

DISTRICT MONTHLY REPORT: SEPTEMBER 2022

ADMINISTRATIVE:

- 1) Chief VanCamp submitted the first draft of the District 2023 Budget Policy Recommendations document for Board review at their September 13th regular meeting. When adopted, it will serve as the District's annual business plan.

MASTER PLANNING: Action Item Summary List:

- 2022 Goal #1--Staffing Plan/Model: see **Appendix 1**.
2022 Goal #2--Collective Bargaining Agreement: see **Appendix 2**.
2022 Goal #3--District Financial Plan: see **Appendix 3**.

PUBLIC RELATIONS & COMMUNITY SERVICES:

District monthly WEBSITE contacts: page views: 1,400.

- 1) Chief VanCamp, in his role as Medic One Operations Committee Chair, and Commissioner Stan Moon (in his role as Thurston County EMS Council Chair) met with Commissioner Gary Edwards on September 16th and with Thurston County Manager Ramiro Chavez on September 27th regarding Medic One staffing challenges and their impacts on responder agencies.
- 2) The Periwinkle Preschool visited Station 8-1 (South Bay) on September 22nd.

EMERGENCY RESPONSE: Total of 941 calls to date in 2022; 762 for 2008-21 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2022 In FD8	4	17	40	7	4	72
2022 Total	7	19	48	7	4	85
2021 (Total)	6	89	(Tot EMS)	15	6	116
Average ^{NOTE 1}	5	62	(Tot EMS)	10	3	80

- 2) **Average number of responders-per-incident** for the month:

Total	Daytime	Night	Weekend
3.0	2.6	3.4	3.4

- 3) **Performance measures to Target Levels of Service*** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	22	19	86%	3	3	100%
Station 8-2	12	2	17%	1	1	100%
Station 8-3	23	13	57%	0	0	0%
A5verage	EMS			Fire		
Avg 2022 To Date	71.2	41.0	58%	3.0	2.6	85%
Avg 2021	64.5	38.4	60%	2.3	2.3	97%
Avg 08-21 ^{NOTE 2}	55.1	34.9	63%	3.4	2.5	73%

*KEY: EMS targets: minimum 2 responders on scene within 8 minutes
Fire targets: minimum 4 responders on scene within 10 minutes
 Does not include false alarms, service calls, mutual aid outside District.
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2021 (monthly average)
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2021

4) **BLS transports by FD8 for the month: 1.**

5) **Delayed responses for the month:**

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
864	2 Sep 22	83E	13:58	11.00	BLSY Patient Assist	9-10 min travel time from Sta 8-1; non-emergency	A
865	3 Sep 22	83E	09:43	16.00	BLSY Patient Assist	E-83 out of location, delayed; non-emergency	B
867	4 Sep 22	83E	09:22	12.08	BLSY Patient Assist	9-10 min travel time from Sta 8-1; non-emergency	C
869	4 Sep 22	82A	14:52	11.43	BLS Medical Alarm	10-12 min travel time from Sta 8-1	C
873	5 Sep 22	82A	16:19	10.27	BLS Fall	10-12 min travel time from Sta 8-1	B
881	7 Sep 22	82C	17:16	15.52	BLSY Patient Assist	12-13 min travel time from Sta 8-1; non-emergency	A
884	9 Sep 22	83A	08:05	10.41	BLSY Patient Assist	9-10 min travel time from Sta 8-1; non-emergency	A
892	11 Sep 22	82A	10:47	9.01	BLSY Fall	9-10 min travel time from Sta 8-1; non-emergency	A
900	15 Sep 22	81L	11:06	9.32	BLS Breathing Prob	9 min travel time from Sta 8-1	C
902	15 Sep 22	82C	15:21	10.04	ALS Chest Pain	9-10 min travel time from Sta 8-1	C
904	16 Sep 22	82C	14:09	12.29	BLSY Patient Assist	12-13 min travel time from Sta 8-1; non-emergency	A
912	19 Sep 22	83A	00:02	9.16	BLSY Patient Assist	difficulty in accessing scene; non-emergency	A
913	19 Sep 22	82C	11:16	12.53	BLS Fall	13-13 min travel time from Sta 8-1	B
926	21 Sep 22	83A	22:16	11.37	BLSY Patient Assist	10 min travel time from Sta 8-1; non-emergency	B
927	21 Sep 22	83E	22:36	11.23	BLS Breathing Prob	Delay by training event and apparatus change	B
930	24 Sep 22	82C	20:40	12.12	BLSY Patient Assist	10-12 min travel time from Sta 8-1	C
932	25 Sep 22	83A	14:03	8.49	ALS Trauma	9 min travel time from Sta 8-1	A
936	25 Sep 22	81B	21:22	10.49	BLS MVA	Long driveway access; non-emergency	A
937	26 Sep 22	81L	05:29	12.30	BLS Patient Assist	10-12 min travel time from Sta 8-1	A
941	28 Sep 22	82A	14:19	11.03	BLSY Muscle Cramp	9-10 min travel time from Sta 8-1; non-emergency	B
942	28 Sep 22	82A	20:01	11.23	BLS Abdom Pain	10-11 min travel time from Sta 8-1	B
946	30 Sep 22	83G	11:40	10.42	BLS Possible Stroke	13 min travel time from Sta 8-1	B

IR&R STAFFING LEVELS: Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	30%	
	Platoon B (Shifts 2,4 & 6)	100%	100%	
	Platoon C (Shifts 5,7 & 9)	100%	56%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	0%	10%	B
	Platoon B (Shifts 2,4 & 6)	0%	9%	B
	Platoon C (Shifts 5,7 & 9)	0%	33%	B
	Battalion Chief on duty	73%		A
	Operations Support (Tenders)	100%		D
Sub-total	Station 8-3 (North Olympia) Staffing for Month	77%		C
Total	District Wide Staffing for the Month:	88%		C

Notes:

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- D) Operations Support Program staff for on-call Tender response.

Volunteer Staffing: roster for the current month: see **Appendix 6.**

PERSONNEL MANAGEMENT, SAFETY & TRAINING:

- 1) 4th Quarter fire training topics:
 - SCBA donning & doffing
 - Building sprinkler & fire alarm systems
 - Standard evolution
- 2) 4th Quarter EMS & Medic-One OTEP:
 - Asthma medical care
 - CPR for infants
 - Splinting
- 3) Leadership:
 - Officer development (competency training)
 - Certifications and credentialing
 - Officer Development Program skills documentation
 - Policy and situational knowledge, skills & abilities
 - Public education & prevention (competency training)
- 4) Annual requirements:
 - Driver's training
 - First-aid training & certification
 - Hazardous Materials operations
 - Hazard Communications and Right-to-Know
 - Hearing protection
 - Heat & cold stress
 - Asbestos awareness
 - Lead awareness
 - Portable fire extinguisher training
 - Respiratory protection equipment knowledge testing
 - Self-Contained Breathing Apparatus fit testing
 - Technical rescue training
- 6) Other:
 - Facilities & Equipment Team (Chief, AC and F&E Staff), September 2nd; work on the update of the Capital Repairs and Replacements Budget and Schedule was reviewed.
 - All Officers Staff meeting, September 1st
 - Training & Education Team (Chief, AC and Training Officer), (no meeting)
 - Health & Safety Team (Chief, AC, Health & Safety Officer), September 22nd
 - District Community Outreach Team, (no meeting)
 - District Senior Management (Assistant Chief & Battalion Chiefs), September 20th
 - Decontamination training was provided at Providence St Peter Hospital on September 12th; thanks Lt Osborne for coordinating this!
 - FF-EMTs Gettle and Gibler attended the Thurston County Pump Academy during the last week of September, and it was reported that they both excelled in their skills performance. Congratulations Eric & Bryce!
 - On September 12th and 26th District officers engaged in online leadership training in a series of five inter-active sessions; Chief Clowes has initiated and coordinated this training.

PERSONNEL MANAGEMENT, RELATIONS:

- 1) A committee established to update the District's Awards & Recognition Manual met for the last time on September 1st to finalize a draft to be sent to Chief VanCamp for his review and approval.
- 2) On September 9th and 20th District and IAFF Local 2903 representatives met for negotiations on the collective bargaining agreement renewal; the current CBA will expire on December 31st 2022.
- 3) Interviews of candidates for the vacant career FF-EMT position were held on September 15th; three candidates will be forwarded for background investigations for further vetting.

EQUIPMENT & FACILITIES:

- 1) Apparatus & Equipment:
 - a. On September 9th, Chief VanCamp and Lt DeGagne met with Day Wireless to inspect all apparatus for the pending installation of new 700 MHz trunked radio equipment.
 - b. Tenders 81 (3126) and 83 (3127) were serviced during the month.
 - c. District staff began working on the District's biennial inventory process during the month.
 - d. On September 27th, District staff received a presentation from Verizon for evaluation in replacing the District's landline phone system.
- 2) Facilities:
 - a. Chief McBride provided an overview of the District facilities and equipment operations & maintenance program as well as the Capital Repairs & Replacements Program/Schedule/Budget at the regular Board meeting held on September 13th. At the meeting, he requested that the Board approve the replacement of the roof at Station 8-2 (Johnson Point), which was approved.
 - b. Station 8-1's septic system was serviced on September 22nd.
 - c. On September 29th Chiefs VanCamp and McBride and Steve Hatton of Hatton Godat Pantier met for further planning on the capital project regarding upgrades to Station 8-1's septic system and Station 8-3 (North Olympia) fire protections system.
- 3) Information Technology:
 - a. (No report)

FINANCIAL: (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
Beg. 1 Jan 22	\$ 841,789		\$1,045,618		\$ 1,300,152		\$ 2,405,538	
Current Balance	\$ 912,917	1,3,5	\$ 1,118,252	1,3	\$ 1,306,900	1,3	\$ 1,666,056	1,3,4 & 5
Budget End Bal	\$ 995,376	2,3,4 & 5	\$ 811,012	2,3,4	\$ 1,313,000	2,3	\$ 1,322,038	2,3,4 & 5

Notes:

- 1: As of 1 October 2022.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:
 LGIP Pool: 1.74 %
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$286,000 from Fund 6680 and \$345,500 from Fund 6685 into Fund 6681 (CR&R) in November 2022.
- 5: Include transfer of \$750,000 from Fund 6685 into Fund 6680 (Operations) in February 2022.

Operating Cash Flow: projected for the year: see **Appendix 7**.

Operating Expenditures vs Budget: **Appendix 7a**

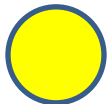


2022 District Goal #1 Status Report September

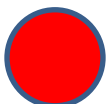
STATUS:



On Track



Some Delay/Difficulty




Significant Impact

The District shall prepare for and complete initial implementation of an agreed upon strategic staffing plan/model.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
80%	88%	91%	93%	93%	94%	97%	80%	88%			

- 1)  Evaluation & decision on IR&R staffing model by December 2021. Complete.
- 2)  Identify implementation options, evaluation of alternatives and approval of recommendation of strategic IR&R staffing interim model by February 2022. Complete.
- 3)  Recommendation and approval of a five year (2023-2027) strategic IR&R strategic staffing plan by November 2022. Board approved re-adjustment of objective schedule (March 15th). 2023 Budget Policy Recommendations submitted for Board approval at their October meeting.

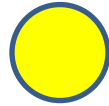


2022 District Goal #2 Status Report September

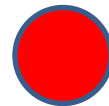
STATUS:



On Track




Some Delay/Difficulty



Significant Impact

The District shall complete negotiations with the IAFF Local 2903 on the 2023-2025 Collective Bargaining Agreement.

- 1)  **The District and Union representatives will agree upon and ratify a new CBA by December 2022.** The eight and ninth negotiations meetings were held on September 9th and 20th where proposals and counter-proposals were traded.



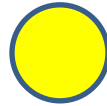
2022 District Goal #3 Status Report

September

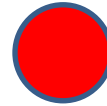
STATUS:



On Track



Some Delay/Difficulty



Significant Impact

The District will adopt a 2023-2027 financial plan that will provide sufficient funding for the District to ensure adequate staffing, operational support and capital assets commensurate with the adopted IR&R staffing plan in Goal #1.

1)



The District will coordinate efforts to establish a clear and concise stakeholder communications plan by March 2022. Complete.

2)



The District will implement mechanisms to seek input from all stakeholders on estimated IR&R staffing cost/funding options by July 2022. Staff continue to develop strategic elements in coordination with ongoing collective bargaining agreement negotiations (*see Goal #2*). The 2023 District Budget Policy Recommendations will be delivered to the Board for their approval at the October regular meeting.

APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
863	1 Sep 22	307	K16	2321 12th Ave NE	23:18	6.58	BLS Fall	3	B
864	2 Sep 22	83E	E15	602 Bromley Ln NE	13:58	11.00	BLSY Patient Assist	3	A
865	3 Sep 22	83E	D16	8309 Zangle Rd NE	09:43	16.00	BLSY Patient Assist	2	B
866	3 Sep 22	81A	I17	3506 Shincke Rd NE	16:44	0.00	ALS Chest Pain	3	B
867	4 Sep 22	83E	E15	602 Bromley Ln NE	09:22	12.08	BLSY Patient Assist	3	C
868	4 Sep 22	81B	I17	36th @ Forrest Parse Ln NE	09:32	0.00	BLS MVA	2	C
869	4 Sep 22	82A	C20	6101 88th Ave NE	14:52	11.43	BLS Medical Alarm	3	C
870	4 Sep 22	82A	E19	6610 Johnson Point Rd NE	16:37	7.01	BLS Back Pain	5	C
871	5 Sep 22	81B	H17	3726 Lemon Rd NE	08:59	3.52	Fire Alarm Activation	2	B
872	5 Sep 22	309	G21	4833 Plover St NE	13:15	6.30	Fire 2 (Mutual Aid)	2	B
873	5 Sep 22	82A	C19	9144 Gallea St NE	16:19	10.27	BLS Fall	2	B
874	5 Sep 22	81E	I20	6835 Hawks Prairie Rd NE	17:19	7.04	Fire 1	5	B
875	6 Sep 22	81A	I18	3212 Skooter Ln NE	12:43	3.21	BLS Seizure	2	C
876	6 Sep 22	307	J17	2718 Lindell Rd NE	14:06	4.51	BLS Fall	2	C
877	6 Sep 22	83A	H16	4341 Canter Ln NE	16:25	7.28	BLSY Patient Assist	2	C
878	6 Sep 22	81H	H18	3845 Sleater Kinney Rd NE	19:21	3.01	ALS Unk Med Prob	3	C
879	7 Sep 22	81B	G17	5525 Lemon Rd NE	10:57	8.42	ALS Unk Med Prob	2	A
880	7 Sep 22	83E	F16	Boston Harbor @ Woodard Bay Rd NE	16:40	4.00	BLS MVA	4	A
881	7 Sep 22	82C	E20	7306 Puget Beach Rd NE	17:16	15.52	BLSY Patient Assist	2	A
882	8 Sep 22	307	J16	2528 20th Ave NE	13:52	6.09	BLS Fall	3	C
883	8 Sep 22	83E	E15	602 Bromley Ln NE	17:06	4.25	BLSY Patient Assist	3	C
884	9 Sep 22	83A	G15	5101 Cushman Rd NE	08:05	10.41	BLSY Patient Assist	3	A
885	10 Sep 22	307	J17	2235 South Bay Rd NE	10:36	N/A	BLS Unk Med Prob	3	B
886	10 Sep 22	82A	D19	Baird @ 78th Ave NE	11:47	8.13	Brush Fire 2	5	B
887	10 Sep 22	83A	G16	5141 Heights Ln NE	12:22	3.38	BLS Sick Person	3	B
888	10 Sep 22	81B	H17	3138 41st Ave NE	14:39	3.55	BLS Mental Prob	4	B
889	10 Sep 22	307	K17	2725 12th Ave NE	20:53	0.04	BLS Arm Fracture	4	B
890	11 Sep 22	83D	I15	3334 Gull Harbor Rd NE	08:51	5.08	ALS CPR	4	A
891	11 Sep 22	83E	E15	6927 Boston Harbor Rd NE	10:09	0.56	Water Rescue	4	A
892	11 Sep 22	82A	E18	4303 68th Ave NE	10:47	9.01	BLSY Fall	3	A
893	11 Sep 22	81A	I17	2839 28th Ln NE	22:30	1.02	BLSY Patient Assist	3	A
894	12 Sep 22	83A	H15	300 39th Ave NE	14:02	3.50	BLS Medical Alarm	2	B
895	13 Sep 22	82A	D19	8100 Kerbaugh Rd NE	11:29	10.31	Wires Down	3	C
896	14 Sep 22	83A	I16	1502 33rd Ave NE	14:13	5.57	BLS Sick Person	3	B
897	14 Sep 22	81C	I16	2900 Friendly Grove Rd NE	14:19	5.59	Fire Alarm Activation	2	B
898	14 Sep 22	81E	H19	5536 Heather Ct NE	21:50	6.56	ALS Overdose	4	B
899	14 Sep 22	83A	I16	1502 33rd Ave NE	22:53	8.15	ALS DoA	4	B
900	15 Sep 22	81L	H20	4234 Legacy Dr NE	11:06	9.32	BLS Breathing Prob	3	C
901	15 Sep 22	307	K17	935 Fenske Dr NE	13:29	5.19	BLS Confusion	3	C
902	15 Sep 22	82C	F20	5724 Puget Beach Rd NE	15:21	10.04	ALS Chest Pain	3	C
903	16 Sep 22	81L	H20	7021 Prairie Ridge Dr NE	04:01	7.50	Private Vehicle Fire	4	C
904	16 Sep 22	82C	E20	7306 Puget Beach Rd NE	14:09	12.29	BLSY Patient Assist	3	A
905	16 Sep 22	83A	I15	1147 36th Ave NE	20:25	4.48	ALS Chest Pain	5	A
906	17 Sep 22	307	J16	2316 Friendly Grove Rd NE	15:32	5.15	ALS CPR	3	C
907	17 Sep 22	83A	I15	35th @ Boston Harbor Rd NE	15:33	5.20	ALS MVA	4	C
908	17 Sep 22	81A	F18	6307 Snug Harbor Ct NE	16:13	4.32	ALS Gunshot Wound	3	C
909	18 Sep 22	83A	G15	4806 Cushman Rd NE #157	01:44	4.57	ALS Chest Pain	3	C
910	18 Sep 22	81H	H18	South Bay @ Sleater Kinney Rd NE	15:46	3.09	BLS MVA	7	A
911	18 Sep 22	83E	D16	8309 Zangle Rd NE	15:47	7.54	BLSY Patient Assist	2	A
912	19 Sep 22	83A	H16	4341 Canter Ln NE	00:02	9.16	BLSY Patient Assist	2	A
913	19 Sep 22	82C	G20	5138 Coppermill Ct NE	11:16	12.53	BLS Fall	2	B
914	19 Sep 22	83D	I15	3412 Boston Harbor Rd NE	13:42	5.49	Wires Down	2	B
915	19 Sep 22	81B	H17	3619 Shincke Rd NE	14:40	0.53	BLS Fall	2	B
916	19 Sep 22	92A	I12	3020 Silverleaf Ct NW	15:44	N/A	Fire 1 (Mutual Aid)	1	B
917	19 Sep 22	81B	H17	2726 36th Ave NE	18:45	0.04	Burn Ban Violation	3	B
918	20 Sep 22	81A	I17	3503 South Bay Rd NE	10:44	2.14	Fire Alarm Activation	3	A
919	20 Sep 22	9EV	I11	4313 Indian Pipe Lp NW #U307	17:43	7.11	Fire 1 (Mutual Aid)	2	A

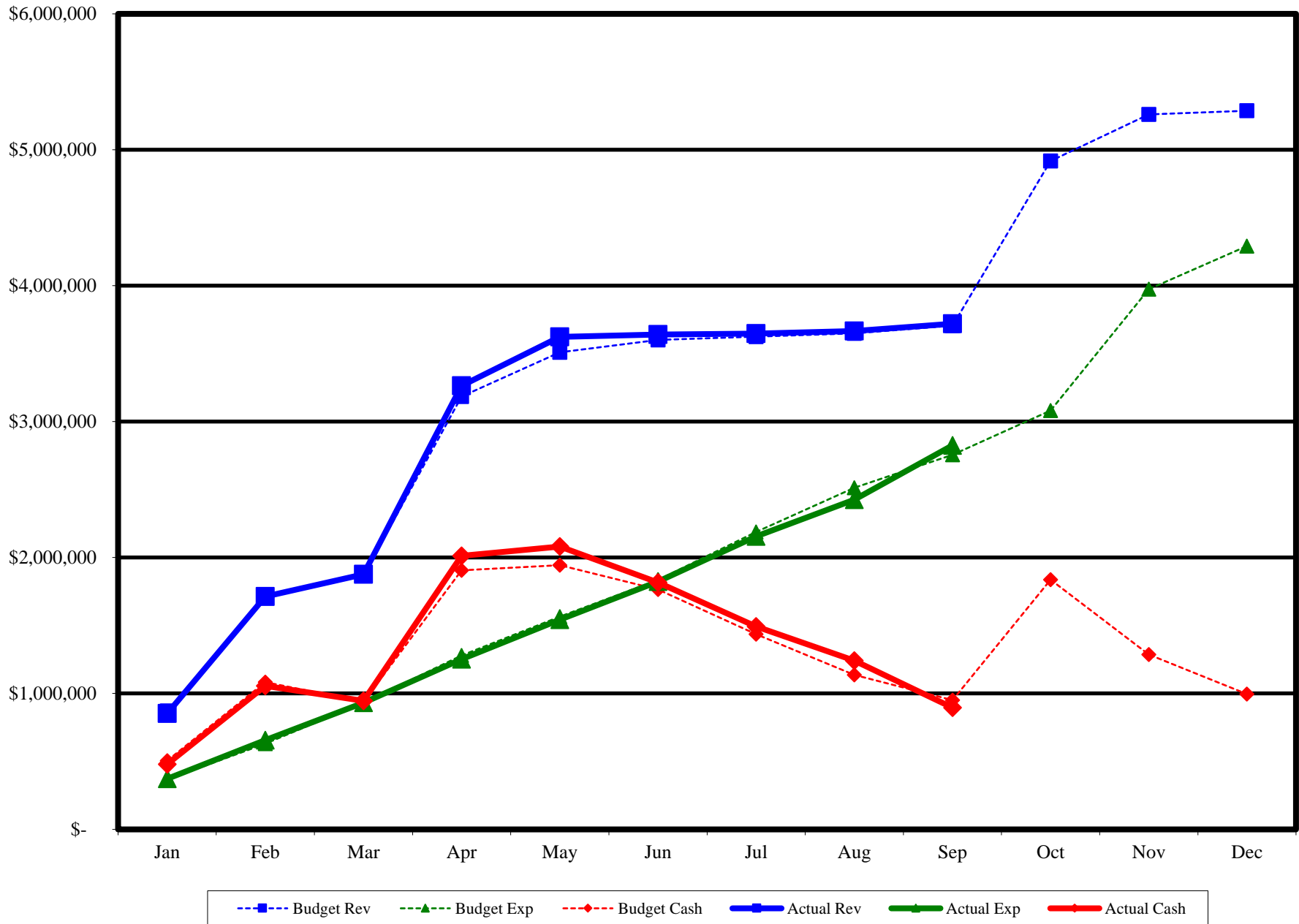
APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
920	20 Sep 22	81E	H20	6804 Falcon Way NE	17:46	6.56	BLS Wrist Fracture	4	A
921	21 Sep 22	307	J17	2235 Lister Rd NE	01:33	6.08	ALS Breathing Problem	4	A
922	21 Sep 22	82A	F19	6209 Puget Rd NE	06:40	7.28	BLS Trauma	2	B
923	21 Sep 22	81F	H19	5420 Hawks Prairie Rd NE	09:35	6.20	BLS Abdom Pain	2	B
924	21 Sep 22	81C	I16	3501 Frogs Leap Ln NE	15:08	3.28	BLS Medical Alarm	2	B
925	21 Sep 22	81H	H18	3800 Sleater Kinney Rd NE #26	18:12	4.56	ALS Fall	3	B
926	21 Sep 22	83A	G15	4806 Cushman Rd NE #115	22:16	11.37	BLSY Patient Assist	3	B
927	21 Sep 22	83E	E14	211 73rd Ave NE	22:36	11.23	BLS Breathing Prob	4	B
928	22 Sep 22	81A	I17	3212 Libby Rd NE	22:10	5.15	ALS Respiratory Dx	3	C
929	23 Sep 22	83E	E15	602 Bromley Ln NE	05:00	5.48	BLSY Patient Assist	3	C
930	24 Sep 22	82C	E20	7306 Puget Beach Rd NE	20:40	12.12	BLSY Patient Assist	3	C
931	25 Sep 22	81F	H19	South Bay @ Hawks Prairie Rd NE	06:38	8.44	Burn Ban Violation	3	A
932	25 Sep 22	83A	G16	5505 Heights Ln NE	14:03	8.49	ALS Trauma	3	A
933	25 Sep 22	81A	F17	6100 Shincke Rd NE	15:02	5.19	Wires Down	3	A
934	25 Sep 22	81F	G20	4919 Foxtrail Dr NE	18:26	9.43	Carbon Monoxide	3	A
935	25 Sep 22	81J	I16	2808 Freeman Ln NE	21:07	7.14	ALS Unconscious	3	A
936	25 Sep 22	81B	G17	3024 46th Ave NE	21:22	10.49	BLS MVA	3	A
937	26 Sep 22	81L	G20	5440 St Charles Dr NE	05:29	12.30	BLS Patient Assist	3	A
938	26 Sep 22	81H	I18	4324 31st Ave NE	14:23	6.15	Gas Leak Outside	4	C
939	26 Sep 22	307	J17	2235 South Bay Rd NE	18:14	3.39	BLS Diabetic	3	C
940	27 Sep 22	307	J17	2235 South Bay Rd NE	19:07	3.54	BLSY Patient Assist	3	A
941	28 Sep 22	82A	E18	7403 Kerbaugh Rd NE	14:19	11.03	BLSY Muscle Cramp	2	B
942	28 Sep 22	82A	C19	8812 Buttonwood Ln NE	20:01	11.23	BLS Abdom Pain	3	B
943	28 Sep 22	81F	H19	Hawks Prairie @ Foxhall Dr NE	20:09	6.16	ALS MVA	4	B
944	29 Sep 22	82A	C18	9525 Johnson Point Lp NE	15:11	9.03	Fire Alarm Activation	3	A
945	30 Sep 22	83A	H16	1404 38th Ln NE	08:19	5.43	ALS CPR	4	B
946	30 Sep 22	83G	C17	8925 Libby Rd NE	11:40	10.42	BLS Possible Stroke	3	B
947	30 Sep 22	81B	F17	6038 Lemon Rd NE	13:47	7.34	BLS Sick Person	3	B

APPENDIX 6 VOLUNTEER STAFFING

NAME	RANK / STATUS	PLATOON / DATE	NAME	RANK / STATUS	PLATOON / DATE	NAME	RANK / STATUS	PLATOON / DATE
Armstrong, Walker	OSP		Fass, Bonnie	Admiin Support		Perry, Andrew	LoA	12/9/2022
Barnes, Xavier	FF	A	Fitzgerald, Tara	LoA	4/1/2022	Poole, James	FF/AO	B
Barnett, Cody	FF	B	Freed, Richard	FF/EMT	C	Prine, Don	OSP	
Barthule, Tyler J	Admiin Support		Frymire, Nicholas	FF/EMT	B	Rubadue, Brock	FF	B
Brabham, Bryce	FF/EMT	C	Gill, Patricia Ann	Admiin Support		Sanchez, Chris	FF	A
Brandt, Robert	FF/EMT	C	Gormley, Robert	Lieutenant	C	Sheller, Elliot	FF/EMT	B
Brink, Peggy	Admiin Support		Harn, Jakob	FF	A	Stenerson, Ian	LoA	12/23/2022
Bushaw, Bladden M	LoA	10/14/2022	Hayes, Dale	FF/EMT/AO	B	Stewart, Christopher	FF/AO	B
Carlson, Jacob	FF	A	Henson, Ronald C	Admiin Support		Sullivan, Amber	LoA	7/1/2022
Carlton, Susan E	Admiin Support		Kerns, Colton N	recruit	A	Toth, Terry	LoA	12/30/2021
Cavazos, Esmeralda M	recruit	A	Lacy, Ben	FF/EMT	B	Valdez, Christian	FF/EMT	B
Clemens, Jonathan	EMSO		LaDue, Chris	LT	B	Van Kirk, Nick	FF/EMT	A
Delos Santos, Rhomel M	recruit	C	McCann, Dustin	FF/AO	B	Williams, Tom	OSP	
Dixon, Robert	FF/EMT	C	McCosh, Devin	FF/EMT	A	Youngs, John	FF/EMT/AO	C
Dodge, David	Lieutenant	B	Nott, Roberta A	Admiin Support		Zolman, Reagan	LoA	10/25/2021
						Zopolis, James P	Admiin Support	

APPENDIX 7 - 2022 BUDGET VS ACTUAL, CASH BALANCE



APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

