

# **DISTRICT MONTHLY REPORT: NOVEMBER 2021**

## **ADMINISTRATIVE:**

- 1) Secretary Stumpf continued to work with the State Auditor's Office on the tri-annual audit of District finances and practices.
- 2) At their regular meeting on November 9<sup>th</sup>, the Board approved Chief VanCamp's 2022 Budget Policy Recommendations report, forming the basis of the 2022 budgeting process.
- 3) Also, at the same meeting, the Board approved a new District Policy 3-08 "Unpaid Leave of Absence" and updated District Policy 3-15 "Emergency Responder Fit for Duty".
- 4) The annual special meeting to adopt the tax levy budget was held on November 29<sup>th</sup>.

## **MASTER PLANNING: Action Item Summary List:**

- 2021 Goal #1--IR&R Staffing:* see **Appendix 1**.  
*2021 Goal #2--Capital Repairs & Replacement:* see **Appendix 2**.  
*2021 Goal #3--Training & Education Master Plan:* see **Appendix 3**.  
*2021 Goal #4--Community Outreach Plan:* see **Appendix 4**.

## **PUBLIC RELATIONS & COMMUNITY SERVICES:**

**District monthly WEBSITE contacts:** page views: 1,200.

- 1) Due to shortages of private ambulance carrier service, the District transported five BLS patients to the hospital in November.

**EMERGENCY RESPONSE:** Total of 1108 calls to date; 910 for 2008-20 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2021 In FD8	0	18	44	27	3	92
2021 Total	1	22	66	27	3	119
2020 (Total)	6	81	(Tot EMS)	12	2	78
Average <sup>NOTE 1</sup>	5	59	(Tot EMS)	12	3	79

- 2) **Average number of responders-per-incident** for the month:

	Total	Daytime	Night	Weekend
2021	3.2	2.7	3.5	3.5
2020	3.8	3.5	4.1	3.9

- 3) **Performance measures to Target Levels of Service\*** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	27	22	81%	0	0	0%
Station 8-2	17	4	24%	0	0	0%
Station 8-3	17	12	71%	0	0	0%

Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2021 To Date	62.0	37.0	60%	2.5	2.4	96%
Avg 2020	59.8	37.3	62%	3.6	3.2	88%
Avg 08-20 <sup>NOTE 2</sup>	54.0	34.4	64%	3.5	2.4	70%

\*KEY: EMS targets: minimum 2 responders on scene within 8 minutes  
Fire targets: minimum 4 responders on scene within 10 minutes  
 Does not include false alarms, service calls, mutual aid outside District.  
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2020 (monthly average)  
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2020

#### 4) Delayed responses for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Shift
1010	3 Nov 21	82C	14:30	9.07	BLS Sick Person	8 min travel time from Sta 8-1; non-emergency	
1019	4 Nov 21	82A	11:15	10.18	ALS CPR	10-13 min travel time from Sta 8-1	
1023	6 Nov 21	82A	07:49	10.44	BLS Disoriented Pt	10-13 min travel time from Sta 8-1	9
1026	6 Nov 21	82A	21:24	12.38	BLS Headache	8-10 min travel time from Sta 8-1	9
1027	7 Nov 21	83A	10:17	18.46	BLS Mental Prob	Staged by law enforcement	1
1029	8 Nov 21	82B	01:08	15.36	BLS MVA	Delayed turn-out; 10-12 min travel time from Sta 8-1	1
1047	13 Nov 21	83E	20:57	11.38	BLS MVA	10-11 min travel time from Sta 8-1	7
1054	14 Nov 21	82A	21:57	13.57	BLS Fall	13 min travel time from Sta 8-1	8
1069	16 Nov 21	82A	02:35	13.31	BLS Fall	13 min travel time from Sta 8-1	9
1070	16 Nov 21	82A	09:41	12.44	BLSY Patient Assist	13 min travel time from Sta 8-1; non-emergency	
1071	17 Nov 21	81L	03:45	11.51	BLSY Patient Assist	10 min travel time from Sta 8-1; non-emergency	1
1081	19 Nov 21	82A	07:10	10.57	ALS Fall	13 min travel time from Sta 8-1	
1088	21 Nov 21	307	19:07	15.38	BLS Assist L/E	Staged by law enforcement	6
1091	22 Nov 21	81L	02:07	9.31	ALS Cardiac Problem	8-10 min travel time from Sta 8-1	6
1099	24 Nov 21	83D	09:11	9.56	BLS Fall	6-8 min travel time from Sta 8-1; difficult access to home	
1100	24 Nov 21	81H	11:38	12.25	BLS Anxiety Attack	Staged by law enforcement	
1105	25 Nov 21	82A	03:34	11.53	ALS Weakness	9-10 min travel time from Sta 8-1	9
1107	25 Nov 21	81L	22:57	9.09	BLS Stroke	7-9 min travel time from Sta 8-1	1
1110	27 Nov 21	82C	10:14	13.28	ALS Weakness	Difficulty access address (incorrect)	3
1120	30 Nov 21	82A	08:20	12.01	BLS Pain	9-10 min travel time from Sta 8-1	

#### IR&R STAFFING LEVELS: Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Dayshift	Battalion Chief:	91%		A
	Engine/EMS Company:	100%	73%	B
	Station Staffed:	100%	73%	
Night & Weekend	Battalion Chief:	100%		
	Company Officer:	100%	21%	B
	Engine Company:	100%	21%	B,C
	EMS Company:	100%	26%	D
	Operations Support (Tenders)	82%		E
Total	Summary of Staffing Level for the Month:	100%	43%	D
Total	District Wide Staffing for the Month:	72%		

#### Notes:

- A) Includes weekday holidays when BC not staffed;
- B) Includes BC assigned as Company Officer if needed;
- C) May be cross-trained/certified staff (e.g. Firefighter-EMT);
- D) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- E) Operations Support Program staff for on-call for Driver-Operator & Tender response.

Volunteer Staffing: status for the current month: see **Appendix 6**.

#### PERSONNEL MANAGEMENT, SAFETY& TRAINING:

##### 1) 4<sup>th</sup> Quarter training topics:

- Map testing;
- SCBA donning and use;

- Rope rescue;
  - Apparatus-operator pump calculations testing;
  - Vehicle tire chain installation; and
  - Extrication tool operation.
- 2) 3rd Quarter Medic-One OTEP:
- OTEP for mass casualty incidents;
  - Infant CPR;
  - EMS review for trauma incidents;
- 3) Leadership:
- Officer Development Program review;
  - Apparatus and facility work order process; and
  - Communications process for scheduled vendor and maintenance.
- 4) Annual requirements:
- Bloodborne pathogens;
  - Driver's training;
  - First-aid training & certification (L&I requirement for firefighters);
  - Haz-mat Operations level training/re-certification;
  - Hazard communications "Right to Know";
  - Hearing protection;
  - Heat & cold stress prevention;
  - Lead awareness;
  - Portable fire extinguishers;
  - Respiratory equipment (PPE);
  - SCBA fit testing;
  - Asbestos awareness; and
  - Technical rescue skills.
- 5) Other:
- The District Operations Team met on November 4<sup>th</sup>;
  - Chiefs VanCamp, LeMay, Clemens and Clowes met on November 1<sup>st</sup> to discuss changes to the Medic One OTEP training program and supporting greater dependence on in-house instruction staff.
  - On November 15<sup>th</sup>, Chiefs VanCamp, LeMay and Hall met for a regular review and update on the District Health & Safety Program.

## **PERSONNEL MANAGEMENT, RELATIONS:**

- 1) At their regular meeting held on November 9<sup>th</sup>, the Board approved Chief VanCamp's request to hire three new career Dayshift Firefighters; a register for the position had been established and preliminary work on background checks performed on the top candidates. Current volunteer members were among the candidates.

## **EQUIPMENT & FACILITIES:**

- 1) Apparatus & Equipment:
- a. On November 9<sup>th</sup>, Chiefs VanCamp, LeMay and McBride along with Lieutenants Mahoney and DeGagne met for their monthly review of facilities & equipment program issues and projects.
  - b. At their November 9<sup>th</sup> regular meeting, the Board approved the request to replace the District battalion vehicle as per the Capital Repairs & Replacements Schedule & Budget. Chief McBride explained the difficulties in finding and procuring vehicles due to the supply chain interruptions and shortages.
  - c. During the month, PPE gear was fitted and issued to new members.
  - d. During the month, Engine 81 (3136) was sent to the shop for repairs for various minor issues.

- e. Hurst brand battery powered extrication tools were delivered on November 26<sup>th</sup>; this is part of the overall change from gasoline-engine powered tools to battery powered tools as part of the Capital Repairs & Replacements Plan and Budget.

2) Facilities:

- a. North Pacific Electric contractor performed lighting repairs at Station 8-1 on November 24<sup>th</sup>.
- b. Lieutenant Mahoney continues to work on obtaining vendor information for the replacement of the District's facilities electronic locks system; the current vendor has not been very cooperative in helping provide specifications for the replacement equipment. The project has been funded through the 2022 CR&R Plan & Budget.

**FINANCIAL:** (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
<b>Beg. 1 Jan 20</b>	\$ 931,802		\$ 883,289		\$ 1,292,090		\$ 1,518,573	
<b>Current Balance</b>	\$ 1,104,970	1,3	\$ 1,118,386	1,3	\$ 1,299,364	1,3	\$ 2,404,122	1,3
<b>Budget End Bal</b>	\$ 765,300	2,3,4	\$ 1,090,000	2,3,4	\$ 1,313,000	2,3	\$ 1,540,000	2,3

**Notes:**

- 1: As of 1 December 2021.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:  
LGIP Pool: 1.74 %  
TCIP Pool: 1.81 %.
- 4: Includes transfer of \$286,000 from Fund 6680 to Fund 6681 (November 2021).

**Operating Cash Flow:** projected for the year: see **Appendix 7**.

**Operating Expenditures vs Budget:** **Appendix 7a**



# 2021 District Goal #1 Status Report

## November

**STATUS:**



Not Started



Started



In-Progress



Complete (Project)



Complete-Ongoing (Program)

The District shall achieve 98% District-wide minimum Incident Readiness & Response (IR&R) staffing levels, as identified in the *District Target Levels of Service (TLoS)*.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
95%	96%	95%	94%	97%	92%	82%	73%	75%	77%	72%	

1)



**Priority #1:** The Operations-Training & Safety Team, led by AC LeMay, shall ensure qualified staffing for a minimum of 2 Apparatus Driver-Operators (ADO) for each shift by December 2021.

- Continued limitation for staffing at Station 8-3 (Boston Harbor) in November (see above) due to ADO and officer limitations.

2)



The Operations-Training & Safety Team, led by AC LeMay, will develop a register for the Resident Responder Program, evaluate & select members (for a target level of 6) and implement shift staffing for Station 8-2 (Johnson Point) by January 2022. This objective will depend upon termination of SARS-COV2 / COVID-19 pandemic special precautions.

- Recruitment process still on hold due to COVID-19 restrictions.



## 2021 District Goal #2 Status Report

### November

**STATUS:**



Not Started



Started



In-Progress







Complete (Project)



Complete-Ongoing (Program)

The District will review the Capital Repairs & Replacement (CR&R) Plan and Budget to the optimize apparatus and major equipment replacement schedule to better conform with recently adopted master plans.

- 1)  The Facilities & Equipment Team, led by Chief VanCamp, will review the Plan and provide recommendations for changes to Chief VanCamp by March 2021.
  - Complete.
- 2)  Chief VanCamp will provide a proposed amendment to the CR&R Plan and Budget to the Board by June 2021.
  - Complete.
- 3)  The Facilities & Equipment Team, led by Chief VanCamp, will ensure projects approved for 2021 be initiated and implemented as soon as possible based on each project's schedule.
  - Facilities projects delayed due to high cost and limited availability of construction resources; included in 2022 Budget Policy Recommendations document for Board approval (November).
- 4)  By August 2021, the Operations-Training & Safety Team, led by AC LeMay, will ensure all relevant District Driver-Operators will be qualified to operate the replacement Type 1 engine (currently scheduled for delivery in June 2021).
  - Driver-Operators qualified for each shift in preparation of placing vehicle in service in December.



## 2021 District Goal #3 Status Report

### November

**STATUS:**



Not Started



Started



In-Progress






Complete (Project)



Complete-Ongoing (Program)

The District will continue to implement the provisions of the IR&R District Training & Education program.

- 1)  **Priority #2:** The Operations-Training & Safety Team, led by AC LeMay, will develop and implement the initial phase of a comprehensive officer skills maintenance training program (in addition to the existing Officer Development Program) for all existing District officers by June 2021.
  - Complete.
- 2)  **Priority #3:** By September 2021, the Operations-Training & Safety Team, led by AC LeMay, will review the current volunteer recruitment, evaluation, selection, orientation and initial training process with respect to
  - a) Ability to meet IR&R staffing requirements;
  - b) Durability from diminishing applicant pools, increasing job performance requirements, need for supervision & mentoring and economic, social and health (e.g. pandemic) conditions; and
  - c) Incentives to increase retention.
  - Complete; continuing to monitor volunteer census with recent applications for leave of absence.
- 3)  The Operations-Training & Safety Team, led by AC LeMay, will evaluate the current District Officer Development Program, and provide a recommendation for any modifications to Chief VanCamp by December 2021.
  - A formal/expanded program is being developed to build upon the current ODP; one member currently enrolled.



## 2021 District Goal #4 Status Report

### November

**STATUS:**



Not Started



Started



In-Progress



Complete (Project)



Complete-Ongoing (Program)

The District will reach out and inform its citizens and customers through an ongoing public communications program.

- 1)  The Executive Team will develop and communicate “subjective” messages focusing on “who we are” and “what our mission is” by March 2021.
  - Complete (ongoing).
- 2)  The Executive Team will develop and communicate “objective” messages focusing on direct and indirect impacts/benefits (“outcomes”) to citizens by June 2021.
  - Complete (ongoing).
- 3)  The Executive Team will develop and communicate “objective” messages focusing on District resources (people, capital assets, practices) and business efficiency/effectiveness (“inputs”) by September 2021.
  - Complete (ongoing).
- 4)  The Executive Team will develop and communicate “subjective” messages focusing on customer expectations and District strategic direction and overall “outcomes” by December 2021.
  - Goals and objectives for 2022 Goal #3 addresses stakeholder communications approved by Board at the November regular meeting.
  - The Executive Team met with a public relations contractor during November to obtain information for possible future planning.



## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
998	1 Nov 21	81B	G17	5220 Lemon Rd NE	07:31	5.34	ALS Rapid Heart Rate	2	
999	1 Nov 21	93A	K7	700 Wilson Rd NW	12:34	9.14	Structure Fire (MA)	1	
1000	1 Nov 21	81E	H20	6447 Hawks Prairie Rd NE	16:21	6.16	BLS Weakness	3	
1001	1 Nov 21	81K	G19	5103 Puget Rd NE	17:59	5.24	ALS Unconscious	3	4
1002	1 Nov 21	83C	F17	5602 Libby Rd NE	18:02	7.31	ALS Chest Pain	4	4
1003	2 Nov 21	307	J16	2415 26th Ave NE	05:19	2.25	BLSY Patient Assist	3	4
1004	2 Nov 21	82C	E20	7026 Puget Beach Rd NE	09:55	9.11	Smoke Investigation	3	
1005	2 Nov 21	83C	H16	4407 Libby Rd NE	10:07	N/A	BLS Unk Med Prob	3	
1006	2 Nov 21	83C	H16	4407 Libby Rd NE	11:28	5.39	BLS Assist L/E	2	
1007	3 Nov 21	307	J16	2024 12th Ave NE	03:10	6.59	ALS Breathing Prob	3	5
1008	3 Nov 21	81A	G17	4827 Shincke Rd NE	09:42	3.46	BLSY Fall	3	
1009	3 Nov 21	81C	I16	3517 Frog's Leap Ln NE	10:27	3.24	ALS Chest Pain	3	
1010	3 Nov 21	82C	F20	5826 Puget Beach Rd NE	14:30	9.07	BLS Sick Person	3	
1011	3 Nov 21	307	J16	2415 26th Ave NE	15:11	8.21	BLSY Patient Assist	2	
1012	3 Nov 21	82A	F19	5911 Johnson Point Rd NE	15:40	6.46	BLS Illness	4	
1013	3 Nov 21	307	J16	2415 26th Ave NE	17:14	4.38	BLSY Patient Assist	4	
1014	3 Nov 21	307	J16	2415 26th Ave NE	20:41	4.17	BLSY Fall	5	6
1015	4 Nov 21	83A	G15	5102 Cushman Rd NE	01:14	7.44	BLS Fall	3	6
1016	4 Nov 21	83A	G15	5012 Cuahman Rd NE	05:18	6.25	BLS Illness	3	6
1017	4 Nov 21	83E	E15	7347 Boston Harbor Rd NE	08:29	6.24	ALS Chest Pain	2	
1018	4 Nov 21	307	J16	2415 26th Ave NE	09:15	19.16	BLSY Patient Assist	2	
1019	4 Nov 21	82A	D19	8228 Baird Rd NE	11:15	10.18	ALS CPR	6	
1020	5 Nov 21	81C	H16	3829 Libby Rd NE	23:37	5.46	BLS Sick Person	3	6
1021	5 Nov 21	318	H22	8612 Campus Green Ct NE	19:13	9.49	BLS Medical Alarm	2	8
1022	6 Nov 21	82A	F18	5919 Sleepy Hollow Ln NE	07:34	8.29	BLS Possible CVA	4	9
1023	6 Nov 21	82A	C20	8604 Mill Bight Rd NE	07:49	10.44	BLS Disoriented Pt	6	9
1024	6 Nov 21	307	J16	2415 26th Ave NE	12:12	4.59	BLSY Patient Assist	3	9
1025	6 Nov 21	307	J16	2415 26th Ave NE	18:39	7.36	BLSY Fall	3	9
1026	6 Nov 21	82A	E18	4301 68th Ave NE #D	21:24	12.38	BLS Headache	3	9
1027	7 Nov 21	83A	I16	1426 33rd Ave NE	10:17	18.46	BLS Mental Prob	5	1
1028	7 Nov 21	307	I16	2235 South Bay Rd NE	16:30	4.53	BLS Mental Prob	6	1
1029	8 Nov 21	82B	E20	75th @ Marvin Rd NE	01:08	15.36	BLS MVA	5	1
1030	8 Nov 21	307	J17	South Bay @ 12th Ave NE	07:42	4.54	BLS MVA	4	
1031				(Dispatcher Error)					
1032	8 Nov 21	307	J16	2415 26th Ave NE	13:14	3.49	BLSY Patient Assist	2	
1033	8 Nov 21	83D	I15	3421 Boston Harbor Rd NE	16:36	4.47	BLS Diabetic Prob	2	
1034	8 Nov 21	81A	I17	2845 36th Ave NE	17:31	3.03	ALS CVA	2	
1035	9 Nov 21	307	J16	2415 26th Ave NE	15:00	8.00	ALS Weakness	2	
1036	9 Nov 21	307	J16	2415 26th Ave NE	17:51	5.10	BLSY Patient Assist	2	
1037	9 Nov 21	307	J16	2415 26th Ave NE	19:02	5.40	BLSY Patient Assist	6	3
1038	10 Nov 21	82A	D18	7841 Kerbaugh Rd NE	04:02	14.20	Wires Down	3	3
1039	10 Nov 21	81A	I17	3444 South Bay Rd NE	18:12	1.44	BLS Possible CVA	2	4
1040	10 Nov 21	307	J17	2235 South Bay Rd NE	19:56	3.36	BLS Ear Pain	2	4
1041	11 Nov 21	81A	F17	Woodard Bay @ Chehalis Western Trl NE	18:18	N/A	Service Call	4	5
1042	11 Nov 21	81D	I17	3126 26th Ave NE	23:04	5.19	BLS Fall	4	5
1043	12 Nov 21	81E	I20	7030 Tolmie Ct NE	06:04	7.00	BLS Syncope	2	
1044	12 Nov 21	307	J16	2110 12th Ave NE	12:25	6.09	BLS Abdominal Pain	2	
1045	13 Nov 21	82B	D20	8232 Walnut Rd NE	12:59	10.24	Service Call	3	7
1046	13 Nov 21	83A	G16	5046 Boston Harbor Rd NE	15:37	7.59	Service Call	1	7
1047	13 Nov 21	83E	E15	7232 Boston Harbor Rd NE	20:57	11.38	BLS MVA	5	7
1048	14 Nov 21	81B	F17	6000 Lemon Rd NE	07:48	9.18	Service Call	5	8
1049	14 Nov 21	83A	G15	4941 Indian Rd NE	08:07	7.21	Service Call	5	8
1050	14 Nov 21	82C	F20	Marvin @ 63rd Ave NE	09:32	N/A	Service Call	4	8
1051	14 Nov 21	82C	F20	Marvin @ 63rd Ave NE	09:50	0.00	Service Call	1	8
1052	14 Nov 21	83A	G15	4805 Cushman Rd NE #134	10:33	7.39	Water Rescue	5	8

## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
1053	14 Nov 21	81D	I17	2840 26th Ave NE	20:36	4.59	BLS Abdominal Pain	4	8
1054	14 Nov 21	82A	B19	9743 Johnson Point Lp NE	21:57	13.57	BLS Fall	4	8
1055	15 Nov 21	81B	F17	6220 Lemon Rd NE	09:06	7.19	Wires Down	2	
1056	15 Nov 21	82C	F20	Sandy Point @ Puget Beach Rd NE	10:09	9.37	Wires Down	2	
1057	15 Nov 21	81K	F19	5900 Puget Rd NE	10:32	0.00	Service Call	2	
1058	15 Nov 21	82A	F19	5026 61st Ave NE	12:53	5.29	BLS Medical Alarm	2	
1059	15 Nov 21	82A	E19	Kerbaugh @ 76th Ave NE	13:27	3.04	Wires Down	2	
1060	15 Nov 21	81H	I18	2726 Sleater Kinney Rd NE	13:34	N/A	Wires Down	2	
1061	15 Nov 21	81A	G18	4700 Shincke Rd NE	13:40	4.59	Wires Down	3	
1062	15 Nov 21	82A	F19	6217 Puget Rd NE	14:36	0.00	Wires Down	2	
1063	15 Nov 21	81L	G20	7301 47th Ave NE	14:38	6.55	Fire Alarm Activation	5	
1064	15 Nov 21	83E	E15	749 73rd Ave NE	14:58	0.00	Service Call	2	
1065	15 Nov 21	81K	F19	5300 61st Ave NE	16:08	0.00	Wires Down	2	
1066	15 Nov 21	83G	D17	2500 Fishtrap Lp NE	19:01	12.39	Wires Down	4	9
1067	15 Nov 21	83A	F16	6303 Libby Rd NE	20:14	7.12	BLS Unk Med Prob	3	9
1068	16 Nov 21	83C	H16	4407 Libby Rd NE	00:12	6.46	BLS Bleeding	3	9
1069	16 Nov 21	82A	B19	9743 Johnson Point Lp NE	02:35	13.31	BLS Fall	3	9
1070	16 Nov 21	82A	B19	9743 Johnson Point Lp NE	09:41	12.44	BLSY Patient Assist	2	
1071	17 Nov 21	81L	G20	6718 Prairie Ridge Dr NE	03:45	11.51	BLSY Patient Assist	3	1
1072	17 Nov 21	307	J17	1934 Meixner St NE	07:56	7.00	BLS Fall	3	
1073	17 Nov 21	81A	I16	2525 36th Ave NE	10:43	3.04	BLS Trauma	3	
1074	18 Nov 21	81B	H17	3143 41st Ave NE	00:15	5.03	BLS Fall	3	2
1075				(Dispatcher Error)					
1076	18 Nov 21			HIRL TEST					
1077	18 Nov 21			HIRL TEST					
1078	18 Nov 21			HIRL TEST					
1079	18 Nov 21			HIRL TEST					
1080	18 Nov 21	81J	J16	26th @ Friendly Grove Rd NE	18:52	5.29	BLS MVA	4	3
1081	19 Nov 21	82A	C19	9420 Johnson Point Lp NE	07:10	10.57	ALS Fall	4	
1082	19 Nov 21	81E	H20	3719 Eagle Dr NE	19:24	7.58	BLS DoA	5	4
1083	20 Nov 21	83G	D17	7645 Shore St NE	19:43	N/A	Fire Alarm Activation	3	5
1084	20 Nov 21	83C	G16	5217 Libby Rd NE	20:51	N/A	Burn Ban Violation	2	5
1085	21 Nov 21	307	J17	1142 Fenske Dr NE	23:52	5.54	BLS Diabetic Prob	2	5
1086	21 Nov 21	81J	I16	2718 Freeman Ln NE	05:18	5.34	ALS Respiratory Prob	2	5
1087	21 Nov 21	81C	I16	2809 Friendly Grove Rd NE	08:59	5.16	BLSY Patient Assist	4	6
1088	21 Nov 21	307	J17	2636 18th Ave NE	19:07	15.38	BLS Assist L/E	6	6
1089	21 Nov 21	81H	I18	3929 29th Ln NE	23:04	6.55	ALS Chest Pain	4	6
1090	21 Nov 21	307	J17	2235 South Bay Rd NE	23:33	3.59	BLSY Patient Assist	4	6
1091	22 Nov 21	81L	F21	7710 56th Ave NE	02:07	9.31	ALS Cardiac Problem	4	6
1092	22 Nov 21	83E	D15	7610 Earling St NE	07:21	8.48	BLS Dizziness	2	
1093	22 Nov 21	81F	H19	5737 Middleridge Ct NE	16:48	5.14	BLS Eye Problem	3	
1094	22 Nov 21	82A	F18	6221 Swayne Dr NE	23:24	9.15	CO Alarm	5	7
1095	23 Nov 21	307	K17	503 Devoe St NE #B	03:22	6.25	ALS Breathing Prob	4	7
1096	23 Nov 21	81E	I20	6029 Tolmie Dr NE	05:59	8.22	BLS Medical Alarm	2	
1097	23 Nov 21	82A	F18	6136 Maple Meadows Ln NE	14:39	7.33	BLS Seizure	3	
1098				(Dispatcher Error)					
1099	24 Nov 21	83D	I15	3319 Boston Harbor Rd NE	09:11	9.56	BLS Fall	4	
1100	24 Nov 21	81H	G18	5227 Sleater Kinney Rd NE	11:38	12.25	BLS Anxiety Attack	3	
1101	24 Nov 21	83E	D16	7727 Woods Estate Ln NE	13:19	0.00	Service Call	2	
1102	24 Nov 21	83A	G16	4610 Boston Harbor Rd NE	18:12	6.39	BLS MVA	7	9
1103	24 Nov 21	311	M19	3613 Forest Ct SE	18:47	4.45	BLS Weakness	3	9
1104	24 Nov 21	83E	D16	7727 Woods Estate Ln NE	23:00	0.00	Service Call	3	9
1105	25 Nov 21	82A	E18	6949 Kellogg Dr NE	03:34	11.53	ALS Weakness	3	9
1106	25 Nov 21	307	J17	3105 Lindell Rd NE	08:21	2.35	ALS Chest Pain	3	
1107	25 Nov 21	81L	H20	4148 Legacy Dr NE	22:57	9.09	BLS Stroke	3	1

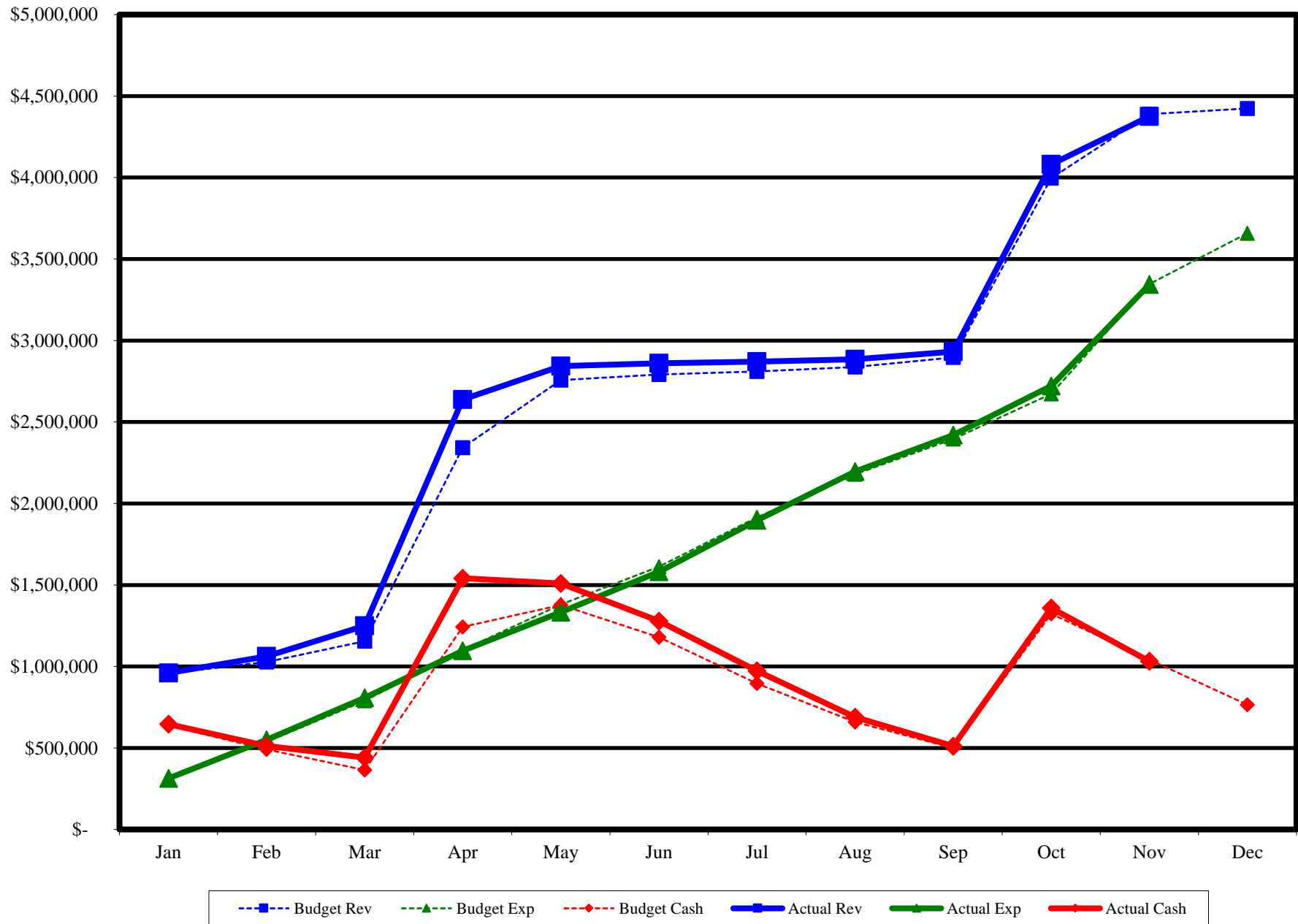
## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
1108	27 Nov 21	83G	E16	6635 Libby Rd NE	08:27	9.11	Wires Down	2	3
1109	27 Nov 21	83G	E16	6635 Libby Rd NE	09:01	7.29	Wires Down	2	3
1110	27 Nov 21	82C	F20	5826 Puget Beach Rd NE	10:14	13.28	ALS Weakness	4	3
1111	27 Nov 21	82B	D20	8316 Walnut Rd NE	10:33	N/A	Fire Alarm Activation	1	3
1112	27 Nov 21	81B	H17	3143 41st Ave NE	16:58	6.02	BLS Pain	2	3
1113	27 Nov 21	83A	H16	3930 Baker Ames Rd NE	19:52	4.53	ALS CPR	5	3
1114	29 Nov 21	307	J16	2415 26th Ave NE	07:06	5.02	BLSY Patient Assist	3	
1115	29 Nov 21	83A	H16	1404 38th Ln NE	11:40	9.32	BLS Sick Person	2	
1116	29 Nov 21	83E	E15	602 Bromley Ln NE	15:33	5.45	BLSY Fall	3	
1117	29 Nov 21	82A	F19	5223 63rd Ave NE	16:51	7.30	ALS Unconscious	5	
1118	29 Nov 21	81B	H17	3143 41st Ave NE	18:24	4.00	ALS ALoC	3	5
1119	30 Nov 21	81A	H17	4209 Shincke Rd NE #1	00:14	4.26	ALS Respiratory Prob	3	5
1120	30 Nov 21	82A	C18	8642 Fernwood St NE	08:20	12.01	BLS Pain	3	
1121	30 Nov 21	83A	I16	1502 33rd Ave NE	15:01	6.37	ALS Poisoning	3	
1122	30 Nov 21	83A	H15	3816 Gull Harbor Rd NE	15:51	0.00	Service Call	3	
1123	30 Nov 21	307	K17	2828 8th Ave NE	21:47	7.04	BLSY Patient Assist	4	6

## MONTHLY REPORT APPENDIX 6: VOLUNTEER STAFFING ROSTER

NAME	RANK/ STATUS	SHIFT/DATE	NAME	RANK/ STATUS	SHIFT/DATE	NAME	RANK/ STATUS	SHIFT/DATE
Armstrong, Walker	OSP		Frymire, Nicholas	FF	6	Mize, Art	Chaplain	
Bahr, Michaela	Resigned	8/13/2021	Gettle, Eric James	FF/EMT	1	Morgan, Jennifer	Resigned	8/12/2021
Bain, Tyler	LoA	9/1/2021	Gill, Patricia Ann	Admin		Perry, Andrew	EMT	7
Barnett, Cody	FF	2	Gormley, Robert	Lieutenant	9	Petersen, Lisa	Resigned	4/28/2021
Bonser, William A	FF/EMT/AO	D	Harn, Jakob	FF	8	Poole, James	FF/AO	6
Bourque, Mitch	LoA	10/18/2021	Hayes, Dale	FF/EMT/AO	4	Powell, Shelby	LoA	6/25/2021
Brandt, Robert	LoA	8/6/2021	Henson, Ronald C	Admin		Prine, Don	OSP	
Bushaw, Bladden M	FF/EMT	3	Johnson, Jacob	Resigned	7/9/2021	Rubadue, Brock	FF	4
Carlton, Susan E	Admin		Kraft, Bethany H	LoA	10/12/2021	Schneegas, Sean	FF	1
Chapman, Cody R	LoA	10/4/2021	Kramer, Gavin	FF	9	Sheller, Elliot	FF/EMT	2
Chiatovich, Kyle	FF/EMT/AO	5, 7 & 9	Kubiak, Cody	Resigned	9/24/2021	Sherman, Jauni	Resigned	4/19/2021
Choate, Allie	FF/EMT/AO	1, 3, 8	Lacy, Ben	FF/EMT	2	Stenerson, Ian	FF/AO	3
Clemens, Jonathan	EMSO		LaDue, Chris	LT	2, 6	Stewart, Christopher	FF/AO	4
Cochran, Ann	Admin		Langer, Emilie	recruit		Sullivan, Amber	FF/EMT	5
Dicke, Ben	FF/AO	8	Lara, Leroy	Resigned	4/16/2021	Tomal, Torrey	Recruit	
Dixon, Robert	FF	7	Lee, Michael	Resigned	5/12/2021	Toth, Terry	LoA	6/30/2021
Dodge, David	Lieutenant	4	Leyva, Travis	FF/EMT	7	Valdez, Christian	FF	6
Estrada, Diana	Resigned	9/30/2021	Lindwall, Desiree	LoA	9/18/2021	Van Kirk, Nick	FF/EMT	3
Fass, Bonnie	Admin		Liukkonen, David	Resigned	7/25/2021	Wrinkle, Gregory	LoA	9/18/2021
Fitzgerald, Tara	LoA	10/1/2021	McCann, Dustin	FF/AO	2	Youngs, John	FF/EMT/AO	9
Freed, Richard	FF	9	McCosh, Devin	FF/EMT	4	Zimmerman, Jacob	Resigned	2/2/2021
Frost, Shane	Resigned	3/11/2021	Milligan, Nicholas	FF/EMT	3	Zopolis, James P	Admin	
						Zvirzdys, Joshua	Resigned	7/30/2021

## APPENDIX 7 - 2021 BUDGET VS ACTUAL, CASH BALANCE



## APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

