

DISTRICT MONTHLY REPORT: JANUARY 2023

ADMINISTRATIVE:

- 1) The Board held their monthly regular meeting at North Olympia Station 8-3 on January 10th. At the meeting, Commissioner Kilpatrick was voted in as the new Chair, with Commissioner Long voted in as the new Vice Chair. Commissioner Long will also be the Labor Management Committee representative for the Board.

MASTER PLANNING: Monthly Status Report:

- 2023 Goal #1--Staffing Plan/Model: see **Appendix 1**.
2023 Goal #2--Collective Bargaining Agreement: see **Appendix 2**.
2023 Goal #3--District Financial Plan: see **Appendix 3**.

PUBLIC RELATIONS & COMMUNITY SERVICES:

- District monthly WEBSITE contacts: page views: 1,386.
District Strategic Communications Plan scheduling: **Appendix 4**

- 1) In January, the Community Outreach Committee and District staff began the scheduling and tracking of communications events and activities on a monthly calendar. A copy of the monthly calendar is included with this Report as "Appendix 4".

EMERGENCY RESPONSE: Total of 91 calls to date in 2023; 91 for 2008-22 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2023 In FD8	1	25	47	5	4	82
2023 Total	4	27	51	5	4	91
2022 Total	6	98	(Tot EMS)	12	2	118
Average ^{NOTE 1}	5	68	(Tot EMS)	14	4	91

- 2) **Average number of responders**-per-incident for the month:

Total	Daytime	Night	Weekend
3.4	3.3	3.5	3.4

- 3) **Performance measures to Target Levels of Service*** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	44	30	68%	0	0	0%
Station 8-2	13	1	8%	0	0	0%
Station 8-3	13	6	46%	1	1	100%
Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2023 To Date	44.0	30.0	68%	1.0	1.0	100%
Avg 2022	72.4	42.5	59%	3.1	2.6	84%
Avg 08-22 ^{NOTE 2}	56.3	35.4	63%	3.4	2.5	73%

*KEY: EMS targets: minimum 2 responders on scene within 8 minutes
Fire targets: minimum 4 responders on scene within 10 minutes
 Does not include false alarms, service calls, mutual aid outside District.
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2022 (monthly average)
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2022

4) **BLS transports by FD8** for the month: 1.

5) **Delayed responses** for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
004	3 Jan 23	82B	02:47	19.48	BLS Breathing Prob	11-13 min travel time from Sta 8-1; delayed in-service	A
007	5 Jan 23	82A	00:09	10.23	BLS Trauma	9-10 min travel time from Sta 8-1	A
008	5 Jan 23	82C	04:39	11.19	ALS Breathing Prob	10-11 min travel time from Sta 8-1	A
009	5 Jan 23	82B	06:41	11.51	BLS Breathing Prob	11-13 min travel time from Sta 8-1	B
012	6 Jan 23	82A	00:28	10.22	BLS Back Pain	10-11 min travel time from Sta 8-1	B
016	7 Jan 23	82A	05:24	10.15	BLSY Welfare Check	10-11 min travel time from Sta 8-1	A
018	7 Jan 23	83A	11:14	10.20	ALS Chest Pain	Engine 83 out of position, delayed response	B
022	10 Jan 23	81L	10:45	9.55	BLS Breathing Prob	9-10 min travel time from Sta 8-1	C
025	11 Jan 23	83E	19:14	12.42	BLS Possible Suicide	Staged by law enforcement	A
026	12 Jan 23	82B	03:20	10.49	ALS Sick Person	9-10 min travel time from Sta 8-1	A
029	13 Jan 23	82B	12:39	9.38	ALS Sick Person	11-12 min travel time from Sta 8-1	A
030	13 Jan 23	83G	14:46	11.59	BLS Fall	11-12 min travel time from in-service Engine 81	A
047	19 Jan 23	82B	20:53	9.05	ALS Seizure	8-10 min travel time from Sta 8-1	C
052	22 Jan 23	82B	01:47	11.50	ALS Respiratory Prob	11-13 min travel time from Sta 8-1	C
055	22 Jan 23	81L	17:12	10.42	BLS Bleeding	9-11 min travel time from Sta 8-1	A
057	22 Jan 23	81L	23:36	11.48	BLSY Patient Assist	11-12 min travel time from Sta 8-1; non-emergency	A
066	24 Jan 23	83E	15:16	13.26	BLSY Patient Assist	8-10 min travel time from Sta 8-3; non-emergency	A
068	24 Jan 23	81L	16:18	10.12	BLSY Fall	9-10 min travel time from Sta 8-1; non-emergency	A
069	24 Jan 23	83E	17:09	12.56	BLSY Patient Assist	8-10 min travel time from Sta 8-3; non-emergency	A
070	24 Jan 23	82A	19:18	9.02	BLS Unk Med Prob	9 min travel time from Sta 8-1	A
071	24 Jan 23	81L	22:06	11.24	BLS Sick Person	10-11 min travel time from Sta 8-1	A
076	26 Jan 23	81B	17:33	12.06	BLS CVA	8 min travel time from Sta 8-3; delayed turn-out	C
078	27 Jan 23	83E	15:45	16.34	BLSY Patient Assist	Concurrent incident; non-emergency response	B
087	30 Jan 23	83E	09:17	9.47	ALS CVA	Delay in turn-out time	C
091	31 Jan 23	81L	15:37	10.34	BLS Back Pain	8-10 min travel time from Sta 8-1	C

IR&R STAFFING LEVELS: Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	64%	
	Platoon B (Shifts 2,4 & 6)	100%	56%	
	Platoon C (Shifts 5,7 & 9)	100%	32%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	0%	0%	B
	Platoon B (Shifts 2,4 & 6)	0%	28%	B
	Platoon C (Shifts 5,7 & 9)	0%	55%	B
	Battalion Chief on duty	79%		A
	Operations Support (Tenders)	93%		D
Sub-total	Station 8-3 (North Olympia) Staffing for Month	77%		C
Total	District Wide Staffing for the Month:	89%		C

Notes:

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- D) Operations Support Program staff for on-call Tender response.

Volunteer Staffing: roster for the current month: see **Appendix 6**.

PERSONNEL MANAGEMENT, SAFETY& TRAINING:

- 1) 1st Quarter fire training topics:
 - Primary fire scene victim search process
 - Map & directional testing

- Self Contained Breathing Apparatus daily readiness testing
 - Apparatus driver-operation training
- 2) 1st Quarter EMS & Medic-One OTEP:
- ALS upgrades
 - Adult CPR
 - "Lexipol" online OTEP training
 - Supraglottic airway training
- 3) Leadership:
- Battalion and company level officer training
- 4) Annual requirements:
- Blood-borne pathogens
 - Driver's training
 - First-aid training & certification (firefighters)
 - Haz-mat operations
 - Hazard communications; employee right-to-know
 - Hearing protection
 - Heat & cold stress
 - Lead awareness training
 - Portable fire extinguishers
 - Respiratory protection equipment training & testing
 - Self-contained breathing apparatus fit testing
 - Technical rescue training
 - Asbestos awareness training
- 6) Other:
- Facilities & Equipment Team (Chief, AC and F&E Staff), (not held);
 - All Officers Staff meeting (January 5th);
 - Training & Education Team (Chief, AC and Training Officer), (January 12th);
 - Health & Safety Team (Chief, AC, Health & Safety Officer), (January 10th);
 - District Community Outreach Team, (January 11th);
 - District Senior Management (Assistant Chief & Battalion Chiefs), (January 27th);
 - Chief LeMay hosted the first Thurston County Health & Safety Officer Committee (of the Thurston County Fire Chiefs Association) at South Bay Station 8-1 on January 18th; this is a new interest group and Chief Hall will be representing our District.

PERSONNEL MANAGEMENT, RELATIONS:

- 1) Two new career Firefighter-EMTs were selected from the recruitment-hiring process during the month. Devin McCosh (already a volunteer FF-EMT with the District) and Ernest Smith have been appointed for further initial training to begin in February. They will be participating in a relatively new county-wide program for career FF-EMTs. *Congratulations Devin & Ernest!*
- 2) At the January 10th regular meeting, the Board recognized the post-probational "pinning" of Richard Freed, Christian Valdez and Kyle Yenne. *Congratulations!*
- 3) A Labor Management Committee meeting was held on January 24th with Commissioner Long, Chiefs VanCamp and LeMay, Chief McBride, Chief Hall and Lt DeGagne in attendance.

EQUIPMENT & FACILITIES:

- 1) Apparatus & Equipment:
 - a. A replacement mobile data terminal was installed in the Battalion 8 vehicle (3138) during the month.
 - b. Annual SCBA flow-testing begun on January 31st by contractor staff.
- 2) Facilities:
 - a. Chief McBride and District staff met with Verizon Wireless on January 4th to discuss replacement telephone equipment options/proposals.
 - b. Commissioner Kilpatrick met with Lt Chiatovich on the new facilities door access system.
 - c. Mechanical (HVAC) preventative maintenance on January 12th as well as plumbing repairs (exterior underground piping) on January 13th were conducted at North Olympia Station 8-3.

- d. On January 24th, Chiefs VanCamp and McBride, Lt Chiatovich and Steve Hatton of Hatton, Godat & Pantier met to finalize plans for the 2023 capital projects at both South Bay Station 8-1 (septic system upgrades) and North Olympia Station 8-3 (fire protection system upgrades).
- 3) Information Technology:
- a. (No report).

FINANCIAL: (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
Beg. 1 Jan 23	\$ 1,099,430		\$ 446,228		\$ 1,311,922		\$ 1,672,603	
Current Balance	\$ 751,023	1,3	\$ 433,469	1,3	\$ 1,313,687	1,3	\$ 1,674,877	1,3
Budget End Bal	\$ 492,727	2,4,5	\$ 457,352	2,4,5	\$ 1,638,893	2,5	\$ 221,474	2,4

Notes:

- 1: As of 1 February 2023.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:
 LGIP Pool: 1.74 %
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$750,000 from Fund 6685 into Fund 6680 in February 2023.
- 5: Includes transfer of \$350,000 from Fund 6680 into Fund 6681 and \$320,000 from Fund 6680 into Fund 6683 in November 2023.

Operating Cash Flow: projected for the year: see **Appendix 7**.

Operating Expenditures vs Budget: **Appendix 7a**



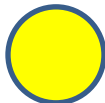
2023 District Goal #1 Status Report

January

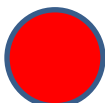
STATUS:



On Track



Some Delay/Difficulty






Significant Impact

The District shall adopt and implement a 3-year staffing plan to provide sufficient IR&R staffing to deploy from 2 firestations to meet TLoS objectives.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
89%											

- 1)  Complete negotiations with Union for renewal of CBA by December 2022. Complete.
- 2)  Adopt strategic IR&R staffing model by January 2023. Complete.
- 3)  Provide regular reports regarding achievement of staffing level and TLoS objectives. Ongoing monthly reporting on staffing levels (above) and TLoS (in *Monthly Report*).



2023 District Goal #2 Status Report

January

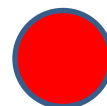
STATUS:



On Track



Some Delay/Difficulty



Significant Impact

The District will adopt a 2023-2027 financial plan to provide funding for adequate staffing, operational support and capital assets commensurate with IR&R staffing plan (Goal #1).

- 1) Provide 2023-2027 financial plan to Board for approval by February 2023. Initial 2023-2027 plan presented to and reviewed by Board at December 2022 regular meeting; 2023 expense budget adopted at January 2023 regular meeting.
- 2) Based upon an interactive process using the *District Strategic Communications Plan* format, share information and receive input on adopted 2023-2027 financial plan starting in January 2023. Information regarding plan provided to District management, officers and Community Outreach Team in January 2023. A *District Newsletter* with specific information on financial planning was published during the month and will be mailed the first week in February.
- 3) The Board will adopt a resolution to place on the 2023 election ballot a measure to provide additional funding to support the 2023-2027 financial plan. Preliminary discussions held at the January 2023 regular Board meeting.



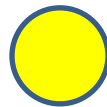
2023 District Goal #3 Status Report

January

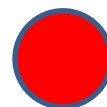
STATUS:



On Track







Some Delay/Difficulty



Significant Impact

The District will update its position descriptions and position requirements to clarify competency requirements, encourage professional development and promote performance accountability.

- 1)  A team will convene to review and update the position descriptions for all positions and provide a recommendation to Chief VanCamp by March 2023. Work begun and on-track for March.
- 2)  A team will convene to review and update the minimum requirements for competencies for all positions and provide a recommendation to Chief VanCamp by June 2023. Work begun and on-track for June.
- 3)  A team will convene to review and update the *District Training & Education Master Plan* by December 2023. Not yet begun.
- 4)  Adopted changes to position descriptions and minimum competencies will be used to help in the professional development planning/accountability in 2024 (for 2023) PDP process (1st quarter 2024). Not yet begun.



Appendix 4--Strategic Communications Plan

Strategic Communications Plan – Calendar

	Status	January 2023	February 2023	March 2023
Action(s)	<p>Complete</p> <p>Complete</p> <p>Ongoing</p> <p>Complete</p> <p>Complete</p>	<ol style="list-style-type: none"> 2022 District Annual Report Prepare & mail newsletter Advertise public meetings (Ongoing) Accelerate Department communications Determine and document Restoration levy numbers & staffing issues/goals. 	<ol style="list-style-type: none"> Share the plan! Prepare talking points for COT & membership Identify community events for 2023 to partner with. Seek and compile FAQs. Detail the message with the BoFC 	<ol style="list-style-type: none"> Begin review of 2023 business plan Prepare FAQs and answers. Develop education videos Begin creation of special website page for ballot measure
Who		<ol style="list-style-type: none"> BoFC, Fire Chief District Sec. COT Assistant Chief Exec Team 	<ol style="list-style-type: none"> Exec Team Exec Team Assistant Chief BoFC and Exec Team 	<ol style="list-style-type: none"> BoFC, Fire Chief Exec Team Assistant Chief Dist Secretary
How		<ol style="list-style-type: none"> Report format Develop & mail social media, readerboard, etc. Officer meeting, dept email, BCs, face to face with members, post flyers etc. Based on staffing needs and data to achieve "Plan A". 	<ol style="list-style-type: none"> Articulate and share the outreach plan, "key messages" and provide facts, stats & data points. Present at SBFFA Feb 13th. Gather input from COT and membership Work with COT/Staff and external partners Confirm feedback and messaging goals with BoFC 	<ol style="list-style-type: none"> Open public meeting Compile and develop based on the plan and key messages and input/inquiries received. Work with COT/Staff and SPSCC. IT team to develop

APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
001	1 Jan 23	81E	H20	Hawks Prairie @ Eagle Dr NE	06:50	N/A	BLS MVA	4	C
002	1 Jan 23	81E	H20	3625 Owl Ln NE	07:06	8.26	ALS Chest Pain	4	C
003	1 Jan 23	81L	H20	7340 38th Way NE	11:47	8.21	BLS Carbon Monoxide	4	C
004	3 Jan 23	82B	D20	7639 Marvin Rd NE	02:47	19.48	BLS Breathing Prob	4	A
005	4 Jan 23	81D	I17	2610 South Bay Rd NE	13:05	3.46	BLS Illness	2	A
006	4 Jan 23	307	J16	2206 20th Ave NE	14:53	5.50	ALS Fall	2	A
007	5 Jan 23	82A	E18	7019 Kellogg Dr NE	00:09	10.23	BLS Trauma	4	A
008	5 Jan 23	82C	E20	7312 Puget Beach Rd NE	04:39	11.19	ALS Breathing Prob	4	A
009	5 Jan 23	82B	D20	7639 Marvin Rd NE	06:41	11.51	BLS Breathing Prob	3	B
010	5 Jan 23	83A	G15	4806 Cushman Rd NE	17:43	5.29	BLSY Patient Assist	2	B
011	5 Jan 23	83A	G15	4806 Cushman Rd NE #157	21:16	4.15	BLSY Patient Assist	3	B
012	6 Jan 23	82A	E18	7019 Kellogg Dr NE	00:28	10.22	BLS Back Pain	3	B
013	6 Jan 23	83C	G17	5430 Libby Rd NE	10:17	N/A	Fire Alarm Activation	3	A
014	6 Jan 23	307	J16	2506 Simon Ln NE	16:34	5.54	BLS Possible CVA	2	A
015	6 Jan 23	81E	H20	6901 Condor Lp NE	21:44	8.53	BLS Foot Pain	4	A
016	7 Jan 23	82A	E18	7019 Kellogg Dr NE	05:24	10.15	BLSY Welfare Check	4	A
017	7 Jan 23	82A	D19	8100 Johnson Point Rd NE	10:43	N/A	Fire Alarm Activation	4	B
018	7 Jan 23	83A	G15	4806 Cushman Rd NE #157	11:14	10.20	ALS Chest Pain	4	B
019	9 Jan 23	81H	I18	4535 Pleasant Glade Rd NE	06:41	8.47	ALS Breathing Prob	3	B
020	10 Jan 23	82A	B19	9801 Johnson Point Rd NE	03:50	0.00	Service Call	3	B
021	10 Jan 23	81B	G17	5403 Lemon Rd NE	08:02	5.58	BLS DoA	4	C
022	10 Jan 23	81L	G20	5500 St Charles Lp NE	10:45	9.55	BLS Breathing Prob	2	C
023	11 Jan 23	81C	H16	3829 Libby Rd NE	01:23	5.50	BLS Sick Person	3	C
024	11 Jan 23	81D	I17	2610 South Bay Rd NE	14:41	3.20	BLSY Lift Assist	3	A
025	11 Jan 23	83E	E15	6927 Boston Harbor Rd NE	19:14	12.42	BLS Possible Suicide	3	A
026	12 Jan 23	82B	E20	6925 Marvin Rd NE	03:20	10.49	ALS Sick Person	3	A
027	12 Jan 23	81A	I17	3031 36th Ave NE	22:54	4.03	BLS Fall	3	C
028	13 Jan 23	81F	G19	5340 Johnson Point Rd NE	05:46	5.47	BLS MVA	9	C
029	13 Jan 23	82B	E20	7547 Marvin Rd NE	12:39	9.38	ALS Sick Person	4	A
030	13 Jan 23	83G	C17	3318 Fishtrap Lp NE	14:46	11.59	BLS Fall	3	A
031	13 Jan 23	81G	I20	6131 33rd Ln NE	18:33	8.01	BLS Medical Alarm	2	A
032	14 Jan 23	81L	G20	5345 St Charles Dr NE	14:21	N/A	BLS Medical Alarm	3	B
033	15 Jan 23	81C	H16	3829 Libby Rd NE	00:30	6.21	BLS Illness	3	B
034	15 Jan 23	83A	I16	1801 36th Ave NE	13:13	4.32	BLS Sick Person	5	A
035	15 Jan 23	81L	G20	5204 Deerfield Park Ct NE	13:21	8.09	Smoke Investigation	3	A
036	16 Jan 23	83C	F17	6212 Libby Rd NE	14:06	5.52	BLS Syncope	2	B
037	16 Jan 23	81H	H18	4532 36th Ave NE	21:23	7.31	ALS Chest Pain	4	B
038	17 Jan 23	81L	G20	5137 Blacktail Ct NE	09:18	6.17	BLS Back Pain	3	C
039	17 Jan 23	83E	E14	211 73rd Ave NE	10:58	0.00	Service Call	6	C
040	18 Jan 23	83A	G16	1530 Merchantile Ln NE	05:13	3.57	ALS Breathing Prob	2	C
041	18 Jan 23	81H	G18	5044 Sleater Kinney Rd NE	05:26	5.16	BLS Medical Alarm	3	B
042	18 Jan 23	81A	I17	3444 South Bay Rd NE	06:23	2.42	ALS Overdose	4	B
043	18 Jan 23	81A	I17	3444 South Bay Rd NE	06:51	2.36	ALS Overdose	4	B
044	18 Jan 23	81A	I18	3340 Lilly Rd NE	08:16	2.17	BLS Sick Person	4	B
045	18 Jan 23	83A	H15	Boston Harbor @ 36th Ave NE	16:10	4.04	ALS MVA	5	B
046	19 Jan 23	307	K17	2725 12th Ave NE	14:17	4.03	BLS Fall	3	C
047	19 Jan 23	82B	E20	6811 Marvin Rd NE	20:53	9.05	ALS Seizure	3	C
048	19 Jan 23	81H	H20	Hawks Prairie @ Milton Ln NE	22:01	5.37	ALS MVA	6	C
049	19 Jan 23	81L	G20	7242 Highlands Dr NE	22:47	6.16	BLS Abdominal Pain	3	C
050	20 Jan 23	81F	H20	6210 Hawks Prairie Rd NE	11:29	5.30	ALS Unconscious	4	A
051	21 Jan 23	11A1	Q6	8824 Sherman Valley Rd SW	06:37	N/A	Fire 1 (Mutual Aid)	1	C
052	22 Jan 23	82B	D20	7643 Marvin Rd NE	01:47	11.50	ALS Respiratory Prob	3	C
053	22 Jan 23	81A	I17	3506 Shincke Rd NE	03:49	0.00	ALS Patient Eval	4	C
054	22 Jan 23	81B	G17	5411 Lemon Rd NE	09:56	5.27	BLS Dizziness	4	A
055	22 Jan 23	81L	G20	5440 St Charles Lp NE	17:12	10.42	BLS Bleeding	4	A
056	22 Jan 23	81L	H20	7204 44th Ave NE	18:02	5.49	ALS Fall	4	A
057	22 Jan 23	81L	G20	6718 Prairie Ridge Dr NE	23:36	11.48	BLSY Patient Assist	4	A

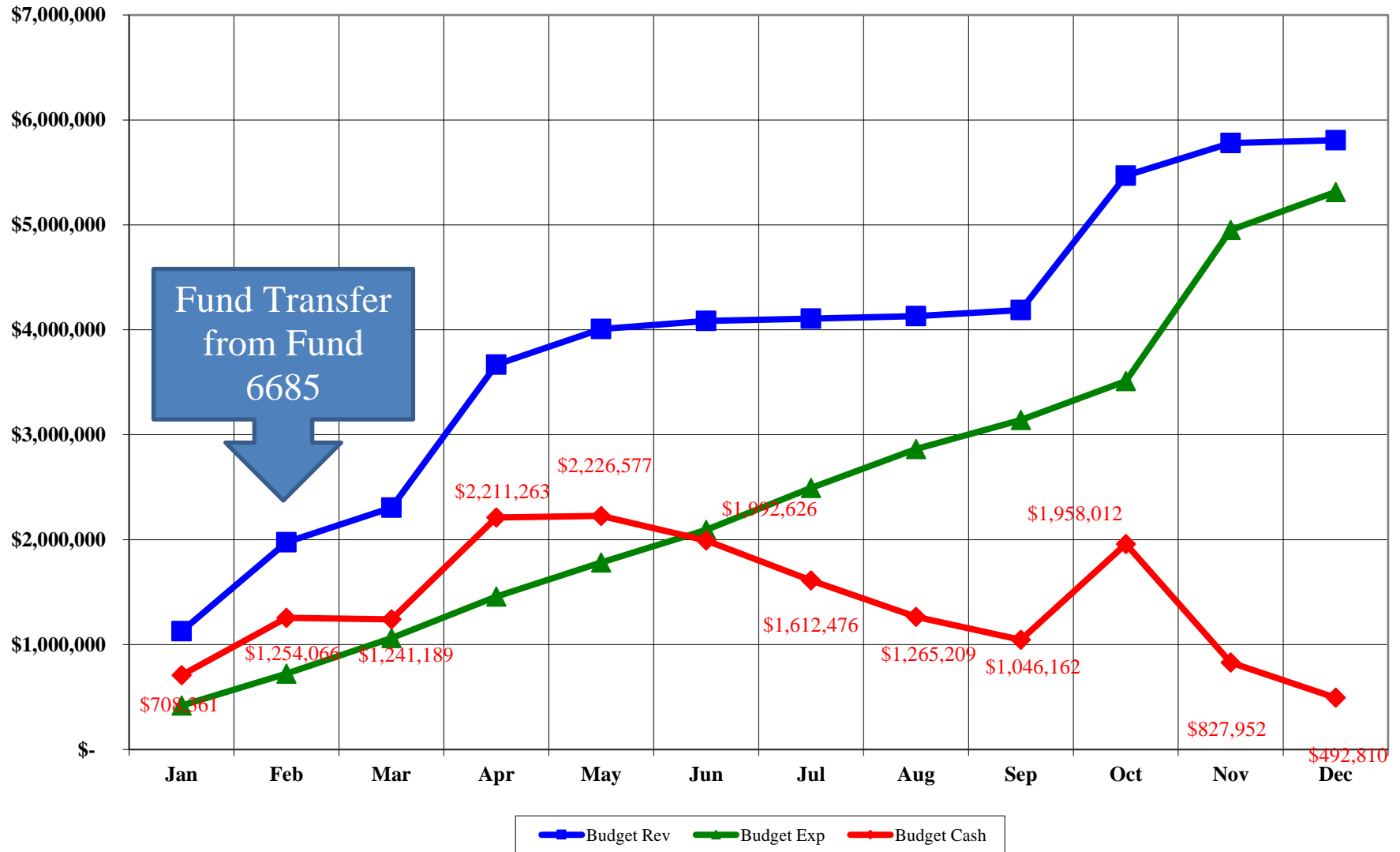
APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
058	23 Jan 23	82A	E19	5346 71st Way NE	11:19	6.36	Fire Alarm Activation	3	B
059	23 Jan 23	11A1	R9	6810 103rd Ave SW	20:29	N/A	Fire 1 (Mutual Aid)	1	B
060	23 Jan 23	82A	E18	7019 Kellogg Dr NE	20:41	1.05	BLS Back Pain	3	B
061	23 Jan 23	81L	G20	6718 Prairie Ridge Dr NE	21:33	5.02	BLSY Patient Assist	3	B
062	24 Jan 23	81A	I17	2839 28th Ln NE	00:20	6.03	BLS Fall	3	B
063	24 Jan 23	81B	G17	4923 Lemon Rd NE	01:56	5.20	ALS CPR	7	B
064	24 Jan 23	81B	H17	4541 Lemon Rd NE	06:24	5.06	BLS Fall	2	A
065	24 Jan 23	81L	H20	7340 38th Way NE	12:09	8.10	BLS Allergic Reaction	5	A
066	24 Jan 23	83E	D16	8309 Zangle Rd NE	15:16	13.26	BLSY Patient Assist	3	A
067	24 Jan 23	83E	E16	7430 Zangle Rd NE	15:49	6.49	Electrical Fire	4	A
068	24 Jan 23	81L	G20	7240 Highlands Dr NE	16:18	10.12	BLSY Fall	2	A
069	24 Jan 23	83E	D16	8309 Zangle Rd NE	17:09	12.56	BLSY Patient Assist	3	A
070	24 Jan 23	82A	E18	7019 Kellogg Dr NE	19:18	9.02	BLS Unk Med Prob	4	A
071	24 Jan 23	81L	G20	5137 Blacktail Ct NE	22:06	11.24	BLS Sick Person	3	A
072	25 Jan 23	82A	D19	7735 Johnson Point Rd NE	05:35	N/A	Fire Alarm Activation	4	A
073	25 Jan 23	82C	F20	6136 Puget Beach Rd NE	17:19	8.07	ALS Chest Pain	3	B
074	26 Jan 23	307	J17	2718 24th Ave NE	06:45	4.59	BLS Fall	3	C
075	26 Jan 23	81L	H20	7340 38th Way NE	09:45	7.31	BLS Sick Person	3	C
076	26 Jan 23	81B	H17	4202 Lemon Rd NE	17:33	12.06	BLS CVA	6	C
077	27 Jan 23	81H	H18	3845 Sleater Kinney Rd NE	13:09	2.46	ALS Allergic Reaction	3	B
078	27 Jan 23	83E	D16	8309 Zangle Rd NE	15:45	16.34	BLSY Patient Assist	2	B
079	27 Jan 23	307	J17	2429 South Bay Rd NE	15:51	3.12	ALS CPR	5	B
080	27 Jan 23	307	K17	515 Pattison St NE	16:12	3.31	BLS Panic Attack	2	B
081	27 Jan 23	81B	H17	2820 36th Ave NE	17:59	3.54	ALS CPR	8	B
082	27 Jan 23	319	I20	2943 Anna St NE	20:54	7.39	Fire 1 (Mutual Aid)	1	B
083	29 Jan 23	81A	H17	4137 Shincke Rd NE	09:19	3.05	BLS CVA	2	B
084	29 Jan 23	83G	C17	3000 Fishtrap Lp NE	10:06	15.09	Service Call	1	B
085	29 Jan 23	81L	H20	7340 38th Way NE	17:28	8.20	BLS CVA	3	B
086	29 Jan 23	81A	I18	3006 Lilly Rd NE	22:13	3.25	Burn Ban Violation	3	B
087	30 Jan 23	83E	E15	6932 Boston Harbor Ext Rd NE	09:17	9.47	ALS CVA	2	C
088	30 Jan 23	81A	I18	3630 34th Ln NE	09:53	3.14	ALS Head Injury	3	C
089	30 Jan 23	81C	H16	4101 Libby Rd NE	16:20	4.40	ALS DLOC	5	C
090	31 Jan 23	81H	G18	5527 South Bay Terrace Dr NE	03:25	6.50	ALS Chest Pain	4	C
091	31 Jan 23	81L	G20	6724 Prairie Ridge Dr NE	15:37	10.34	BLS Back Pain	2	C

APPENDIX 6 VOLUNTEER STAFFING

NAME	RANK / STATUS	PLATOON/ DATE	NAME	RANK / STATUS	PLATOON/ DATE
Armstrong, Walker	OSP		Kerns, Colton N	Recruit	A
Barnes, Xavier	FF	A	Lacy, Ben	FF/EMT	B
Barthule, Tyler J	Admin Support		LaDue, Chris	Lieutenant	B
Berry, Pierce A	FF/EMT	C	Lynam, Alec M	Recruit	A
Brabham, Bryce	FF/EMT	C	McCann, Dustin	FF/AO	B
Brandt, Robert	FF/EMT	C	Mikesh, Austin	Recruit	A
Brink, Peggy	Admin Support		Mulligan, Tyler	FF/EMT	B
Carlson, Jacob	FF	A	Nott, Roberta A	Admin Support	
Carlton, Susan E	Admin Support		Perry, Andrew	EMT	C
Caron, Judy	Admin Support		Poole, James	FF/AO	B
Cavazos, Esmeralda M	Recruit	A	Poppert, Kenneth	Recruit	B
Clemens, Jonathan	EMSO		Prine, Don	OSP	
Cochran, Ann	Admin Support		Reavis, Cody	FF/EMT	A
DeGagne, Justin	Lieutenant	B	Sanchez, Chris	FF	A
Delos Santos, Rhomel M	FF	C	Sheller, Elliot	FF/EMT	B
Dodge, David	Lieutenant	B	Smith, Ernest	FF/EMT	
Fass, Bonnie	Admin Support		Stenerson, Ian	6/23/2022	LOA
Freed, Richard	FF/EMT	C	Stewart, Christopher	FF/AO	B
Gill, Patricia Ann	Admin Support		Sullivan, Amber	3/1/2022	LOA
Gormley, Robert	Lieutenant	C	Valdez, Christian	FF/EMT	B
Grimaldo, Zachary R	FF/EMT	C	Van Kirk, Nick	FF/EMT	A
Harn, Jakob	FF	A	Williams, Tom	OSP	
Hayes, Dale	FF/EMT/AO	B	Youngs, John	FF/EMT/AO	C
Henson, Ronald C	Admin Support		Zopolis, James P	Admin Support	
Kalich, Jonas A	FF/EMT	C			

APPENDIX 7: FUND 6680 CASH FLOW: PROJECTED 2023 REVENUE & EXPENSES



APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

