

DISTRICT MONTHLY REPORT: MAY 2022

ADMINISTRATIVE:

- 1) At their regular meeting on May 10th, the Board reviewed and discussed Policy 0-02 “General Organization of the District and Strategic Planning”, Procedure 1-60 “District Funds and Budgets” and Policy 3-30 “Member Performance Evaluations” as part of the overall coordination of master planning, fiscal planning and performance accountability.

MASTER PLANNING: Action Item Summary List:

- 2022 Goal #1--Staffing Plan/Model: see **Appendix 1**.
2022 Goal #2--Collective Bargaining Agreement: see **Appendix 2**.
2022 Goal #3--District Financial Plan: see **Appendix 3**.

PUBLIC RELATIONS & COMMUNITY SERVICES:

District monthly WEBSITE contacts: page views: 403.

- 1) The first draft of the District Strategic Communications Plan was provided to the Board at their May 10th regular meeting. The draft was prepared by consultant Liz Loomis and executive staff, and is a part of the overall integration of District stakeholder relations.
- 2) Chief LeMay and FF Stewart attended the South Bay Elementary School farmer’s market and fair on May 14th.
- 3) On May 19th, Chief VanCamp met with Jeff Johnston the new director for the Olympic Clean Air Agency (ORCA).

EMERGENCY RESPONSE: Total of 515 calls to date in 2022; 409 for 2008-21 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2022 In FD8	1	20	51	4	0	76
2022 Total	2	23	67	4	0	96
2021 (Total)	2	91	(Tot EMS)	5	2	100
Average ^{NOTE 1}	6	73	(Tot EMS)	7	3	88

- 2) **Average number of responders-per-incident** for the month:

Total	Daytime	Night	Weekend
3.2	3.1	3.1	3.5

- 3) **Performance measures to Target Levels of Service*** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	39	30	77%	1	1	100%
Station 8-2	8	2	25%	0	0	0%
Station 8-3	23	16	70%	0	0	0%

A5verage	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2022 To Date	66.6	41.6	62%	2.6	1.8	69%
Avg 2021	64.5	38.4	60%	2.3	2.3	97%
Avg 08-21 ^{NOTE 2}	55.1	34.9	63%	3.4	2.5	73%

*KEY: EMS targets: minimum 2 responders on scene within 8 minutes

*Fire targets: minimum 4 responders on scene within 10 minutes
Does not include false alarms, service calls, mutual aid outside District.
NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2021 (monthly average)
NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2021*

4) **BLS transports by FD8** for the month: **3**.

5) **Delayed responses** for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
429	1 May 22	82A	21:54	12.54	BLSY Patient Assist	10-13 min travel time from Sta 8-1; non-emergency	C
436	4 May 22	81L	14:27	15.02	BLS Abdom Pain	Delayed response due to concurrent incident	A
438	4 May 22	81L	16:43	12.04	BLSY Patient Assist	10 min travel time from Sta 8-1; non-emergency	A
440	5 May 22	81E	01:12	20.35	BLS Trauma	Initial arrival not recorded by TCOMM	A
453	9 May 22	82A	17:28	10.10	ALS Fall	10-13 min travel time from Sta 8-1	B
460	11 May 22	83D	10:42	11.27	BLS MVA	Delayed response due to concurrent incident	B
461	11 May 22	82B	14:29	9.10	BLS Breathing Prob1	9-10 min travel time from Sta 8-1	B
463	12 May 22	81L	17:06	11.58	BLSY Patient Assist	10 min travel time from Sta 8-1; non-emergency	C
466	13 May 22	82B	16:25	8.50	BLS Fall	8 min travel time from Sta 8-1	A
472	16 May 22	83E	14:32	10.31	BLS Fall	9-10 min travel time from Sta 8-1	B
473	16 May 22	83G	16:28	12.41	BLS Illness	10-12 min travel time from Sta 8-1	B
474	17 May 22	83E	08:20	9.59	BLS Unk Med Prob	9-10 min travel time from Sta 8-1	A
475	17 May 22	81B	08:51	9.39	ALS Breathing Problem	7-9 min travel time from Sta 8-3	A
495	24 May 22	82A	02:51	11.17	BLS Fall	Delayed response due to concurrent incident	C
499	24 May 22	81A	13:31	32.57	BLSY Patient Assist	Initial arrival not recorded by TCOMM	A
513	29 May 22	82A	09:03	9.38	BLS Cold Water Exp	9-11 min travel time from Sta 8-1	B
514	29 May 22	83G	19:37	9.51	BLS Hip Pain	9-11 min travel time from Sta 8-3	B

IR&R STAFFING LEVELS: Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	15%	
	Platoon B (Shifts 2,4 & 6)	100%	50%	
	Platoon C (Shifts 5,7 & 9)	100%	77%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	0%	45%	B
	Platoon B (Shifts 2,4 & 6)	18%	35%	B
	Platoon C (Shifts 5,7 & 9)	0%	32%	B
	Battalion Chief on duty	87%		A
	Operations Support (Tenders)	78%		D
Sub-total	Station 8-3 (North Olympia) Staffing for Month	85%		C
Total	District Wide Staffing for the Month:	93%		C

Notes:

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- D) Operations Support Program staff for on-call Tender response.

Volunteer Staffing: roster for the current month: see **Appendix 6**.

PERSONNEL MANAGEMENT, SAFETY& TRAINING:

- 1) 2nd Quarter training topics:
 - Electric vehicle patient extrication
 - Electric vehicle fire suppression
 - SCBA donning & doffing
 - Wildland fire refresher & shelter deployment
 - Driving Modules 1 and 2
 - Rope rescue refresher

- 2) 2nd Quarter EMS & Medic-One OTEP:
 - Scene safety & human trafficking
 - 8-minute patient extrication
 - ALS upgrades
 - CPR pediatric
 - ALS/BLS interface
 - Medical assessment
 - On-scene gross decontamination
- 3) Leadership:
 - Officer development (competency training)
 - "Blue Card" & incident command (competency training)
 - Public education & prevention (competency training)
 - Wildland fire simulation
- 4) Annual requirements:
 - Driver's training
 - First-aid training & certification
 - Hazardous Materials operations
 - Hazard Communications and Right-to-Know
 - Hearing protection
 - Heat & cold stress
 - Asbestos awareness
 - Lead awareness
 - Portable fire extinguisher training
 - Respiratory protection equipment knowledge testing
 - Self-Contained Breathing Apparatus fit testing
 - Technical rescue training
- 6) Other:
 - Facilities & Equipment Team (Chief, AC and F&E Staff), May 2nd.
 - All Officers Staff, May 5th.
 - Training & Education Team (Chief, AC and Training Officer), May 5th.
 - Health & Safety Team (Chief, AC, Health & Safety Officer), May 10th.
 - District Senior Management (Assistant Chief & Battalion Chiefs), May 27th.
 - On May 3rd, Chief VanCamp received orientation training on a Lacey FD3 program to reduce non-acute calls at patient care facilities.
 - A meeting for the District and county-wide peer support program was held on May 17th.

PERSONNEL MANAGEMENT, RELATIONS:

- 1) District and IAFF Local 2903 representatives met on May 5th for the ongoing negotiations on the Collective Bargaining Agreement.
- 2) Photo sessions for District members were scheduled for May 20th and 21st.
- 3) Chief LeMay attended the Washington Fire Chiefs' conference in Wenatchee during May 23-25.

EQUIPMENT & FACILITIES:

- 1) Apparatus & Equipment:
 - a. Tender 82 (3135) required minor repairs during the month.
 - b. The Battalion 8 vehicle (3838) was shopped on May 2nd for manufacturer's recall service.
 - c. Surplused Tender 84 (3130) was sold to McLane-Black Lake FD9 for \$125k and was delivered to them during the month.
 - d. Replacement computer workstations were installed by contractor Pacific Office Automation during the month. This also included two replacement mobile data terminals (MDT) in Engines 81 and 83.
 - e. On May 13th, Hughes Fire Equipment technicians provided some needed repairs to the new Engine 81 (3502).

- f. Chief VanCamp met with the Thurston County Emergency Radio Network (TCERN) project team on May 18th regarding the replacement of the current land mobile radio system with a new digital system. The District is expecting to receive the first equipment in the fall, and training for the new equipment if being developed for presentation prior to equipment delivery.
- 2) Facilities:
- a. A new air compressor was installed at Station 8-3 (Boston Harbor) on May 3rd to provide pressurized air for apparatus air brakes and other maintenance uses.
- b. On May 6th, Chiefs VanCamp and McBride met with Steve Hatton of HGP Engineers for planning of District facilities projects.

FINANCIAL: (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
Beg. 1 Jan 22	\$ 841,789		\$1,045,618		\$ 1,300,152		\$ 2,405,538	
Current Balance	\$ 2,091,452	1,3,5	\$ 1,130,989	1,3	\$ 1,303,062	1,3	\$ 1,660,601	1,3,4 & 5
Budget End Bal	\$ 995,376	2,3,4 & 5	\$ 811,012	2,3,4	\$ 1,313,000	2,3	\$ 1,322,038	2,3,4 & 5

Notes:

- 1: As of 1 June 2022.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:
 LGIP Pool: 1.74 %
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$286,000 from Fund 6680 and \$345,500 from Fund 6685 into Fund 6681 (CR&R) in November 2022.
5. Include transfer of \$750,000 from Fund 6685 into Fund 6680 (Operations) in February 2022.

Operating Cash Flow: projected for the year: see **Appendix 7**.

Operating Expenditures vs Budget: **Appendix 7a**



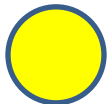
2022 District Goal #1 Status Report

May

STATUS:



On Track



Some Delay/Difficulty






Significant Impact

The District shall prepare for and complete initial implementation of an agreed upon strategic staffing plan/model.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
80%	88%	91%	93%	93%							

- 1)  Evaluation & decision on IR&R staffing model by December 2021. Complete.
- 2)  Identify implementation options, evaluation of alternatives and approval of recommendation of strategic IR&R staffing interim model by February 2022. Complete.
- 3)  Recommendation and approval of a five year (2023-2027) strategic IR&R strategic staffing plan by November 2022. Board approved re-adjustment of objective schedule (March 15th).



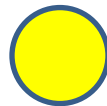
2022 District Goal #2 Status Report

May

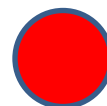
STATUS:



On Track




Some Delay/Difficulty



Significant Impact

The District shall complete negotiations with the IAFF Local 2903 on the 2023-2025 Collective Bargaining Agreement.

- 1)  **The District and Union representatives will agree upon and ratify a new CBA by December 2022. The third negotiations meeting was held on May 5th where discussions centered on trading of proposals.**



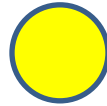
2022 District Goal #3 Status Report

May

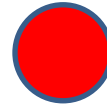
STATUS:



On Track





Some Delay/Difficulty



Significant Impact

The District will adopt a 2023-2027 financial plan that will provide sufficient funding for the District to ensure adequate staffing, operational support and capital assets commensurate with the adopted IR&R staffing plan in Goal #1.

- 1)  The District will coordinate efforts to establish a clear and concise stakeholder communications plan by March 2022. The draft District Strategic Communications Plan was submitted to the Board at their May 10th regular meeting.
- 2)  The District will implement mechanisms to seek input from all stakeholders on estimated IR&R staffing cost/funding options by July 2022. A Board workshop for review of labor relations and strategic planning is being scheduled for June 28th to be a basis for further stakeholder communications planning.

APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
425	1 May 22	81F	H19	4401 Johnson Point Rd NE	13:20	4.39	ALS Sick Person	3	C
426	1 May 22	81L	G20	7210 Deerfield Park Dr NE	14:04	7.11	Gas Leak Inside	5	C
427	1 May 22	81L	H20	4533 Marvin Rd NE	14:23	3.29	BLS Abdom Pain	4	C
428	1 May 22	81J	I16	2056 26th Ave NE	16:51	4.37	BLS Fall	4	C
429	1 May 22	82A	B19	9840 Johnson Point Rd NE	21:54	12.54	BLSY Patient Assist	3	C
430	2 May 22	82A	C19	9144 Gallea St NE	11:27	N/A	BLS Mental Prob	3	B
431	3 May 22	81H	H18	Sleater Kinney @ South Bay Rd NE	16:10	3.36	BLS Unk Med Prob	5	C
432	3 May 22	307	J17	2235 South Bay Rd NE	17:02	4.17	BLS Hernia Pain	2	C
433	3 May 22	81B	H17	3726 Lemon Rd NE	18:27	2.47	ALS Swallowed Object	3	C
434	4 May 22	83G	D17	3221 77th Ave NE	08:01	7.57	ALS Unk Med Prob	2	A
435	4 May 22	83A	H15	Boston Harbor @ 39th Ave NE	13:51	6.38	BLS MVA	2	A
436	4 May 22	81L	G20	7240 Highlands Dr NE	14:27	15.02	BLS Abdom Pain	2	A
437	4 May 22	83A	G15	4805 Cushman Rd NE #18	14:51	8.19	BLSY Patient Assist	2	A
438	4 May 22	81L	G20	6718 Prairie Ridge Dr NE	16:43	12.04	BLSY Patient Assist	2	A
439	5 May 22	83A	H15	3702 Gull Harbor Rd NE	22:56	5.02	BLS Abdom Pain	3	A
440	5 May 22	81E	H20	6707 Condor Lp NE	01:12	20.35	BLS Trauma	3	A
441	5 May 22			(Dispatch Error)					
442	6 May 22	81A	I18	2640 Lilly Rd NE	02:36	5.08	BLS Abdom Pain	2	C
443	6 May 22	81J	I16	2808 Freeman Ln NE	15:44	7.21	BLS Sick Person	2	A
444	6 May 22	307	J17	2235 South Bay Rd NE	20:42	4.23	BLS Hernia Pain	2	A
445	6 May 22	323	K22	8809 Steilacoom Rd NE #6	21:52	N/A	ALS Unk Med Prob	2	A
446	7 May 22	81A	G17	5149 Shincke Rd NE	15:19	3.43	ALS MVA	7	B
447	7 May 22	307	K17	2725 12th Ave NE	20:07	5.16	BLS MVA	4	B
448	7 May 22	81A	G17	46th @ Shincke Rd NE	21:01	5.26	Smoke Investigation	4	B
449	8 May 22	83A	F16	Woodard Bay @ Libby Rd NE	05:19	5.52	BLS Unk Med Prob	3	B
450	9 May 22	81B	H17	3619 Shincke Rd NE	03:16	3.10	BLSY Patient Assist	4	A
451	9 May 22	307	J16	2415 26th Ave NE	10:39	4.26	BLS Medical Alarm	2	B
452	9 May 22	O3E	J17	3402 22nd Way NE	14:20	10.11	BLSY Patient Assist	2	B
453	9 May 22	82A	C18	9529 Johnson Point Lp NE	17:28	10.10	ALS Fall	5	B
454	9 May 22	307	K17	2828 8th Ave NE	20:24	5.53	BLS Mental Prob	3	B
455	10 May 22	83G	D17	Libby @ 81st Ave NE	06:00	7.15	BLS Unk Med Prob	6	C
456	10 May 22	83C	G17	Libby @ 46th Ave NE	06:19	0.00	BLS Unk Med Prob	6	C
457	10 May 22	81D	I17	3126 26th Ave NE	07:26	4.01	ALS Breathing Problem	2	C
458	11 May 22	83A	H15	3617 Boston Harbor Rd NE	01:48	7.09	BLS Medical Alarm	3	C
459	11 May 22	83A	E17	6947 Woodard Bay Rd NE	10:29	7.21	BLS Fall	2	B
460	11 May 22	83D	I15	3435 Boston Harbor Rd NE	10:42	11.27	BLS MVA	6	B
461	11 May 22	82B	E20	7324 Marvin Rd NE	14:29	9.10	BLS Breathing Prob1	4	B
462	12 May 22	81D	I17	3126 26th Ave NE	07:11	4.13	ALS CPR	2	C
463	12 May 22	81L	G20	6718 Prairie Ridge Dr NE	17:06	11.58	BLSY Patient Assist	5	C
464	13 May 22	307	K16	2016 8th Ave NE	13:04	6.50	ALS CPR	5	A
465	13 May 22	1A4	CC7	9344 Lundeen Rd SW	13:54	N/A	Fire 1 (Mutual Aid)	2	A
466	13 May 22	82B	E20	7141 Marvin Rd NE	16:25	8.50	BLS Fall	2	A
467	13 May 22	307	K16	2500 Sevedge Ct NE	20:04	6.03	ALS Chest Pain	5	A
468	13 May 22	307	J17	2235 South Bay Rd NE	20:20	10.52	BLS Hernia Pain	3	A
469	14 May 22	307	K17	2725 12th Ave NE	15:39	7.17	BLS Fall	3	C
470	16 May 22	83A	H16	3741 Harrington Ln NE	08:08	5.56	BLS Medical Alarm	4	B
471	16 May 22	81B	H17	3619 Shincke Rd NE	09:48	2.48	BLSY Patient Assist	4	B
472	16 May 22	83E	E15	Boston Harbor @ Boston Harbor Ext Rd NE	14:32	10.31	BLS Fall	4	B
473	16 May 22	83G	C17	2722 Fishtrap Rd NE	16:28	12.41	BLS Illness	4	B
474	17 May 22	83E	E15	Boston Harbor @ 68th Ave NE	08:20	9.59	BLS Unk Med Prob	4	A
475	17 May 22	81B	H17	3311 41st Ave NE	08:51	9.39	ALS Breathing Problem	3	A
476	17 May 22	83E	E15	Boston Harbor @ Boston Harbor Ext Rd NE	09:40	11.45	Service Call	3	A
477	17 May 22	307	J17	2235 South Bay Rd NE	10:04	11.57	BLS Mental Prob	3	A
478	17 May 22	307	J17	2235 South Bay Rd NE	19:28	3.46	BLSY Unk Med Prob	3	A
479	18 May 22	307	J16	2312 Friendly Grove Rd NE	14:23	6.16	BLS Assist L/E	3	B
480	19 May 22	81E	H20	6839 Condor Lp NE	01:37	7.01	ALS CPR	5	B
481	19 May 22	81B	H17	3147 46th Ave NE	14:18	5.35	ALS Breathing Problem	5	C

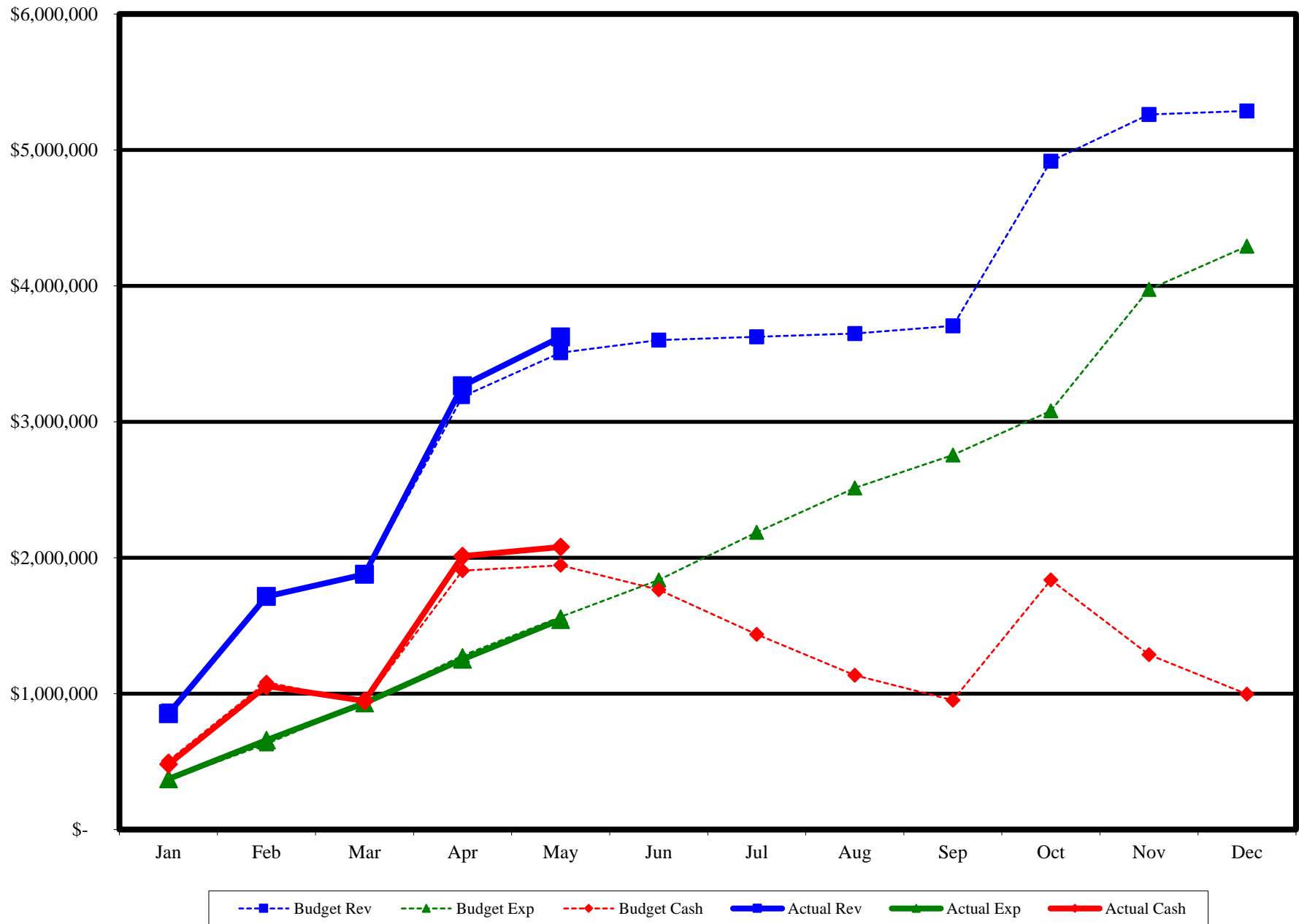
APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
482	19 May 22	307	J17	2731 Lindell Rd NE	14:46	8.19	BLSY Patient Assist	2	C
483	19 May 22	81L	G20	6924 47th Lp NE	18:58	9.50	ALS Disoriented	4	C
484	20 May 22	81A	I17	3215 33rd Ln NE	16:09	3.34	BLS Choking	4	B
485	20 May 22	81D	I17	3126 26th Ave NE	17:35	3.59	BLS Weakness	4	B
486	20 May 22	81A	I17	3125 South Bay Rd NE	20:31	3.20	BLS Pain	4	B
487	21 May 22	83D	I15	3309 Boston Harbor Rd NE	12:22	0.00	Smoke Investigation	3	C
488	21 May 22	81A	I18	South Bay @ Chehalis Western Trl NE	13:08	1.23	BLS MVA	6	C
489	21 May 22	83A	I16	1502 33rd Ave NE	13:58	5.29	ALS Chest Pain	2	C
490	21 May 22	81C	H16	4023 Libby Rd NE	17:40	4.26	BLS Arm Injury	3	C
491	22 May 22	83A	I16	1422 33rd Ave NE	06:20	6.25	BLS Burns	3	A
492	22 May 22	81E	H20	3718 Eagle Dr NE	10:01	6.29	ALS Rapid Heart Rate	3	A
493	23 May 22	307	J17	3317 26th Ave NE	09:10	4.25	BLS Hullucinations	2	C
494	23 May 22	82C	F21	7620 Sandy Point Rd NE	20:40	7.48	BLSY Patient Assist	2	C
495	24 May 22	82A	C19	8812 Buttonwood Ln NE	02:51	11.17	BLS Fall	2	C
496	24 May 22	81E	I20	6001 Tolmie Dr NE	09:17	8.12	BLS Abdom Pain	3	A
497	24 May 22	81H	H18	4532 36th Ave NE	09:51	4.33	ALS Chest Pain	3	A
498	24 May 22	82A	E18	4301 68th Ave NE #B	13:20	7.13	ALS Respiratory Dx	4	A
499	24 May 22	81A	I17	3125 South Bay Rd NE	13:31	32.57	BLSY Patient Assist	2	A
500	25 May 22	83A	G15	4806 Cushman Rd NE #129	07:54	3.54	BLS Weakness	4	B
501	25 May 22	81A	I17	3125 South Bay Rd NE	14:06	4.09	BLS Patient Assist	2	B
502	25 May 22	81H	H18	3704 Sleater Kinney Rd NE	14:56	5.06	ALS Respiratory Dx	2	B
503	25 May 22	81L	G20	7109 Deerfield Park Dr NE	20:49	8.03	ALS Respiratory Dx	4	B
504	26 May 22	81F	H19	Johnson Point @ Hawks Prairie Rd NE	12:38	0.00	Service Call	1	A
505	26 May 22	307	J17	South Bay @ 26th Ave NE	16:27	2.52	BLS MVA	3	A
506	26 May 22	81E	G19	5100 Johnson Point Rd NE	18:54	6.16	BLS Check Welfare	4	A
507	26 May 22	81A	I17	2839 28th Ln NE	22:49	6.13	BLSY Patient Assist	3	A
508	27 May 22	83E	E15	1001 73rd Ave NE	23:47	14.16	BLS Overdose	2	A
509	27 May 22	81C	J16	2505 Friendly Grove Rd NE	13:13	7.10	BLS Unk Med Prob	2	B
510	27 May 22	307	K17	549 Pattison St NE #B	17:04	6.32	BLSY Patient Assist	2	B
511	29 May 22	83A	I16	1502 33rd Ave NE	04:01	6.59	ALS Chest Pain	3	B
512	29 May 22	307	J17	2235 South Bay Rd NE	08:32	3.30	BLS Back Pain	2	B
513	29 May 22	82A	C19	9144 Gallea St NE	09:03	9.38	BLS Cold Water Exp	2	B
514	29 May 22	83G	C17	2729 Fishtrap Rd NE	19:37	9.51	BLS Hip Pain	3	B
515	30 May 22	81C	I16	3517 Frogs Leap Ln NE	02:32	4.30	ALS Diabetic	4	B
516	30 May 22	83A	G15	4805 Cushman Rd NE #18	05:14	5.52	BLSY Patient Assist	3	B
517	30 May 22	81F	G19	4922 Puget Rd NE #392	13:51	6.46	BLS Fall	3	C
518	30 May 22	81E	H20	3615 Eagle Dr NE	14:26	6.20	BLS Fall	2	C
519	31 May 22	83E	D16	8309 Zangle Rd NE	12:37	7.52	BLSY Patient Assist	2	A
520	31 May 22	83E	D15	424 76th Way NE	13:08	3.55	ALS Breathing Problem	3	A
521	31 May 22	81J	I16	1728 33rd Ave NE	17:46	5.08	BLS Unk Med Prob	3	A

APPENDIX 6 VOLUNTEER STAFFING

Name	Rank / Status	Platoon / Date	Name	Rank / Status	Platoon / Date	Name	Rank / Status	Platoon / Date
Armstrong, Walker	OSP		Gill, Patricia Ann	Admin Support		Powell, Shelby	Resigned	4/11/2022
Bain, Tyler	LoA	3/1/2022	Gormley, Robert	Lieutenant	C	Prine, Don	OSP	
Barnes, Xavier	Recruit		Harn, Jakob	FF	A	Pulsipher, Cole	Recruit	
Barnett, Cody	FF	B	Hayes, Dale	FF/EMT/AO	B	Rubadue, Brock	FF	B
Bourque, Mitch	Resigned	1/6/2022	Henson, Ronald C	Admin Support		Sanchez, Chris	Recruit	
Brandt, Robert	FF/EMT	C	Kraft, Bethany H	LoA	4/12/2022	Sheller, Elliot	FF/EMT	B
Brink, Peggy	Admin Support		Kramer, Gavin	LoA	9/15/2022	Stenerson, Ian	FF/AO	A
Bushaw, Bladden M	LoA	10/14/2022	Lacy, Ben	FF/EMT	B	Stewart, Christopher	FF/AO	B
Carlson, Jacob	Recruit		LaDue, Chris	Lieutenant	B	Sullivan, Amber	LoA	7/1/2022
Carlton, Susan E	Admin Support		Langer, Emilie	EMT	C	Tomal, Torrey	Resigned	4/25/2022
Clemens, Jonathan	EMSO		Lindwall, Desiree	Resigned	3/18/2022	Toth, Terry	LoA	12/30/2021
Dicke, Ben	FF/AO	A	Mahoney, Shawn	Resigned	4/23/2022	Valdez, Christian	FF	B
Dixon, Robert	FF/EMT	C	McCann, Dustin	FF/AO	B	Van Kirk, Nick	FF/EMT	A
Dodge, David	Lieutenant	B	McCosh, Devin	FF/EMT	A	Williams, Tom	OPS	
Fass, Bonnie	Admin Support		Mize, Art	Chaplain		Wrinkle, Gregory	Resigned	4/8/2022
Fitzgerald, Tara	LoA	4/1/2022	Parnell, Evan	FF/EMT/AO	A	Youngs, John	FF/EMT/AO	C
Freed, Richard	FF/EMT	C	Perry, Andrew	EMT	C	Zolman, Reagan	LoA	10/25/2021
Frymire, Nicholas	FF	B	Poole, James	FF/AO	B	Zopolis, James P	Admin Support	

APPENDIX 7 - 2022 BUDGET VS ACTUAL, CASH BALANCE



APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

