

# DISTRICT MONTHLY REPORT: FEBRUARY 2021

## ADMINISTRATIVE:

- 1) At their February 9<sup>th</sup> regular meeting, the Board reviewed and approved the District's biennial inventory report and recommendations for surplus of items no longer needed for operations.

## MASTER PLANNING: Action Item Summary List:

2021 Goal #1--IR&R Staffing: see **Appendix 1.**

2021 Goal #2--Capital Repairs & Replacement: see **Appendix 2.**

2021 Goal #3--Training & Education Master Plan: see **Appendix 3.**

2021 Goal #4--Community Outreach Plan: see **Appendix 4.**

The Board and senior staff met on February 22<sup>nd</sup> to engage in the review of District master plan implementation progress and evaluate any need for adjustments to the plan. A follow-up meeting will be held on March 3<sup>rd</sup>.

## PUBLIC RELATIONS & COMMUNITY SERVICES:

**District monthly WEBSITE contacts:** page views: 1,105; visitors: 687.

- 1) The first quarter NEWSLETTER was published and mailed during the month.
- 2) District staff have continued to assist in the emergency responder and public COVID-19 vaccination process under the direction of Medic One.

**EMERGENCY RESPONSE:** Total of 175 calls to date; 166 for 2008-20 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2021 In FD8	5	20	37	6	4	<b>72</b>
2021 Total	6	22	45	6	5	<b>84</b>
2020 (Total)	4	73 (Tot EMS)		14	3	<b>94</b>
Average <sup>NOTE 1</sup>	5	60 (Tot EMS)		10	3	<b>77</b>

- 2) **Average number of responders-per-incident** for the month:

	Total	Daytime	Night	Weekend
2021	<b>3.8</b>	3.2	4.1	4.2
2020	<b>3.9</b>	3.4	4.1	4.5

- 3) **Performance measures to Target Levels of Service\*** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	33	22	67%	2	2	100%
Station 8-2	10	0	0%	0	0	0%
Station 8-3	13	8	62%	3	2	67%
Average	EMS			Fire		
Avg 2021 To Date	54.5	30.0	55%	3.5	3.0	86%
Avg 2020	59.8	37.3	62%	3.6	3.2	88%
Avg 08-20 <sup>NOTE 2</sup>	54.0	34.4	64%	3.5	2.4	70%

\*KEY: EMS targets: minimum 2 responders on scene within 8 minutes  
Fire targets: minimum 4 responders on scene within 10 minutes  
 Does not include false alarms, service calls, mutual aid outside District.  
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2020 (monthly average)  
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2020

4) **Delayed responses** for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Shift
096	1 Feb 21	83G	18:27	12.42	Chimney Fire	9 min travel time from Sta 8-3; delayed turn-out	1
097	2 Feb 21	83E	00:32	14.44	BLSY Patient Assist	Staged by law enforcement	1
101	2 Feb 21	81D	20:05	25.16	BLS Patient Assist	Arrival not recorded correctly by TComm	2
107	6 Feb 21	83A	08:52	11.21	ALS Respiratory Prob	Enroute and arrival not recorded correctly by TComm	
111	6 Feb 21	82A	22:53	9.29	BLS Medical Alarm	9 min travel time from Sta 8-3	6
115	9 Feb 21	81A	04:00	32.42	BLS Assist L/E	Staged by law enforcement	8
117	9 Feb 21	81K	16:11	9.44	BLS MVA	6 min travel time from Sta 8-1; E-81 responding from Sta 8-3	
125	12 Feb 21	81F	09:17	11.43	BLS Patient Assist	5 min travel time from Sta 8-1; error in addressing	
127	13 Feb 21	82C	09:39	11.20	BLS Back Injury	Delay due to inclement weather conditions	4
133	13 Feb 21	81E	17:06	12.01	BLS Arm Pain	Delay due to inclement weather conditions	4
134	13 Feb 21	82A	17:37	16.33	BLS Fall	Delay due to inclement weather conditions	4
137	14 Feb 21	81E	01:15	17.04	ALS Unk Med Prob	Delay due to inclement weather conditions	4
138	14 Feb 21	83E	07:07	12.12	BLSY Patient Assist	Delay due to inclement weather conditions	5
141	15 Feb 21	81E	02:57	9.15	BLSY Patient Assist	7 min travel time from Sta 8-1; non-emergency	5
143	15 Feb 21	82A	12:15	11.36	ALS Rapid Heart Rate	10-12 min travel time from Sta 8-1	
154	21 Feb 21	82C	19:42	11.00	ALS Low BP	AU-83 responded in place of E-81 (on another call)	3
164	24 Feb 21	81A	10:34	9.13	ALS Unconscious	E-83 responded in place of E-81 (on another call)	
166	24 Feb 21	81L	17:41	13.06	BLS Breathing Prob	11-13 min travel time from Sta 8-1	
175	27 Feb 21	83G	03:01	12.53	BLS Lacerations	9 min travel time from Sta 8-3; delay in turn-out	8
176	27 Feb 21	81L	06:09	14.51	BLS Respiratory Prob	Delayed by road construction	9

**IR&R STAFFING LEVELS:** Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Dayshift	Battalion Chief:	70%		A
	Engine/EMS Company:	100%	95%	B
	Station Staffed:	100%	95%	
Night & Weekend	Battalion Chief:	94%		
	Company Officer:	100%	22%	B
	Engine Company:	100%	22%	B,C
	EMS Company:	100%	89%	D
	Operations Support (Tenders)	83%		E
<b>Total</b>	<b>Summary of Staffing Level for the Month:</b>	<b>100%</b>	<b>91%</b>	<b>D</b>
<b>Total</b>	<b>District Wide Staffing for the Month:</b>	<b>96%</b>		

**Notes:**

- A) Includes weekday holidays when BC not staffed;
- B) Includes BC assigned as Company Officer if needed;
- C) May be cross-trained/certified staff (e.g. Firefighter-EMT);
- D) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- E) Operations Support Program staff for on-call for Driver-Operator & Tender response.

**Volunteer Staffing:** status for the current month: see **Appendix 6**.

**PERSONNEL MANAGEMENT, SAFETY & TRAINING:**

1) **Current Training Topics:**

- Residential Fire Simulation: Standard Evolution;
- Residential Fire Simulation: Standard Evolution with Change in Incident Action Plan;

- Hose Loads; and
  - SCBA (MSA G1) Quarterly Donning & Doffing.
- 2) Medic-One OTEP:
- BLS Patient Treatment: Trauma and Long-Bone Splinting;
  - ALS Upgrades Written Evaluation; and
  - CPR, automatic defibrillation and supra-glottic airway insertion.
- 3) Leadership:
- Accident and “near-miss” forms (self-study Safety Committee minutes); and
  - Operations Team meeting held February 4<sup>th</sup>; the meeting was held “virtually”.
- 4) Other:
- “Blue Card” Refresher Training;
  - Radio Communications Training;
  - District Map Training & Evaluation; and
  - AED Downloading for Reporting to Medic One.
  - Six members have been enrolled in the Thurston County Fire Chiefs’ Training Cooperative Fire Recruit Academy. Members are Cody Barnett, Nicholas Frymire, Chris Gagnon, Brock Rubadue, Sean Schneegas and Gregory Wrinkle. *Good luck students!*
  - District Secretary Stumpf attended (“virtually”) the Springbrook Activate 2021 seminar on the District’s accounting software system on February 18<sup>th</sup>.
  - The Board and several staff members attended (“virtually”) a seminar presentation by District Counsel Brian Snure on Washington State bid law, procurement and public works on February 26<sup>th</sup>.

## **PERSONNEL MANAGEMENT, RELATIONS:**

- 1) The annual Member Recognition Event was held on February 6<sup>th</sup> in a “virtual” format for the first time (due to COVID-19 pandemic restrictions for gatherings). Travis Osborne was recognized as Officer of the Year; Nick Milligan for Firefighter of the Year; Cassidy Emshar for EMT of the Year; Kyle Chiatovich and Devin McCosh for Special Recognition; and Stork Pins (for helping in delivering a baby) were issued to Travis Osborne, Shawn Mahoney and Ryan Fakkema. Service Awards were presented to: Mitch Bourque, Cody Chapman, Allie Choate, Richard Freed, LeRoy Lara, Michael Lee, Desiree Lindwall, Pam Long, Devin McCosh, Thea Lukens, Nick Milligan, Art Mize, Travis Leyva, Shelby Powell and Reagan Zolman for One Year; Robert Brandt, Bladden Bushaw, Ryan Fakkema, Bonnie Fass, Eric Gettle, Jacob Johnson, Bethany Kraft, Drew Perry, Lisa Petersen, Tara Roebuck, Jacob Zimmerman and Gloria Zvirzdys for Two Years; Michaela Bahr, Shane Frost, Jakob Harn, Gavin Kramer, Elliot Sheller, Nick VanKirk, John Youngs and Josh Zvirzdys for Three Years; Drew Bonser, Cassidy Emshar, Pat Gill, Janet Notarianni, Christopher Stewart and Amber Sullivan for Four Years; Tyler Bain, Kyle Chiatovich, Ben Lacy, Jennifer Leyva, Terry Toth and Tom Williams for Five Years; Travis Osborne for Eight Years; Dale Hayes, Chris LaDue, Brandon LeMay and Dustin McCann for Ten Years; Brent McBride for Twenty Years; and Rich Gleckler for his retirement after 45 years. *Congratulations to all!*
- 2) The process of testing and interviewing candidates for the new position of career Battalion Chief were conducted during the month, resulting in the selection of current career Lieutenant Darrel Clowes. Darrel will be assigned to the Training & Education Program and is planning on the transition on or about March 1<sup>st</sup>. *Congratulations Darrel!*
- 3) At their February 9<sup>th</sup> regular meeting, the Board discussed the annual member performance development and planning (“PDP”) process, including review of 2020 performance by itself and the Fire Chief. The Board will work on the Chief VanCamp’s PDP and have it completed by the end of the first quarter.

**EQUIPMENT & FACILITIES:**

- 1) Apparatus & Equipment:
  - a. On February 16<sup>th</sup>, Chiefs VanCamp and LeMay and District Secretary Stumpf met with representatives of Pacific Office Automation (the District’s information technology support) regarding several IT related projects and planned completion of all of them.
  - b. Lt Zvirzdys, who is the District equipment coordinator, will be transferred to the training Lieutenant position on a 24-hour shift in March. The vacancy for this role is being evaluated by senior staff for replacement.
  - c. Lt Zvirzdys also produced a “pilot” EMS kit for mounting on the apparatus; the “pilot kit” is being “tested” by on-duty IR&R staff.
  - d. Drawings were finalized for manufacture of the new Type 1 Pumper being built by Pierce, and slated for delivery this summer.
  
- 2) Facilities:
  - a. Chiefs VanCamp and McBride and Steve Hatton of HGP Engineers met to put the final touches on the Station 8-1 septic system upgrade project. It is planned to advertise and bid the project in March.
  - b. Chief VanCamp continued to work with Noel Thompson of American Tower (formerly Insite Wireless) on a revised lease agreement for the cell tower on the District Training Center property. An issue regarding easements for sub-lease ATT Wireless is being addressed.

**FINANCIAL:** (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
<b>Beg. 1 Jan 20</b>	\$ 931,802		\$ 883,289		\$ 1,292,090		\$ 1,518,573	
<b>Current Balance</b>	\$ 514,107	1,3	\$ 883,867	1,3	\$ 1,283,821	1,3	\$ 1,520,639	1,3
<b>Budget End Bal</b>	\$ 765,300	2,3,4	\$ 1,090,000	2,3,4	\$ 1,313,000	2,3	\$ 1,540,000	2,3

**Notes:**

- 1: As of 1 March 2021.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:  
 LGIP Pool: 1.74 %  
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$275,000 from Fund 6680 to Fund 6681 (November 2020).

**Operating Cash Flow:** projected for the year: see **Appendix 7**.  
**Operating Expenditures vs Budget:** **Appendix 7a**



# 2021 District Goal #1 Status Report

## February

**STATUS:**



Not Started



Started



In-Progress





Complete (Project)



Complete-Ongoing (Program)

The District shall achieve 98% District-wide minimum Incident Readiness & Response (IR&R) staffing levels, as identified in the *District Target Levels of Service (TLoS)*.

- 1)  **Priority #1:** The Operations-Training & Safety Team, led by AC LeMay, shall ensure qualified staffing for a minimum of 2 Apparatus Driver-Operators for each shift by December 2021.
  - Currently five members enrolled in Program; no forward progress during the month.
  - Currently qualified: 5 volunteer and 3 career non-officer driver-operators; 4 volunteers on leave of absence.
  
- 2)  The Operations-Training & Safety Team, led by AC LeMay, will develop a register for the Resident Responder Program, evaluate & select members (for a target level of 6) and implement shift staffing for Station 8-2 (Johnson Point) by January 2022. This objective will depend upon termination of SARS-COV2 / COVID-19 pandemic special precautions.
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## 2021 District Goal #2 Status Report February

**STATUS:**



Not Started



Started



In-Progress







Complete (Project)



Complete-Ongoing (Program)

The District will review the Capital Repairs & Replacement (CR&R) Plan and Budget to the optimize apparatus and major equipment replacement schedule to better conform with recently adopted master plans.

- 1)  The Facilities & Equipment Team, led by Chief VanCamp, will review the Plan and provide recommendations for changes to Chief VanCamp by March 2021.
  - Draft submitted to Chief; completing scheduling and budget review of draft for submittal to Board.
- 2)  Chief VanCamp will provide a proposed amendment to the CR&R Plan and Budget to the Board by June 2021.
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- 3)  The Facilities & Equipment Team, led by Chief VanCamp, will ensure projects approved for 2021 be initiated and implemented as soon as possible based on each project's schedule.
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- 4)  By August 2021, the Operations-Training & Safety Team, led by AC LeMay, will ensure all relevant District Driver-Operators will be qualified to operate the replacement Type 1 engine (currently scheduled for delivery in June 2021).
  - Refer also to Goal #1 Objective #1.
  - Delivery date still anticipated for June 2021.



# 2021 District Goal #3 Status Report

## February

**STATUS:**



Not Started



Started



In-Progress




Complete (Project)



Complete-Ongoing (Program)

The District will continue to implement the provisions of the IR&R District Training & Education program.

- 1)  **Priority #2:** The Operations-Training & Safety Team, led by AC LeMay, will develop and implement the initial phase of a comprehensive officer skills maintenance training program (in addition to the existing Officer Development Program) for all existing District officers by June 2021.
  - Draft plan being transitioned from BC Hall to BC Clowes for further development.
  
- 2)  **Priority #3:** By September 2021, the Operations-Training & Safety Team, led by AC LeMay, will review the current volunteer recruitment, evaluation, selection, orientation and initial training process with respect to
  - a) Ability to meet IR&R staffing requirements;
  - b) Durability from diminishing applicant pools, increasing job performance requirements, need for supervision & mentoring and economic, social and health (e.g. pandemic) conditions; and
  - c) Incentives to increase retention.
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- 3)  The Operations-Training & Safety Team, led by AC LeMay, will evaluate the current District Officer Development Program and provide a recommendation for any modifications to Chief VanCamp by December 2021.
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# 2021 District Goal #4 Status Report

## February

**STATUS:**



Not Started



Started



In-Progress





Complete (Project)



Complete-Ongoing (Program)

The District will reach out and inform its citizens and customers through an ongoing public communications program.

- 1)  The Executive Team will develop and communicate “subjective” messages focusing on “who we are” and “what our mission is” by March 2021.
  - Quarterly NEWSLETTER issued; articles about members.
  - Annual Member Recognition Event broadcast posted on District website.
- 2)  The Executive Team will develop and communicate “objective” messages focusing on direct and indirect impacts/benefits (“outcomes”) to citizens by June 2021.
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- 3)  The Executive Team will develop and communicate “objective” messages focusing on District resources (people, capital assets, practices) and business efficiency/effectiveness (“inputs”) by September 2021.
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- 4)  The Executive Team will develop and communicate “subjective” messages focusing on customer expectations and District strategic direction and overall “outcomes” by December 2021.
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## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
096	1 Feb 21	83G	D17	8624 Evergreen Dr NE	18:27	12.42	Chimney Fire	9	1
097	2 Feb 21	83E	E15	6715 Boston Harbor Ext Rd NE	00:32	14.44	BLSY Patient Assist	2	1
098	2 Feb 21	81A	I17	3444 South Bay Rd NE	03:21	3.47	BLS Trauma	4	1
099	2 Feb 21	307	J16	2531 Friendly Grove Rd NE	13:22	6.41	BLS Medical Alarm	2	
100	2 Feb 21	81F	G19	5316 Johnson Point Rd NE	18:59	6.24	BLS Fall	4	2
101	2 Feb 21	81D	I17	2610 South Bay Rd NE	20:05	25.16	BLS Patient Assist	4	2
102	3 Feb 21	82A	D19	8043 Johnson Point Rd NE	15:58	8.14	BLS Unk Med Prob	3	
103	4 Feb 21	81D	I17	2840 26th Ave NE #A	11:56	3.51	BLS Abdominal Pain	3	
104	4 Feb 21	307	K17	1130 Fenske Dr NE	14:21	4.57	BLS Fall	3	
105	4 Feb 21	81A	I17	3030 South Bay Rd NE	17:41	2.37	BLS Head Injury	4	
106	5 Feb 21	81A	H18	4442 Shincke Rd NE	16:04	2.30	BLS Trauma	5	
107	6 Feb 21	83A	G15	4806 Cushman Rd NE #133	08:52	11.21	ALS Respiratory Prob	2	
108	6 Feb 21	81K	F19	6933 Puget Rd NE	16:36	7.41	ALS Unk Med Prob	7	
109	6 Feb 21	307	J16	2529 Simon Ln NE	18:30	5.31	ALS Chest Pain	4	6
110	6 Feb 21	81H	J18	3943 29th Ln NE	21:23	5.11	ALS CPR	7	6
111	6 Feb 21	82A	E18	4305 68th Ave NE	22:53	9.29	BLS Medical Alarm	4	6
112	7 Feb 21	81J	I16	1946 28th Ln NE	15:57	6.17	Burn Ban Violation	4	7
113	8 Feb 21	82A	C19	9447 Johnson Point Rd NE	04:34	13.27	Fire Alarm Activation	4	7
114	8 Feb 21	82A	C19	9447 Johnson Point Rd NE	09:15	10.11	Fire Alarm Activation	2	
115	9 Feb 21	81A	I17	3031 36th Ave NE	04:00	32.42	BLS Assist L/E	4	8
116	9 Feb 21	81K	G19	5200 Puget Rd NE	13:25	0.00	Smoke Investigation	2	
117	9 Feb 21	81K	F19	6504 61st Ave NE	16:11	9.44	BLS MVA	6	
118	9 Feb 21	81D	I17	2610 South Bay Rd NE	16:38	2.29	BLSY Patient Assist	2	
119	9 Feb 21	307	J17	1511 South Bay Rd NE	20:15	4.31	ALS Chest Pain	4	9
120	10 Feb 21	81J	I16	2808 Freeman Ln NE	05:36	10.09	BLS Fall	3	9
121	10 Feb 21	83E	E15	645 73rd Ave NE	13:57	8.31	ALS CPR	6	
122	10 Feb 21	307	K17	2725 12th Ave NE	20:32	5.24	BLS Ankle Injury	4	1
123	12 Feb 21	318	I22	3073 Puget Meadow Lp NE	01:23	6.18	Structure Fire (MA)	3	2
124	12 Jan 21	83A	G16	5531 Boston Harbor Rd NE	07:46	4.12	ALS CPR	7	
125	12 Feb 21	81F	G19	4922 Puget Rd NE #917	09:17	11.43	BLS Patient Assist	3	
126	13 Feb 21	83E	F16	Boston Harbor @ Inlet Dr NE	03:26	7.16	BLS MVA	5	3
127	13 Feb 21	82C	G20	5120 Coppermill Ct NE	09:39	11.20	BLS Back Injury	4	4
128	13 Feb 21	81L	F21	5915 Hill St NE	10:15	6.52	BLS Abdominal Pain	4	4
129	13 Feb 21	83A	G15	4806 Cushman Rd NE #121	10:50	8.32	Structure Fire	10	4
130	13 Feb 21	83A	G15	4806 Cushman Rd NE #153	13:57	N/A	Service Call	4	4
131	13 Feb 21	83A	G15	4806 Cushman Rd NE #129	15:07	6.07	BLSY Patient Assist	4	4
132	13 Feb 21	82C	F20	7023 Sandy Point Rd NE	15:54	12.35	Wires Down	2	4
133	13 Feb 21	81E	H20	6751 Condor Lp NE	17:06	12.01	BLS Arm Pain	3	4
134	13 Feb 21	82A	B19	9833 Johnson Point Rd NE	17:37	16.33	BLS Fall	4	4
135	13 Feb 21	81F	H19	4038 Hollywood Dr NE	18:44	N/A	Fire Alarm Activation	4	4
136	14 Feb 21	81A	I17	2835 Lilly Rd NE	00:21	5.48	ALS MVA	11	4
137	14 Feb 21	81E	H20	6819 Condor Lp NE	01:15	17.04	ALS Unk Med Prob	2	4
138	14 Feb 21	83E	E15	7420 Byron St NE	07:07	12.12	BLSY Patient Assist	4	5
139	14 Feb 21	81A	I17	3235 Lilly Rd NE	09:57	3.57	BLS Patient Assist	5	5
140	14 Feb 21	82A	F18	5919 Swayne Rd NE	16:59	8.05	BLS ALoC	5	5
141	15 Feb 21	81E	H20	3602 Owl Ln NE	02:57	9.15	BLSY Patient Assist	2	5
142	15 Feb 21	83A	H15	712 36th Ave NE	09:09	5.30	ALS Unk Med Prob	3	
143	15 Feb 21	82A	B19	9935 Point View St NE	12:15	11.36	ALS Rapid Heart Rate	3	
144	16 Feb 21	81C	H17	4040 Libby Rd NE	11:49	5.02	BLS Sick Person	2	
145	18 Feb 21	83D	I16	1309 33rd Ave NE	16:37	6.44	ALS Abdom Pain	2	
146	18 Feb 21	83A	G16	1515 Merchantile Ln NE	17:49	2.52	ALS Chest Pain	3	
147	19 Feb 21	81E	H20	6819 Condor Lp NE	13:01	7.37	BLS Diabetic Prob	3	
148	20 Feb 21	83A	I15	749 36th Ave NE	02:05	6.03	ALS Mental Prob	3	1
149	20 Feb 21	307	J17	1925 South Bay Rd NE	17:36	N/A	Fire Alarm Activation	3	2
150	21 Feb 21	307	J16	2206 20th Ave NE	12:00	5.33	BLS Illness	3	3

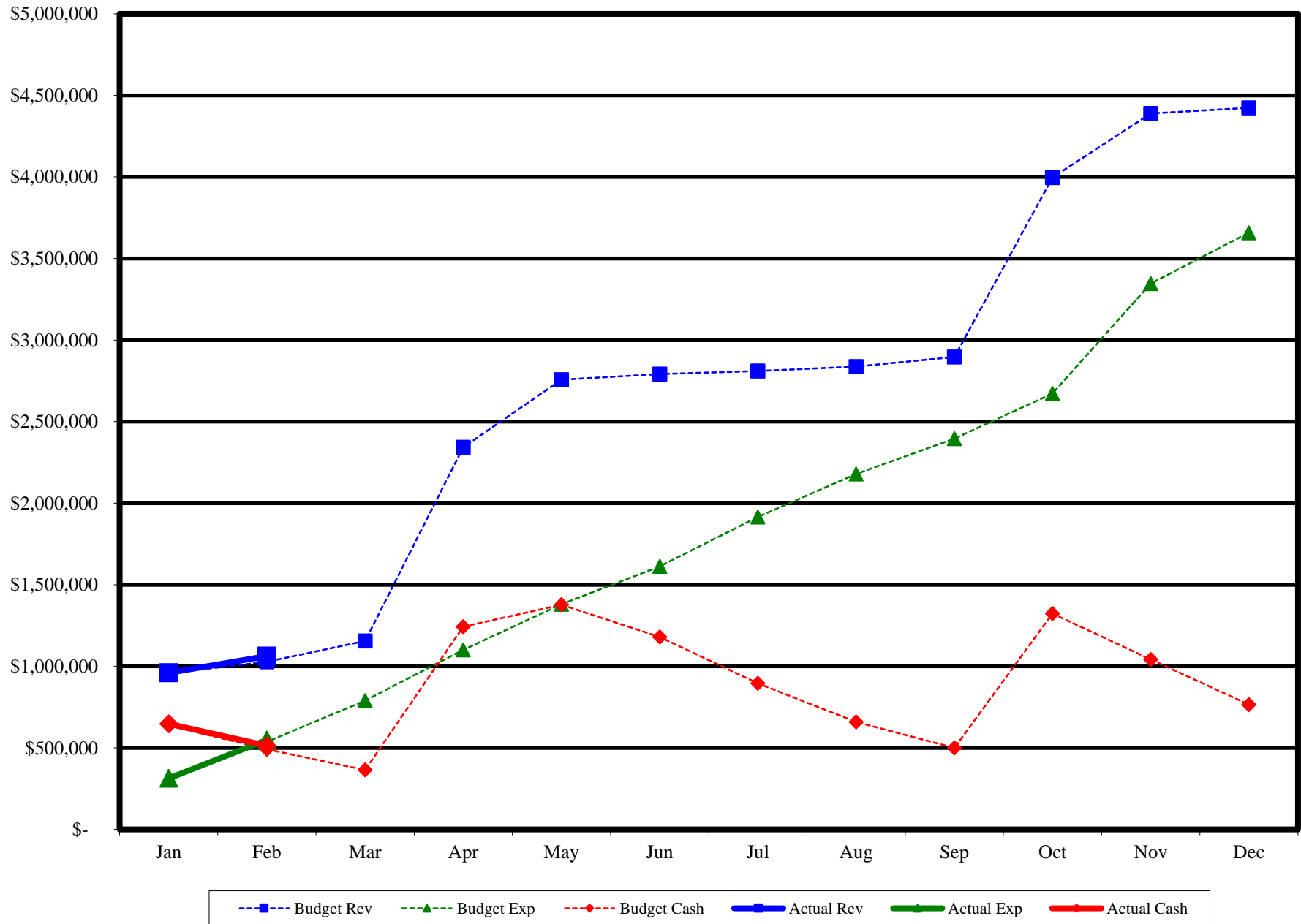
## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
151	21 Feb 21	81F	I19	3518 Hollywood Dr NE	12:38	4.33	ALS Chest Pain	3	3
152	21 Feb 21	81H	I18	4528 31st Ave NE	17:34	5.35	ALS Chest Pain	3	3
153	21 Feb 21	307	J17	South Bay @ 26th Ave NE	19:16	3.56	BLS MVA	5	3
154	21 Feb 21	82C	E20	7026 Puget Beach Rd NE	19:42	11.00	ALS Low BP	2	3
155	21 Feb 21	81F	H19	5641 Hawks Prairie Rd NE	22:09	6.56	Brush Fire	6	3
156	22 Jul 21	81F	H19	Hawks Prairie @ Foxhall Dr NE	07:07	7.07	Brush Fire	4	
157	22 Feb 21	82C	E20	7026 Puget Beach Rd NE	09:29	8.55	ALS Unresponsive	2	
158	23 Feb 21	81H	H18	3800 Sleater Kinney Rd NE #6	09:39	4.02	Service Call	4	
159	23 Feb 21	81H	H18	3800 Sleater Kinney Rd NE #28	20:12	3.38	ALS Diabetic	4	5
160	24 Feb 21	81A	I18	3630 34th Ln NE	00:04	4.37	BLSY Headache	3	5
161	24 Feb 21	82A	F19	Johnson Point @ 63rd Ave NE	05:31	8.04	BLS MVA	2	5
162	24 Feb 21	81F	G19	Johnson Point @ Puget Rd NE	06:39	N/A	BLS MVA	2	
163	24 Feb 21	307	J16	2519 20th Ave NE	10:04	6.41	BLS Breathing Prob	2	
164	24 Feb 21	81A	I17	2736 Pamela Ln NE	10:34	9.13	ALS Unconscious	2	
165	24 Feb 21	81L	G20	6645 Prairie Ridge Dr NE	16:27	7.43	BLS Breathing Prob	2	
166	24 Feb 21	81L	G20	6645 Prairie Ridge Dr NE	17:41	13.06	BLS Breathing Prob	2	
167	24 Feb 21	307	K17	2725 12th Ave NE	20:35	16.41	BLS Assist L/E	4	6
168	24 Feb 21	81C	I16	2900 Friendly Grove Rd NE	21:15	5.25	BLS Mental Prob	5	6
169	24 Feb 21	81C	H17	4046 Libby Rd NE	22:45	4.33	BLS Injury	4	6
170	25 Feb 21	307	J16	2203 25th Ln NE	10:41	5.34	BLS Sick Person	3	
171	25 Feb 21	83A	H16	3741 Harrington Ln NE	13:46	5.21	BLS Fall	2	
172	25 Feb 21	83A	G15	4806 Cushman Rd NE #130	20:07	7.41	Chimney Fire	8	7
173	26 Feb 21	81C	H16	3821 Libby Rd NE	13:11	3.42	ALS Chest Pain	2	
174	26 Jul 21	81C	I16	2900 Friendly Grove Rd NE	17:57	5.25	BLS Unk Med Prob	4	
175	27 Feb 21	83G	D17	3221 77th Ave NE	03:01	12.53	BLS Lacerations	2	8
176	27 Feb 21	81L	G20	6645 Prairie Ridge Dr NE	06:09	14.51	BLS Respiratory Prob	3	9
177	27 Feb 21	81J	I16	1744 33rd Ave NE	13:25	6.22	Burn Ban Violation	4	9
178	27 Feb 21	81H	I18	4421 Pleasant Glade Rd NE	17:16	5.13	Fire Alarm Activation	5	9
179	28 Feb 21	82C	E20	7026 Puget Beach Rd NE	08:29	8.04	ALS Unconscious	4	1

## MONTHLY REPORT APPENDIX 6: VOLUNTEER STAFFING ROSTER

Name	Rank/Status	Shift/Date	Name	Rank/Status	Shift/Date	Name	Rank/Status	Shift/Date
Armstrong, Walker	OSP		Harn, Jakob	FF	8	Petersen, Lisa	FF/EMT	5
Bahr, Michaela	EMT/FF	5	Hayes, Dale	LoA	2/18/2021	Poole, James	FF/AO	7
Bain, Tyler	FF/EMT	2	Henson, Ronald C	Receptionist		Powell, Shelby	FF	1
Barnett, Cody	recruit		Johnson, Jacob	FF/EMT	6	Prine, Don	OSP	
Bourque, Mitch	FF	4	Kraft, Bethany H	FF/EMT	6	Robinette, Les	LoA	9/18/2020
Brandt, Robert	FF	5	Kramer, Gavin	FF	9	Rubadue, Brock	recruit	
Bushaw, Bladden M	FF/EMT	3	Kubiak, Cody	FF	1	Schneegas, Sean	recruit	
Carlton, Susan E	Receptionist		Lacy, Ben	FF/EMT	2	Sheller, Elliot	LoA	2/8/2021
Chapman, Cody R	FF/EMT	2	LaDue, Chris	BC	2, 6	Sherman, Jauni	recruit	
Clemens, Jonathan	EMSO		Lara, Leroy	FF/EMT	6	Sinclair, Sharon	Receptionist	
Cochran, Ann	Receptionist		Lee, Michael	LoA	11/8/2020	Stenerson, Ian	FF/AO	3
Dicke, Ben	FF/AO	8	Leyva, Travis	FF/EMT	2	Stewart, Christopher	LoA	8/16/2020
Dixon, Robert	FF	7	Leyva-Morgan, Jennifer	LoA	2/6/2021	Sullivan, Amber	FF/EMT	5
Dodge, David	Lieutenant	4	Lindwall, Desiree	FF/EMT	7	Toth, Terry	FF/EMT	8
Estrada, Diana	LoA	2/10/2021	Liukkonen, David	LoA	7/28/2020	Valdez, Christian	FF	6
Fass, Bonnie	Receptionist		Lukens, Thea	LoA	8/21/2020	Van Kirk, Nick	FF/EMT	5
Fitzgerald, (Roebuck), Tara	FF/EMT	1	May, Nicolas	recruit-hold		Williams, Tom	LoA	11/3/2020
Freed, Richard	FF	9	McCann, Dustin	FF/AO	4	Wrinkle, Gregory	recruit	
Frost, Shane	LoA	9/11/2020	McCosh, Devin	FF/EMT	4	Youngs, John	FF/EMT/AO	9
Frymire, Nicholas	recruit		Meyers, Raymond	recruit-hold		Zimmerman, Jacob	LoA	8/3/2020
Gettle, Eric James	FF/EMT	7	Milligan, Nicholas	FF	2	Zolman, Reagan	LoA	10/25/2020
Gill, Patricia Ann	Receptionist		Mize, Art	Chaplain		Zopolis, James P	Receptionist	
Gormley, Robert	Lieutenant	9	Perry, Andrew	EMT	9	Zvirzdys, Joshua	FF/EMT	7

## APPENDIX 7 - 2021 BUDGET VS ACTUAL, CASH BALANCE



### APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

