

DISTRICT MONTHLY REPORT: APRIL 2023



ADMINISTRATIVE:

- 1) The Board approved Resolutions 2023-004 and 2023-005 to authorize Thurston County to place a ballot measure on the Primary (004) and (if needed) on the General Election (005) to restore the District's levy rate to \$1.50 and raise the inflation cap from 1% to 6% for the ensuing five years.

MASTER PLANNING: Monthly Status Report:

- 2023 Goal #1--District Staffing Plan: see **Appendix 1.**
- 2023 Goal #2--District Financial Plan: see **Appendix 2.**
- 2023 Goal #3--Member Position Descriptions: see **Appendix 3.**

- 1) At their April 11th regular meeting, the Board was briefed by Chief VanCamp on the background of the District's master planning process and how it formed the base of the current staffing and financial planning efforts.
- 2) At the same meeting, Chair Kilpatrick and Chief VanCamp were directed by the Board to provide a report on the progress of the annual business plan at the next regular meeting in May.

PUBLIC RELATIONS & COMMUNITY SERVICES:

- District monthly WEBSITE contacts: page views: 1,913.
- District Strategic Communications Plan scheduling: **Appendix 4**

- 1) (No report)

EMERGENCY RESPONSE: Total of 364 calls to date in 2023; 327 for 2008-22 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2023 In FD8	4	18	58	4	5	89
2023 Total	9	18	62	4	5	98
2022 Total	4	80 (Tot EMS)		16	2	102
Average ^{NOTE 1}	4	64 (Tot EMS)		8	2	78

- 2) **Average number of responders-per-incident** for the month:

Total	Daytime	Night	Weekend
3.4	3.5	3.3	3.5

- 3) **Performance measures to Target Levels of Service*** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	42	31	74%	0	0	0%
Station 8-2	14	3	21%	2	2	100%
Station 8-3	16	11	69%	0	0	0%
Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2023 To Date	66.8	42.0	63%	2.0	1.8	88%
Avg 2022	72.4	42.5	59%	3.1	2.6	84%
Avg 08-22 ^{NOTE 2}	56.3	35.4	63%	3.4	2.5	73%

*KEY: EMS targets: minimum 2 responders on scene within 8 minutes

*Fire targets: minimum 4 responders on scene within 10 minutes
Does not include false alarms, service calls, mutual aid outside District.
NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2022 (monthly average)
NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2022*

4) **BLS transports by FD8** for the month: 8.

5) **Delayed responses** for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
268	1 Apr 23	81L	12:33	10.13	BLS Fall	9-10 min travel time from Sta 8-1	C
273	6 Apr 23	81L	07:50	10.35	BLS Fall	10-11 min travel time from Sta 8-1	A
276	6 Apr 23	81H	10:35	14.18	BLS Abdominal Pain	Concurrent incident	A
282	7 Apr 23	81L	16:44	12.42	BLSY Patient Assist	11-12 min travel time from Sta 8-1; non-emergency	B
284	7 Apr 23	82A	23:09	10.19	ALS Cardiac Prob	9-10 min travel time from Sta 8-1	B
286	8 Apr 23	82A	21:51	9.07	BLS Fall	8 min travel time from Sta 8-1	C
289	9 Apr 23	82A	14:14	9.22	BLS Fall	9-11 min travel time from Sta 8-1	B
317	18 Apr 23	81L	10:51	9.50	ALS Cardiac Prob	11-13 min travel time from Sta 8-1	B
320	19 Apr 23	82A	18:57	9.02	BLS Breathing Prob	9 min travel time from Sta 8-1	C
322	19 Apr 23	81B	21:32	9.46	BLS Fever	Concurrent incident	C
323	19 Apr 23	83A	21:40	9.00	BLS Dizziness	Concurrent incident	C
324	20 Apr 23	83G	05:36	11.23	BLS Medical Alarm	9-10 min travel time from Sta 8-3	C
331	22 Apr 23	82C	09:29	14.03	BLS Abdominal Pain	E-35 responded; concurrent incident	A
345	27 Apr 23	81L	11:38	11.40	BLSY Patient Assist	11 min travel time from Sta 8-1; non-emergency	B
348	27 Apr 23	81L	19:56	10.06	BLS Weakness	11 min travel time from Sta 8-1	B
349	27 Apr 23	81K	20:38	10.23	BLS Breathing Prob	Delayed due to response from previous call	B
353	28 Apr 23	82A	13:37	9.54	ALS Chest Pain	11 min travel time from Sta 8-1	C

IR&R STAFFING LEVELS: Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	30%	
	Platoon B (Shifts 2,4 & 6)	100%	94%	
	Platoon C (Shifts 5,7 & 9)	100%	32%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	10%	0%	B
	Platoon B (Shifts 2,4 & 6)	0%	6%	B
	Platoon C (Shifts 5,7 & 9)	0%	32%	B
	Battalion Chief on duty	88%		A
	Operations Support (Tenders)	100%		D
	Staffing at Station 8-2 (Johnson Point)	3 Shifts		E
Sub-total	Station 8-3 (North Olympia) Staffing for Month	67%		C
Total	District Wide Staffing for the Month:	83%		C

Notes:

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3;
- D) Operations Support Program staff for on-call Tender response; and
- E) Supplemental staffing at Station 8-2 if available on shift (number of 24-hr shifts counted).

Volunteer Staffing: roster for the current month: see **Appendix 6**.

PERSONNEL MANAGEMENT, SAFETY& TRAINING:

- 1) 2nd Quarter fire training topics:
 - Wildland fire suppression (company officers)
 - Live-fire training (East Olympia FD6)
- 2) 2nd Quarter EMS & Medic-One OTEP:
 - ALS upgrades

- Quarterly CPR training
 - Pediatric emergencies
 - Patient diffusion training
- 3) Leadership:
- Battalion and company level officer training
- 4) Annual requirements:
- Blood-borne pathogens
 - Driver's training
 - First-aid training & certification (firefighters)
 - Haz-mat operations
 - Hazard communications; employee right-to-know
 - Hearing protection
 - Heat & cold stress
 - Lead awareness training
 - Portable fire extinguishers
 - Respiratory protection equipment training & testing
 - Self-contained breathing apparatus fit testing
 - Technical rescue training
 - Asbestos awareness training
- 6) Other:
- Facilities & Equipment Team (Chief, AC and F&E Staff), (April 20th);
 - All Officers Staff meeting (April 6th);
 - Training & Education Team (Chief, AC and Training Officer), (April 25th);
 - Health & Safety Team (Chief, AC, Health & Safety Officer), (April 26th);
 - District Community Outreach Team, (April 12th);
 - District Senior Management (Assistant Chief & Battalion Chiefs), (did not meet);
 - The South Bay Firefighters' Association (SBFFA) (did not meet);
 - Safety Committee (April 7th)

PERSONNEL MANAGEMENT, RELATIONS:

- 1) Interviews of volunteer responder candidates were held on April 13th.
- 2) The Labor Management Committee met on April 19th.

EQUIPMENT & FACILITIES:

- 1) Apparatus & Equipment:
 - a. Questions regarding the two-way radio system were raised during a recent fire incident when the Incident Commander could not contact firefighters inside the structure. The incident is being closely examined for radio system (signal reception), radio equipment (channel setting and radio operation) and tactical (use of repeated for simplex channels) factors.
 - b. Engine 84 (3130) was serviced during the month.
- 2) Facilities:
 - a. At their April 11th regular meeting, the Board was briefed by Steve Hatton of Hatton Godat Pantier on the status of the septic system project for South Bay Station 8-1 and the fire protection upgrades at North Olympia Station 8-3; the county permitting agency has proposed certain measures that will significantly delay construction at Station 8-3, so, staff recommended that the Station 8-1 project proceed during the 2023 construction season. The approved this action.
 - b. On April 12th, North Olympia Station 8-3 suffered a flooding event when a restroom appliance leaked causing standing water in the meeting room, restrooms and lobby areas. Fortunately, there was no serious damage caused, and the offending appliance was replaced.
- 3) Information Technology:
 - a. 17 active work stations, 1 on-site server, with overall "health" at 88%.
 - b. 13 reactive and 6 proactive service orders for the month.

c. 32 users have multi-factor authentication enabled.

FINANCIAL: (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
Beg. 1 Jan 23	\$ 1,099,430		\$ 446,228		\$ 1,311,922		\$ 1,672,603	
Current Balance	\$ 2,130,359	1,3	\$ 295,359	1,3	\$ 1,317,230	1,3	\$ 928,479	1,3
Budget End Bal	\$ 492,727	2,4,5	\$ 457,352	2,4,5	\$ 1,638,893	2,5	\$ 221,474	2,4

Notes:

- 1: As of 1 May 2023.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:
 LGIP Pool: 1.74 %
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$750,000 from Fund 6685 into Fund 6680 in February 2023.
- 5: Includes transfer of \$350,000 from Fund 6680 into Fund 6681 and \$320,000 from Fund 6680 into Fund 6683 in November 2023.

Operating Cash Flow: projected for the year: see **Appendix 7**.

Operating Expenditures vs Budget: **Appendix 7a**



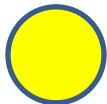
2023 District Goal #1 Status Report

April

STATUS:



On Track



Some Delay/Difficulty



Significant Impact

The District shall adopt and implement a 3-year staffing plan to provide sufficient IR&R staffing to deploy from 2 firestations to meet TLoS objectives.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
89%	94%	93%	83%								

- 1)  Complete negotiations with Union for renewal of CBA by December 2022. Complete.
- 2)  Adopt strategic IR&R staffing model by January 2023. Complete.
- 3)  Provide regular reports regarding achievement of staffing level and TLoS objectives. Ongoing monthly reporting on staffing levels (above) and TLoS (in *Monthly Report*).



2023 District Goal #2 Status Report

April

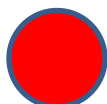
STATUS:



On Track






Some Delay/Difficulty



Significant Impact

The District will adopt a 2023-2027 financial plan to provide funding for adequate staffing, operational support and capital assets commensurate with IR&R staffing plan (Goal #1).

- 1)  Provide 2023-2027 financial plan to Board for approval by February 2023. Complete.
- 2)  Based upon an interactive process using the *District Strategic Communications Plan* format, share information and receive input on adopted 2023-2027 financial plan starting in January 2023. Worked with District Community Outreach Team (COT) on public messaging, began work on 2nd Quarter Newsletter to be mailed in May. Updated District website dashboard for easy access to public information on 2023 Primary Election ballot measure as authorized by the Board Resolution 2023-004.
- 3)  The Board will adopt a resolution to place on the 2023 election ballot a measure to provide additional funding to support the 2023-2027 financial plan. Board adopted District resolutions for ballot measures for both the 2023 Primary Election and 2023 General Election (provisional) at their March 14th regular meeting.



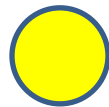
2023 District Goal #3 Status Report

April

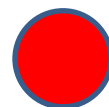
STATUS:



On Track







Some Delay/Difficulty



Significant Impact

The District will update its position descriptions and position requirements to clarify competency requirements, encourage professional development and promote performance accountability.

- 1)  A team will convene to review and update the position descriptions for all positions and provide a recommendation to Chief VanCamp by March 2023. Assistant Chief and Battalion Chiefs have met on subject; AC LeMay to make formal recommendation to Chief VanCamp in May regarding program and impacts of job description updates.
- 2)  A team will convene to review and update the minimum requirements for competencies for all positions and provide a recommendation to Chief VanCamp by June 2023. Assistant Chief and Battalion Chiefs have met on subject; based on results of Objective #1, formal recommendation will be provided to Chief VanCamp in June.
- 3)  A team will convene to review and update the *District Training & Education Master Plan* by December 2023. AC LeMay and BC Clowes (Training) have begun work on training master plan.
- 4)  Adopted changes to position descriptions and minimum competencies will be used to help in the professional development planning/accountability in 2024 (for 2023) PDP process (1st quarter 2024). Not started.



Appendix 4--Strategic Communications Plan

Strategic Communications Plan – Calendar

	Status	April 2023	May 2023	June 2023
Action(s)	<p>Not complete</p> <p>Complete</p> <p>Complete</p>	<ol style="list-style-type: none"> 1. Prepare & mail newsletter 2. Prepare ballot measure statement 3. Educational tri-fold brochure 	<ol style="list-style-type: none"> 1. Resolution for Primary Election (12 May) 2. Develop education videos 3. Distribute FAQs 	<ol style="list-style-type: none"> 1. Distribute education videos
Who		<ol style="list-style-type: none"> 1. District Sec. 2. Exec Team 	<ol style="list-style-type: none"> 1. BoFC, Fire Chief 2. Assistant Chief 3. Exec Team 	<ol style="list-style-type: none"> 1. Exec Team
How		<ol style="list-style-type: none"> 1. Develop & mail 2. County elections and develop brochure 	<ol style="list-style-type: none"> 1. Open public meeting 2. Work with COT/Staff and SPSCC. 3. Work with COT/Staff. Share internal and external. 	<ol style="list-style-type: none"> 1. Work with COT, Communicate with public, post on website.

APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
267	1 Apr 23	83A	I16	1426 33rd Ave NE	05:51	6.42	BLS Fall	3	C
268	1 Apr 23	81L	G20	5440 St Charles Lp NE	12:33	10.13	BLS Fall	4	C
269	2 Apr 23	81B	G17	5547 Lemon Rd NE	12:48	6.10	BLS Fall	3	A
270	2 Apr 23	81L	G20	7148 50th Ave NE	13:15	6.01	BLS Breathing Prob	2	A
271	4 Apr 23	81E	I20	6037 Tolmie Dr NE	02:48	8.40	ALS Fall	3	A
272	6 Apr 23	83E	E15	440 73rd Ave NE	07:11	6.26	BLS Abdominal Pain	2	A
273	6 Apr 23	81L	G20	6907 47th Ave NE	07:50	10.35	BLS Fall	3	A
274	6 Apr 23	81A	G17	3313 56th Ave NE	09:06	6.02	BLS Fall	3	A
275	6 Apr 23	81E	I20	6029 Tolmie Dr NE	10:26	6.58	BLS Diabetic	3	A
276	6 Apr 23	81H	H18	3800 Sleater Kinney Rd NE #1	10:35	14.18	BLS Abdominal Pain	3	A
277	6 Apr 23	81B	H17	4541 Lemon Rd NE	16:27	4.00	ALS Respiratory Prob	2	A
278	6 Apr 23	83A	I16	1419 36th Ave NE	23:00	4.05	ALS CPR	7	A
279	7 Apr 23	81H	I19	2946 Jorgenson Rd NE	10:15	5.53	ALS Cardiac Prob	3	B
280	7 Apr 23	81B	H17	3144 39th Way NE	10:52	5.10	BLS Leg Pain	3	B
281	7 Apr 23	82B	E20	6421 75th Ave NE	14:09	8.52	Fire 1	8	B
282	7 Apr 23	81L	G20	6718 Prairie Ridge Dr NE	16:44	12.42	BLSY Patient Assist	5	B
283	7 Apr 23	82A	E18	7019 Kellogg Dr NE	17:14	N/A	BLSY Patient Assist	2	B
284	7 Apr 23	82A	E18	7019 Kellogg Dr NE	23:09	10.19	ALS Cardiac Prob	2	B
285	8 Apr 23	81B	H17	3619 Shincke Rd NE	10:51	2.13	BLSY Patient Assist	4	C
286	8 Apr 23	82A	E18	4303 68th Ave NE	21:51	9.07	BLS Fall	7	C
287	9 Apr 23	83A	H15	4119 Gull Harbor Rd NE	09:17	4.02	BLS Fall	3	B
288	9 Apr 23	81A	I16	3437 Libby Rd NE	12:06	3.00	Fire Alarm Activation	4	B
289	9 Apr 23	82A	C19	9144 Gallea St NE	14:14	9.22	BLS Fall	3	B
290	9 Apr 23	82A	E18	4305 68th Ave NE	17:58	8.10	BLS Fall	3	B
291	10 Apr 23	81A	I17	2839 28th Ln NE	01:47	5.53	BLSY Patient Assist	3	B
292	10 Apr 23	81E	H20	6646 Hawks Prairie Rd NE	02:41	N/A	ALS Chest Pain	3	B
293	10 Apr 23	81H	H18	3800 Sleater Kinney Rd NE #1	02:48	3.20	BLS Sick Person	3	B
294	10 Apr 23	83A	G15	4805 Cushman Rd NE #50	08:34	5.37	BLS Unk Med Prob	2	C
295	10 Apr 23	81H	H18	3800 Sleater Kinney Rd NE #24	13:32	4.58	BLS Weakness	4	C
296	10 Apr 23	83A	G15	4805 Cushman Rd NE	15:03	8.19	BLS Fall	3	C
297	11 Apr 23	81E	H20	6646 Hawks Prairie Rd NE	10:10	6.00	BLS High Blood Pressure	2	A
298	12 Apr 23	81A	I18	3318 Lilly Rd NE	11:21	3.07	BLSY Patient Assist	5	A
299	12 Apr 23	83A	H15	4011 Boston Harbor Rd NE	11:28	4.58	Fire Alarm Activation	4	C
300	12 Apr 23	81E	I20	6001 Tolmie Dr NE	13:31	7.21	ALS Weakness	5	C
301	12 Apr 23	83E	E14	7241 Lighthouse Ln NE	17:44	N/A	Fire Alarm Activation	6	C
302	12 Apr 23	81F	G19	4922 Puget Rd NE #460	18:09	8.02	BLS Fall	5	C
303	13 Apr 23	81A	I18	3116 Lilly Rd NE	07:47	N/A	BLS Back Pain	3	A
304	14 Apr 23	83A	H15	4111 Gull Harbor Rd NE	07:55	5.15	ALS Chest Pain	3	B
305	14 Apr 23	82B	E20	6420 67th Ln NE	14:45	6.54	Fire 1	6	B
306	14 Apr 23	81B	H17	4002 Lemon Rd NE	20:50	3.52	ALS Breathing Prob	3	B
307	15 Apr 23	81A	I18	3318 Lilly Rd NE	15:42	2.21	BLSY Patient Assist	2	A
308	16 Apr 23	81A	I17	2839 28th Ln NE	03:41	6.29	BLSY Fall	2	A
309	16 Apr 23	83A	I16	1449 36th Ave NE	21:56	6.18	BLS Ankle Fracture	4	B
310	17 Apr 23	307	J17	2702 12th Ave NE	01:09	6.13	BLS Fever	4	B
311	17 Apr 23	83A	I16	1449 36th Ave NE	12:09	4.47	BLS Bleeding	3	C
312	17 Apr 23	307	J17	3121 Lindell Rd NE	20:38	8.36	Fire 1 (Mutual Aid)	7	C
313	17 Apr 23	81A	I17	3506 Shincke Rd NE	21:11	N/A	Staff Callback	2	C
314	18 Apr 23	81H	G18	3932 53rd Ln NE	05:09	6.56	ALS Chest Pain	4	C
315	18 Apr 23	83A	H16	3741 Harrington Ln NE	08:59	6.36	Welfare Check	2	B
316	18 Apr 23	307	J17	2735 24th Ave NE	09:38	3.02	BLS Breathing Prob	3	B
317	18 Apr 23	81L	G20	6706 Prairie Ridge Dr NE	10:51	9.50	ALS Cardiac Prob	3	B
318	19 Apr 23	81F	H19	4001 Foxhall Dr NE	13:34	5.52	CO Alarm Activation	4	C
319	19 Apr 23	83A	F16	6314 Woodard Bay Rd NE	14:59	9.24	Service Call	3	C
320	19 Apr 23	82A	E18	7019 Kellogg Dr NE	18:57	9.02	BLS Breathing Prob	2	C
321	19 Apr 23	82A	E18	7019 Kellogg Dr NE	21:16	8.51	BLSY Patient Assist	2	C
322	19 Apr 23	81B	H17	3144 39th Way NE	21:32	9.46	BLS Fever	2	C
323	19 Apr 23	83A	I16	1449 36th Ave NE	21:40	9.00	BLS Dizziness	2	C

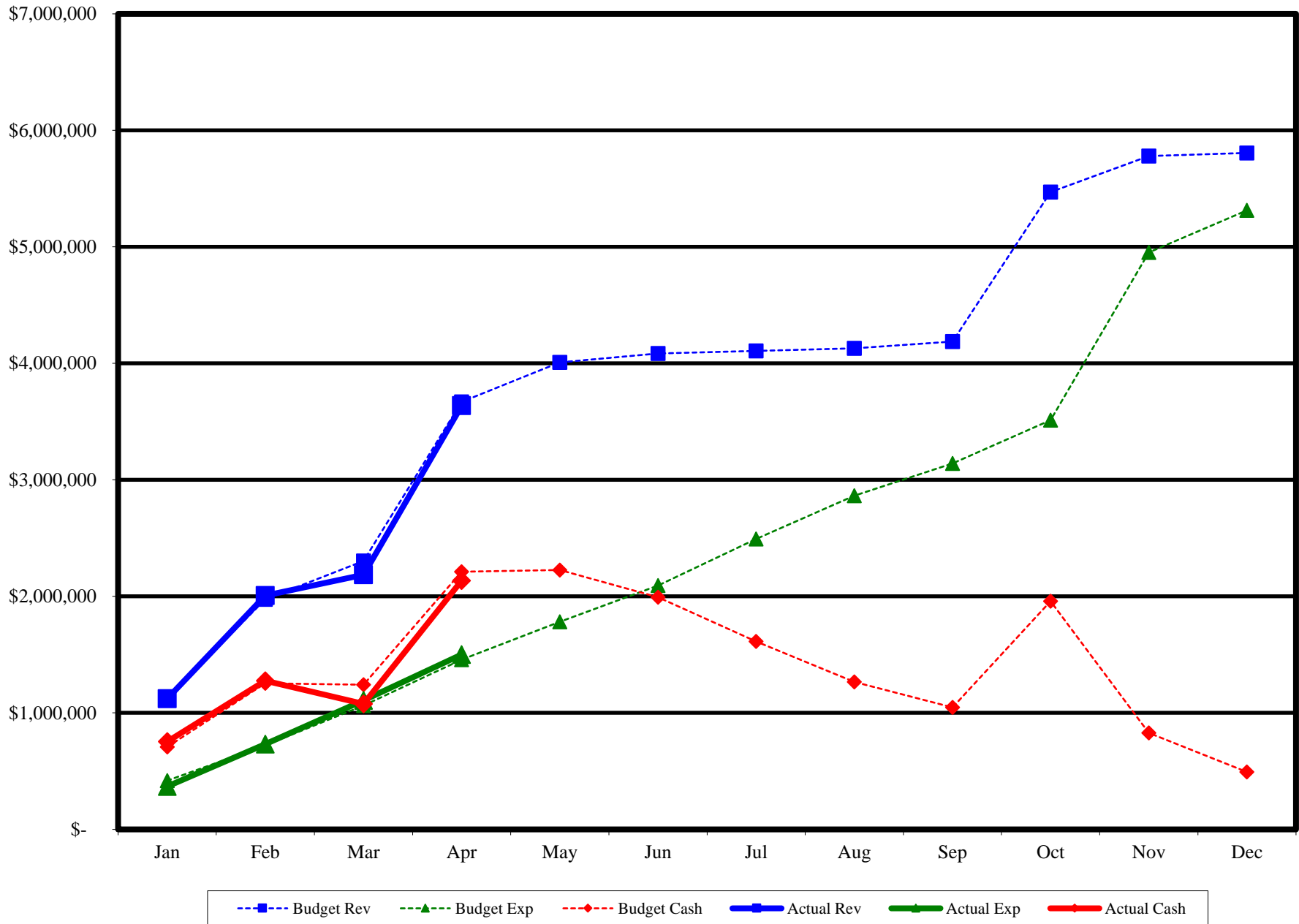
APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
324	20 Apr 23	83G	C17	3348 Fishtrap Lp NE	05:36	11.23	BLS Medical Alarm	2	C
325	20 Apr 23	81F	H19	South Bay @ Hawks Prairie Rd NE	16:50	3.14	BLS MVA	5	A
326	20 Apr 23	1A4	CC3	20812 Van Dyke Rd SW	21:16	N/A	Chimney Fire (MA)	2	A
327	20 Apr 23	81A	I17	2839 28th Ln NE	23:57	5.26	BLSY Patient Assist	3	A
328	21 Apr 23	307	J16	1221 Frederick Ln NE	18:30	7.03	BLS Dizziness	3	C
329	21 Apr 23	83A	G16	4940 Boston Harbor Rd NE	21:18	2.45	BLSY Patient Assist	3	C
330	22 Apr 23	81J	I16	1518 26th Ave NE	09:18	5.15	BLS Sick Person	4	A
331	22 Apr 23	82C	F20	5912 Puget Beach Rd NE	09:29	14.03	BLS Abdominal Pain	2	A
332	22 Apr 23	81H	H18	3800 Sleater Kinney Rd NE #1	10:11	4.06	BLS Sick Person	4	A
333	22 Apr 23	82A	E18	4305 68th Ave NE	14:41	7.46	ALS Breathing Prob	4	A
334	22 Apr 23	83A	F16	6440 Woodard Bay Rd NE	15:24	6.58	BLS Dizziness	4	A
335	23 Apr 23	83A	G15	4805 Cushman Rd NE #37	12:02	8.18	BLS Dizziness	2	B
336	23 Apr 23	83A	G15	4806 Cushman Rd NE #157	13:40	4.27	BLS Fall	3	B
337	23 Apr 23	82A	D19	5745 85th Ave NE	16:18	5.55	ALS Unconscious	2	B
338	23 Apr 23	82A	C19	9123 Baird Rd NE	18:31	6.40	BLS Breathing Prob	2	B
339	24 Apr 23	81H	H18	3800 Sleater Kinney Rd NE #1	03:54	4.20	ALS Fever	3	B
340	24 Apr 23	83E	E15	6932 Boston Harbor Ext Rd NE	10:01	8.49	ALS Breathing Prob	4	A
341	24 Apr 23	82A	E18	7019 Kellogg Dr NE	19:21	8.10	BLS Unk Med Prob	3	A
342	25 Apr 23	81H	G18	5316 Sleater Kinney Rd NE	14:47	4.38	BLS Seizure	2	B
343	25 Apr 23	83A	F16	6238 Woodard Bay Rd NE	22:25	N/A	BLS Medical Alarm	3	B
344	26 Apr 23	308	J18	940 Enterprise Dr NE #B	13:10	4.55	Fire 1 (Mutual Aid)	4	C
345	27 Apr 23	81L	G20	6718 Prairie Ridge Dr NE	11:38	11.40	BLSY Patient Assist	2	B
346	27 Apr 23	81L	F21	5646 Indian Crest Ln NE	18:07	8.35	Service Call	4	B
347	27 Apr 23	81A	I18	3318 Lilly Rd NE	18:37	2.00	BLS Fall	4	B
348	27 Apr 23	81L	G20	6720 Prairie Ridge Dr NE	19:56	10.06	BLS Weakness	4	B
349	27 Apr 23	81K	F20	5724 Puget Beach Rd NE	20:38	10.23	BLS Breathing Prob	3	B
350	28 Apr 23	81A	I17	2839 28th Ln NE	08:26	5.09	BLSY Patient Assist	3	C
351	28 Apr 23	81H	G18	4309 54th Ave NE	08:36	6.49	BLS Fall	5	C
352	28 Apr 23	81B	H17	4214 Lemon Rd NE	09:30	0.04	Trash/Dumpster Fire	3	C
353	28 Apr 23	82A	C18	8642 Fernwood St NE	13:37	9.54	ALS Chest Pain	3	C
354	28 Apr 23	82B	E20	6721 Puget Beach Rd NE	18:20	8.27	BLS Stroke	5	C
355	29 Apr 23	81J	I16	1823 33rd Ave NE	08:35	6.14	ALS Bleeding	3	A
356	29 Apr 23	81A	I18	3610 34th Ln NE	11:02	2.13	BLS Fall	4	A
357	29 Apr 23	82A	E18	4305 68th Ave NE	12:05	6.17	Fire Alarm Activation	4	A
358	29 Apr 23	81E	H20	3615 Eagle Dr NE	16:38	1.49	BLSY Patient Assist	3	A
359	29 Apr 23	307	J17	2823 Lindell Rd NE	22:21	5.32	Brush 2	5	A
360	30 Apr 23	81H	G18	4708 Sleater Kinney Rd NE	02:01	6.03	BLS CVA	3	A
361	30 Apr 23	82A	E18	4305 68th Ave NE	11:09	8.35	ALS Fall	5	C
362	30 Apr 23	307	J17	2823 Lindell Rd NE	12:25	3.44	BLS CVA	4	C
363	30 Apr 23	81F	G19	4623 Foxtrail Dr NE	15:00	7.35	Fire Alarm Activation	5	C
364	30 Apr 23	307	K17	605 Devoe St NE	18:12	5.12	Gas Leak Outside	4	C

APPENDIX 6 VOLUNTEER STAFFING

NAME	RANK/STATUS	PLATOON/DATE	NAME	RANK/STATUS	PLATOON/DATE
Armstrong, Walker	OSP		Henson, Ronald C	Administrative Staff	
Barnes, Xavier	FF	A	Holsather, Ryan	Recruit.	C
Barthule, Tyler J	Administrative Staff		Kalich, Jonas A	FF/EMT	C
Beard, Colton	FF/EMT	C	Kerns, Colton N	FF	A
Berry, Pierce A	FF/EMT	C	Lacy, Ben	FF/EMT	B
Brabham, Bryce	FF/EMT	C	LaDue, Chris	Lieutenant	B
Brandt, Robert	FF/EMT	C	McCann, Dustin	FF/AO	B
Brink, Peggy	Administrative Staff		McCosh, Devin	FF/EMT	A
Campbell, Noah	Recruit.	A	Mulligan, Tyler	FF/EMT	B
Carlson, Jacob	Leave of Absence	3/1/2023	Mullins, Brandon	Recruit.	A
Carlton, Susan E	Administrative Staff		Nott, Roberta A	Administrative Staff	
Caron, Judy	Administrative Staff		Oswald, Riley	FF/EMT	A
Cavazos, Esmeralda M	FF	A	Perry, Andrew	Leave of Absence	6/9/2022
Clemens, Jonathan	EMSO		Poole, James	FF/AO	B
Cochran, Ann	Administrative Staff		Poppert, Kenneth	Recruit.	B
Delos Santos, Rhomel M	FF	C	Prine, Don	OSP	
Dodge, David	Lieutenant	B	Reavis, Cody	FF	A
Fass, Bonnie	Administrative Staff		Sanchez, Chris	FF	A
Freed, Richard	FF/EMT	C	Sheller, Elliot	Leave of Absence	3/22/2023
Frymire, Sean	Recruit.	B	Stenerson, Ian	Leave of Absence	6/23/2022
Gill, Patricia Ann	Administrative Staff		Stewart, Christopher	FF/AO	B
Gormley, Robert	Lieutenant	C	Sullivan, Amber	Leave of Absence	3/1/2022
Grimaldo, Zachary R	FF	C	Van Kirk, Nick	FF/EMT	A
Harn, Dylan	Recruit.	A	Williams, Tom	OSP	
Harn, Jakob	FF	A	Youngs, John	FF/EMT/AO	C
Hayes, Dale	FF/EMT/AO	B	Zopolis, James P	Administrative Staff	

APPENDIX 7 - 2023 BUDGET VS ACTUAL, CASH BALANCE



APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

