20:04	8.50	BLS CVA	4	B
1298	30 Dec 22	82A	D19	8133 Johnson Point Rd NE	03:13	10.31	BLS MVA	6	B
1299	30 Dec 22	81J	I16	1728 33rd Ave NE	09:31	5.02	ALS CVA	3	C
1300	31 Dec 22	81L	G20	5202 Blacktail Ct NE	01:20	9.03	BLS Diabetic	4	C
1301	31 Dec 22	82A	F20	6104 63rd Ave NE	22:01	8.04	ALS Breathing Problem	4	B
1302	31 Dec 22	83E	D16	8037 Jenni St NE	23:51	9.07	ALS Seizure	3	B

## APPENDIX 6 VOLUNTEER STAFFING

Name	Rank / Status	Platoon / Date	Name	Rank / Status	Platoon / Date
Armstrong, Walker	OSP		Kerns, Colton N	Recruit	A
Barnes, Xavier	FF	A	Lacy, Ben	FF/EMT	B
Barthule, Tyler J	Admin		LaDue, Chris	Lieutenant	B
Berry, Pierce A	FF/EMT	C	Lynam, Alec M	Recruit	A
Brabham, Bryce	FF/EMT	C	McCann, Dustin	FF/AO	B
Brandt, Robert	LoA	10/12/2022	McCosh, Devin	FF/EMT	A
Brink, Peggy	Admin		Mikesh, Austin	Recruit	A
Carlson, Jacob	FF	A	Mulligan, Tyler	FF/EMT	B
Carlton, Susan E	Admin		Nott, Roberta A	Admin	
Caron, Judy	Admin		Perry, Andrew	LoA	6/9/2022
Cavazos, Esmeralda M	Recruit	A	Poole, James	FF/AO	B
Clemens, Jonathan	EMSO		Poppert, Kenneth	Recruit	B
Cochran, Ann	Admin		Prine, Don	OSP	
Delos Santos, Rhomel M	Recruit	C	Reavis, Cody	FF/EMT	A
Dixon, Robert	FF/EMT	C	Rubadue, Brock	FF	B
Dodge, David	Lieutenant	B	Sanchez, Chris	FF	A
Fass, Bonnie	Admin		Sheller, Elliot	FF/EMT	B
Freed, Richard	FF/EMT	C	Stark, Ezra	Recruit	A
Frymire, Nicholas	FF/EMT	B	Stenerson, Ian	LoA	6/23/2022
Gill, Patricia Ann	Admin		Stewart, Christopher	FF/AO	B
Gormley, Robert	Lieutenant	C	Sullivan, Amber	LoA	3/1/2022
Grimaldo, Zachary R	FF/EMT	C	Valdez, Christian	FF/EMT	B
Harn, Jakob	FF	A	Van Kirk, Nick	FF/EMT	A
Hayes, Dale	FF/EMT/AO	B	Williams, Tom	OSP	
Henson, Ronald C	Admin		Youngs, John	FF/EMT/AO	C
Kalisch, Jonas A	FF/EMT	C	Zopolis, James P	Admin	

## APPENDIX 7 - 2022 BUDGET VS ACTUAL, CASH BALANCE



### APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

