

# DISTRICT MONTHLY REPORT: MAY 2026

**ADMINISTRATIVE:**

- 1) At their regular meeting held on May 12<sup>th</sup>, the Board approved an update to *District Policy 0-01 "Public Officials Roles & Responsibilities"* and deleted the current *District Policy 3-10 "Dual Membership"*.

**MASTER PLANNING: Monthly Status Report:**

- 2026 Goal #1--Evaluation of IR&R 5-Year Plan:* see **Appendix 1**
- 2026 Goal #2--Communications Outreach Team:* see **Appendix 2**
- 2026 Goal #3--Health & Wellness Initiatives:* see **Appendix 3**
- 2026 Goal #4--Completion of Procedures Review:* see **Appendix 4**

- 1) On May 11<sup>th</sup>, Chiefs VanCamp and McBride met with representatives of labor for Lacey FD3, East Olympia FD6 and our District regarding consideration of regional collaborations staffing issues and interests.
- 2) On May 15<sup>th</sup>, Chief VanCamp met with representatives of administrative staff for Lacy FD3, East Olympia FD6 and our District regarding consideration of regional collaborations administrative and financial issues and interests.

**PUBLIC RELATIONS & COMMUNITY SERVICES:**

District monthly WEBSITE contacts: page views: 225.

- 1) No report.

**EMERGENCY RESPONSE:** Total of 549 calls to date in 2026; 433 for 2008-25 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) Type of responses for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2026 In FD8	8	18	48	12	5	91
2026 Total	11	19	63	12	3	108
2025 Total	9	89 (Tot EMS)		8	6	112
Average <sup>NOTE 1</sup>	6	77 (Tot EMS)		7	3	92

- 2) Average number of responders-per-incident for the month:

Total	Daytime	Night	Weekend
3.7	3.5	3.7	3.9

- 3) Performance measures to *Target Levels of Service\** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	34	22	65%	4	4	100%
Station 8-2	11	2	18%	1	1	100%
Station 8-3	17	14	82%	3	3	100%

Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2026 To Date	76.4	46.6	61%	3.8	3.4	89%
Avg 2025	74.9	49.8	66%	3.3	2.8	85%
Avg 08-25 <sup>NOTE 2</sup>	59.2	37.2	63%	3.3	2.5	75%

\*KEY: *EMS targets: minimum 2 responders on scene within 8 minutes*  
*Fire targets: minimum 4 responders on scene within 10 minutes*  
*Does not include false alarms, service calls, mutual aid outside District.*  
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2025 (monthly average)  
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2025

- 4) BLS transports by FD8 for the month: 0.

5) Delayed responses for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
450	3 May 26	83E	14:26	10.07	BLS Seizure	10-12 min travel time from Sta 8-3	A
454	4 May 26	81J	00:57	9.27	BLS Allergic Reaction	Delay in gaining access to property	A
458	6 May 26	82B	00:03	11.50	BLS Overdose	10-12 min travel time from Sta 8-1	A
465	8 May 26	82A	18:46	10.04	BLS Fall	10-12 min travel time from Sta 8-1	B
471	9 May 26	81H	11:31	10.35	BLS Syncope	Delay due to concurrent incidents	C
476	10 May 26	81A	18:12	9.09	BLS Unk Med Prob	Delay due to concurrent incidents	A
480	12 May 26	82A	16:06	12.40	BLSY Patient Assist	10-12 min travel time from Sta 8-1; non-emergency	A
485	13 May 26	83A	23:26	15.17	BLS Cardiac Prob	Delay in gaining access to property	B
486	14 May 26	81E	08:27	9.29	BLS Dizziness	Engine 35 response time from Sta 3-5	A
495	16 May 26	81L	22:19	9.12	BLSY Fall	Engine 35 response time from Sta 3-5	C
510	20 May 26	81H	12:47	16.49	BLSY Mental Prob	Stage by law enforcement	C
515	21 May 26	81A	10:44	11.20	BLSY Patient Assist	10-12 min travel time from Sta 8-3; non-emergency	A
516	21 May 26	81B	10:48	15.42	BLS Respiratory Prob	Delay due to concurrent incidents	A
523	24 May 26	82A	06:30	11.46	BLSY Patient Assist	10-12 min travel time from Sta 8-1; non-emergency	B
524	24 May 26	82A	17:44	11.34	BLS Injury	10-12 min travel time from Sta 8-1	B
530	26 May 26	82A	13:32	10.37	BLS Fall	10-12 min travel time from Sta 8-1	B
533	26 May 26	82A	22:17	13.38	BLSY Patient Assist	10-12 min travel time from Sta 8-1; non-emergency	B
537	28 May 26	81H	03:08	15.26	BLS Respiratory Prob	Original time on scene not recorded	C
538	28 May 26	81F	05:19	10.33	ALS Respiratory Prob	Delay in gaining access to property	C
548	31 May 26	82C	10:20	10.37	BLSY Fall	10-12 min travel time from Sta 8-1; non-emergency	B

**IR&R STAFFING LEVELS:** Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	100%	
	Platoon B (Shifts 2,4 & 6)	100%	100%	
	Platoon C (Shifts 5,7 & 9)	100%	100%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	0%	0%	B
	Platoon B (Shifts 2,4 & 6)	0%	0%	B
	Platoon C (Shifts 5,7 & 9)	0%	9%	B
	Battalion Chief on duty	90%		A
	Operations Support (Tenders)	51%		D
	Staffing at Station 8-2 (Johnson Point)	0 Shifts		E
<b>Sub-total</b>	<b>Station 8-3 (North Olympia) Staffing for Month</b>	<b>100%</b>		<b>C</b>
<b>Total</b>	<b>District Wide Staffing for the Month:</b>	<b>100%</b>		<b>C</b>

**Notes:**

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3;
- D) Operations Support Program staff for on-call Tender response; and
- E) Supplemental staffing at Station 8-2 if available on shift (number of 24-hr shifts counted).

IR&R Staffing: roster for the current month: see **Appendix 6**.

**PERSONNEL MANAGEMENT, SAFETY& TRAINING:**

1) 2<sup>nd</sup> Quarter fire training topics:

- Wildland firefighting required training
- Blue Card refresher
- NERIS incident documentation
- New Engine 81 (Pierce Enforcer) orientation
- Quarterly SCBA

2) 2<sup>nd</sup> Quarter EMS & Medic-One OTEP:

- Adult CPR quarterly
- Pediatric CPR and supraglottic airway management
- Medical Program Director in-service
- Neurological emergencies

3) Leadership:

- High Incident Response Load training
- Battalion and company level officer training
- Safety training for supervisors

4) Annual requirements:

- Blood-borne pathogens
- Driver's training
- First-aid training & certification (firefighters)
- Haz-mat operations
- Hazard communications; employee right-to-know
- Hearing protection
- Heat & cold stress
- Lead awareness training
- Portable fire extinguishers
- Respiratory protection equipment training & testing
- Self-contained breathing apparatus fit testing
- Technical rescue training
- Asbestos awareness training

5) Other Meetings:

- Facilities & Equipment Team (Chief, AC and F&E Staff), (May 11<sup>th</sup>);
- All Officers Staff meeting (no meeting);
- Training & Education Team (Chief, AC and Training Officer), (May 15<sup>th</sup>);
- Health & Safety Team (Chief, AC, Health & Safety Officer), (no meeting);
- District Communications Outreach Team, (May 5<sup>th</sup>);
- District Senior Management (Assistant Chief & Battalion Chiefs), (no meeting);
- The South Bay Firefighters' Association (SBFFA) (no meeting);
- Labor Management Committee (no meeting); and
- Safety Committee (no meeting).

**PERSONNEL MANAGEMENT, RELATIONS:**

- 1) On May 6<sup>th</sup>, Chief LeMay and Admin Assistant Hansen met with members of the fire training program at Bates Technical College to encourage students in the program to consider volunteering at the District.

**EQUIPMENT & FACILITIES:**

1) Apparatus & Equipment:

- a. No report.

2) Facilities:

- a.

3) Information Technology:

- a. 17 active work stations, 1 on-site server, with overall "health" at 88%.
- b. 13 reactive and 6 proactive service orders for the month.
- c. 32 users have multi-factor authentication enabled.

**FINANCIAL:** (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
<b>Beg. 1 Jan 26</b>	\$ 2,015,774		\$ 1,041,733		\$ 2,058,152		\$ 31,811	
<b>Current Balance</b>	\$ 3,394,205	1,3	\$ 853,043	1,3	\$ 2,086,341	1,3	\$ 32,255	1,3
<b>Budget End Bal</b>	\$ 1,761,918	2,4,5	\$ 558,398	2,5	\$ 2,443,742	2,5	\$ 0	2,4

**Notes:**

- 1: As of 1 June 2026.

- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:  
LGIP Pool: 1.74 %  
TCIP Pool: 1.81 %.
- 4: Includes transfer of \$ 31,811 from Fund 6685 into Fund 6680 in February 2026.
- 5: Includes transfer of \$ 407,470 from Fund 6680 into Fund 6681 and \$ 276,590 from Fund 6680 into Fund 6683 in November 2026.

Operating Cash Flow: projected for the year: see **Appendix 7**.

Operating Expenditures vs Budget: **Appendix 8**

**25 YEARS AGO**: In the May 2001 District Monthly Report:

- The Board updated the *District Facilities Capital Plan* and established the *District Equipment Repairs & Replacement Plan* at their May 24<sup>th</sup> regular meeting. The plans set forth the scheduling and cost of future facilities, equipment and apparatus replacements and upgrades.
- Commissioner Parsons and Chief VanCamp facilitated the crafting of a new Thurston Fire & Rescue Training Consortium intergovernmental agreement which was approved by the representative membership on May 20<sup>th</sup>.
- Brand new MSA high-pressure self-contained breathing apparatus were placed into service on all District apparatus during the month. The equipment was funded through Federal grants and the specifications for the equipment developed by a group of District members.



# 2026 District Goal #1 Status Report

## May

### STATUS:



On Track



Some Delay/Difficulty



Significant Impact

The District will evaluate its progress with the *District Five-Year Incident Readiness & Response* (“IR&R”) *Master Plan* (2024-2028) implementation process and determine if any adjustments are indicated for (a) recruitment, (b) selection, (c) on-boarding, (d) initial training and (e) deployment of both volunteer and career responders into the District IR&R force. The goal is to have 25 volunteer and 28 career responders by the year 2028 that will meet requirements for round-the-clock staffing of South Bay Firestation 8-1 and North Olympia Firestation 8-3.

- 1) Chief LeMay will oversee the implementation of volunteer and career hiring and promotional activities commensurate with the Master Plan approved by Chief VanCamp for 2026 events by December 2026. Three members enrolled in South Sound Recruit Academy (SSRA) for Firefighter initial training.
- 2) Chief LeMay will provide Chief VanCamp a “strength, weakness, opportunity and threats” analysis of the Master Plan efforts during 2025 to determine what, if any, changes to assumptions, planning or implementation are indicated, by June 2026. Draft report submitted to Fire Chief in April; complete.
- 3) If any changes are indicated, Chief VanCamp will consider the recommendations and develop relevant recommendations for Board review and approval by September 2026. Fire Chief reviewing content for final recommendation.
- 4) Chief VanCamp will continue to provide monthly data for on-duty and response statistics to the Board and provide trend analysis to determine impacts from the implementation of the Master Plan.



# 2026 District Goal #2 Status Report

## May

**STATUS:**



On Track



Some Delay/Difficulty



Significant Impact

The District's Community Outreach Team ("COT") will continue to develop and refine its delivery of community education and risk prevention activities while exploring opportunities to increase public interaction to improve District transparency and support community resiliency to hazards and risk.

- 1) Secretary Stumpf will provide Chief VanCamp an "strength, weakness, opportunity and threats" analysis of the COT efforts during 2025 to determine what, if any, changes to planning or implementation are indicated, by March 2026. Complete.
- 2) Secretary Stumpf will provide Chief VanCamp a list of specific deliverables intended to expand two-way communications between the District and the community, by May 2026. The communications should include feed-back processes from customers regarding their satisfaction with District services. Complete.
- 3) Secretary Stumpf will provide Chief VanCamp a consensus based proposal on potential programs that could be offered by the District to improve community resiliency to hazards and risk (e.g. fall prevention, fire prevention, preparations for storms, first-aid/CPR training, "Fire-Wise" wildland-urban interface protection, etc.) by July 2026.



# 2026 District Goal #3 Status Report

## May

### STATUS:



On Track




Some Delay/Difficulty



Significant Impact

Recognizing that high quality service depends on the fitness, training and operational readiness of its responders, the District will investigate, examine and promote member access to (a) proactive physical and mental health training, (b) team mentorship and positive cultural alignment, (c) routine peer support, (d) regular physical and mental examinations/assessments and (e) member and their immediate family engage in the District's wellness culture.

- 1)  The District Safety Committee under the direction of Chief Hall will conduct a broad survey and review of existing organizational health & wellness initiatives that could be applicable to a District-sponsored program and provide a report to Chief VanCamp by April 2026. The Health and Wellness Program survey was sent out, replied to by District personnel, and the results were compiled. Currently working through the suggestions provided by membership.
- 2) The District Safety Committee under the direction of Chief Hall will conduct a survey of members regarding input on a) their interest in potential health & wellness support activities (e.g. physical training, nutritional support, social engagement, etc.), b) their interest in potential peer support for physical and mental health and c) their interest in potential physical and mental health examination/assessment opportunities and provide a report to Chief VanCamp by July 2026.
- 3) Based on the reports submitted (from objectives #1 and #2), Chief VanCamp will convene an ad-hoc committee with representatives from a) the South Bay Firefighters' Association, b) IAFF Local 2903, c) the Board and d) senior District management to develop a long-range strategy for implementation of an integrated, durable and member-centric health and wellness program by October 2026. Any significant budgetary implications could be considered for the District's 2027 annual budget.



# 2026 District Goal #4 Status Report

## May

### STATUS:



On Track






Some Delay/Difficulty



Significant Impact

The District will conduct a review and update of its Incident Readiness & Response (IR&R) policies, procedures and operational guidelines to conform with its *District IR&R Master Plan* (adopted 8 October 2024). This is a carry-over of work planned for 2025 but not completed.

- 1)  Chief LeMay will continue the direction of internal teams developing new and revised procedures and operational guidelines. Internal teams will ensure procedures and operational guidelines are coordinated to the extent practicable will neighboring agencies for compatibility and operational efficiency. Waiting on further work by County Operations Chiefs group on water rescue, natural gas emergencies and firefighter fireground accountability.
- 2)  Chief LeMay will submit the draft updates to Chief VanCamp for review and approval by February 2026. Fire Chief reviewed wildland firefighting procedures and plans approved by first week in June.
- 3)  Chief VanCamp will submit draft District IR&R *policy modifications* to the Board for their review and approval by March 2026. One of four outstanding draft procedures ready for Fire Chief approval; no policy modifications anticipated.
- 4) Chief LeMay will be responsible to ensure implementation of the operational changes to District IR&R policies, procedures and operational guidelines no later than June 2026.

## APPENDIX 5: MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
444	1 May 26	83E	E15	512 72nd Ave NE	11:50	7.10	Gas Leak Inside	3	A
445	1 May 26	81A	I17	3132 33rd Ave NE	17:51	3.42	BLSY Patient Assist	3	A
446	1 May 26	82A	B19	9704 Johnson Point Lp NE	21:30	12.04	Burn Ban Violation	1	A
447	2 May 26	82A	B19	9704 Johnson Point Lp NE	09:15	13.14	Service Call	2	C
448	3 May 26	82A	E18	7019 Kellogg Dr NE	11:24	N/A	ALS Unconscious	4	A
449	3 May 26	81H	I18	2835 Sleater Kinney Rd NE	14:02	N/A	BLS Unk Med Prob	3	A
450	3 May 26	83E	D15	433 76th Ave NE	14:26	10.07	BLS Seizure	2	A
451	3 May 26	81A	I18	3630 34th Ln NE	17:48	2.43	BLS Dizziness	3	A
452	3 May 26	307	K17	1130 Fenske Dr NE	19:45	5.38	BLS CVA	2	A
453	3 May 26	83E	E15	248 73rd Ave NE	19:46	5.48	ALS Watercraft Coll	7	A
454	4 May 26	81J	I15	1103 Ames Rd NE	00:57	9.27	BLS Allergic Reaction	2	A
455	4 May 26	81F	G19	5032 Johnson Point Rd NE	15:40	5.43	Brush 2	4	B
456	5 May 26	81A	G18	4928 Shincke Rd NE	00:06	7.49	BLSY Fall	4	B
457	5 May 26	83E	E15	7025 Bromley Ln NE	05:07	6.06	BLS Abdom Pain	2	B
458	6 May 26	82B	E20	7135 Lovejoy Ln NE	00:03	11.50	BLS Overdose	4	A
459	6 May 26	81B	G17	5525 Lemon Rd NE	17:35	7.03	Smoke Investigation	2	B
460	6 May 26	81C	I16	2946 Friendly Grove Rd NE	18:41	N/A	BLS Medical Alarm	2	B
461	6 May 26	81L	G20	5204 Deerfield Park Ct NE	20:50	7.57	BLSY Unk Med Prob	3	B
462	7 May 26	81C	H16	3829 Libby Rd NE	08:42	4.22	ALS Unk Med Prob	2	C
463	7 May 26	307	J17	26th @ South Bay Rd NE	11:36	4.45	BLS MVA	5	C
464	7 May 26	81J	I16	1728 33rd Ave NE	19:59	6.27	BLS Sick Person	2	C
465	8 May 26	82A	C19	9403 Johnson Point Lp NE	18:46	10.04	BLS Fall	3	B
466	8 May 26	81L	G20	6724 Prairie Ridge Dr NE	19:19	6.42	Fire 1	15	B
467	8 May 26	317	J21	8200 Quinault Dr NE	23:42	4.44	Fire 1	7	B
468	9 May 26	83G	E16	7501 Libby Rd NE	04:00	7.47	ALS Sick Person	4	B
469	9 May 26	81L	G20	5511 St Charles Dr NE	08:45	8.43	BLSY Injury	3	C
470	9 May 26	82C	F21	7520 Sandy Point Rd NE	10:38	7.55	ALS Respiratory Prob	3	C
471	9 May 26	81H	I18	3234 Sleater Kinney Rd NE	11:31	10.35	BLS Syncope	2	C
472	9 May 26	81C	I16	2900 Friendly Grove Rd NE	15:37	5.11	ALS Diabetic	3	C
473	9 May 26	82A	E18	7023 Kellogg Dr NE	19:18	7.45	ALS Fall	3	C
474	10 May 26	81A	G18	4932 Shincke Rd NE	08:59	2.07	BLS Unconscious	2	A
475	10 May 26	81H	H18	3937 South Bay Lp NE	18:07	4.53	BLSY Unk Med Prob	3	A
476	10 May 26	81A	I17	3421 Kegley Meadows Ct NE	18:12	9.09	BLS Unk Med Prob	2	A
477	11 May 26	307	K17	605 Devoe St NE #G	09:49	5.42	BLS Patient Assist	2	C
478	11 May 26	83G	D17	2741 81st Ave NE	17:17	7.37	ALS Seizure	3	C
479	11 May 26	81A	I16	2735 Libby Rd NE	23:47	7.30	BLS Respiratory Prob	2	C
480	12 May 26	82A	B19	9840 Johnson Point Rd NE	16:06	12.40	BLSY Patient Assist	4	A
481	13 May 26	81H	I18	2835 Sleater Kinney Rd NE	12:41	5.11	BLS Weakness	2	B
482	13 May 26	83A	F17	6340 Libby Rd NE	18:12	7.17	BLS Abdom Pain	3	B
483	13 May 26	307	K16	820 Wilson St NE	18:47	6.27	BLSY Fall	4	B
484	13 May 26	81A	I17	3109 South Bay Rd NE	23:15	3.53	Fire Alarm Activation	4	B
485	13 May 26	83A	I16	1501 33rd Ave NE	23:26	15.17	BLS Cardiac Prob	3	B
486	14 May 26	81E	H20	6826 Condor Lp NE	08:27	9.29	BLS Dizziness	4	A
487	14 May 26	83G	C17	2930 Fishtrap Rd NE	14:23	9.03	Private Veh Fire	6	A
488	15 May 26	307	K17	605 Devoe St NE	04:04	7.01	BLS Unk Med Prob	3	A
489	15 May 26	81H	I18	3128 Sleater Kinney Rd NE	07:38	4.28	ALS Cardiac Prob	3	B
490	15 May 26	83G	C17	Lovejoy @ Libby Rd NE	20:22	10.42	Service Call	3	B
491	15 May 26	83E	E16	6727 Garrett Ct NE	21:37	5.03	BLS Syncope	3	B
492	15 May 26	82C	F20	Puget Beach @ Sandy Point Rd NE	22:13	9.37	Brush 2	4	B
493	16 May 26	83A	G15	4806 Cushman Rd NE #153	14:14	8.17	Service Call	3	C
494	16 May 26	83A	G15	4805 Cushman Rd NE #64	18:34	5.56	BLS Abdom Pain	3	C
495	16 May 26	81L	G20	5440 St Charles Lp NE	22:19	9.12	BLSY Fall	3	C
496	16 May 26	82C	G20	5022 Coppermill Ct NE	22:33	14.16	Fire Alarm Activation	4	C
497	17 May 26	83A	G15	4805 Cushman Rd NE #64	03:15	6.58	BLSY Patient Assist	3	C
498	17 May 26	81F	I19	5242 Vine Ct NE	07:25	6.37	Fire 2	14	B
499	17 May 26	83E	E15	7206 Harriman Ln NE	13:36	6.43	BLSY Fall	3	B
500	17 May 26	307	J17	South Bay @ 26th Ave NE	18:38	4.36	BLS MVA	4	B

## APPENDIX 5: MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
501	17 May 26	307	J16	Miller @ Friendly Grove Rd NE	20:46	4.16	ALS MVA	12	B
502	18 May 26	81F	H19	Hawks Prairie @ Hollywood Dr NE	05:42	5.02	Private Veh Fire	5	B
503	18 May 26	TU2	N14	1500 Lake Park Dr SW #17	12:02	6.25	Fire 1 (Mutual Aid)	3	C
504	18 May 26	82A	E19	7402 Granite Ln NE	12:53	8.55	BLSY Patient Assist	3	C
505	18 May 26	81A	F17	Woodard Bay @ Shincke Rd NE	17:18	6.28	Service Call	4	C
506	18 May 26	81A	I17	3421 Kegley Meadows Ct NE	22:28	4.18	BLSY Patient Assist	3	C
507	19 May 26	307	K17	605 Devoe St NE	08:52	6.16	BLS Mental Prob	3	A
508	20 May 26	83A	F16	5721 Boston Harbor Rd NE	08:00	5.30	ALS Fall	2	C
509	20 May 26	81A	I17	South Bay @ 29th Ave NE	11:48	3.27	BLSY Fall	2	C
510	20 May 26	81H	H18	4008 South Bay Rd NE	12:47	16.49	BLSY Mental Prob	2	C
511	21 May 26	81E	I20	3515 Eagle Dr NE	06:12	7.20	ALS Seizure	5	A
512	21 May 26	81H	I18	4445 31st Ave NE	06:53	7.49	ALS Respiratory Prob	3	A
513	21 May 26	81H	I18	4445 31st Ave NE	07:30	0.00	ALS Respiratory Prob	3	A
514	21 May 26	81E	I20	6049 Tolmie Dr NE	10:40	5.38	ALS CPR	7	A
515	21 May 26	81A	I17	2840 28th Ln NE	10:44	11.20	BLSY Patient Assist	2	A
516	21 May 26	81B	F17	6026 Lemon Rd NE	10:48	15.42	BLS Respiratory Prob	4	A
517	21 May 26	81E	H20	6745 Condor Lp NE	14:58	8.27	BLS Medical Alarm	4	A
518	21 May 26	307	K17	605 Devoe St NE	21:36	5.46	BLSY Sick Person	3	A
519	22 May 26	307	K17	605 Devoe St NE	23:56	6.24	BLSY Sick Person	3	A
520	22 May 26	83E	E15	312 73rd Ave NE	17:01	5.45	Boat Fire	7	B
521	23 May 26	81B	F17	6038 Lemon Rd NE	12:23	7.04	BLSY Fall	3	A
522	23 May 26	83E	E15	312 73rd Ave NE	15:34	5.11	Service Call	2	A
523	24 May 26	82A	C19	9403 Johnson Point Rd NE	06:30	11.46	BLSY Patient Assist	3	B
524	24 May 26	82A	B19	9805 Johnson Point Lp NE	17:44	11.34	BLS Injury	4	B
525	24 May 26	81L	F20	5735 Grayhawk Ln NE	19:24	11.48	Smoke Investigation	7	B
526	24 May 26	81L	G20	7208 47th Ave nE	19:52	10.46	Burn Ban Violation	4	B
527	25 May 26	81F	G19	5517 Johnson Point Rd NE	09:15	6.26	ALS Syncope	3	C
528	25 May 26	307	K17	605 Devoe St NE	21:14	5.33	BLS Respiratory Prob	4	C
529	26 May 26	307	J17	2618 19th Ct NE	04:40	2.28	BLSY Patient Assist	4	C
530	26 May 26	82A	C18	8728 Fernwood St NE	13:32	10.37	BLS Fall	3	B
531	26 May 26	307	K17	605 Devoe St NE	16:03	5.03	BLSY Sick Person	3	B
532	26 May 26	81H	H18	South Bay @ Sleater Kinney Rd NE	16:56	5.12	Smoke Investigation	3	B
533	26 May 26	82A	B19	9840 Johnson Point Rd NE	22:17	13.38	BLSY Patient Assist	3	B
534	27 May 26	81A	E17	6703 Shincke Rd NE	02:21	8.25	Fire Alarm Activation	7	B
535	27 May 26	82A	C19	9403 Johnson Point Lp NE	04:23	N/A	BLSY Patient Assist	3	B
536	27 May 26	O3E	K17	3335 Martin Way E #215	17:11	8.08	BLS Diabetic Prob	3	C
537	28 May 26	81H	I18	4445 31st Ave NE	03:08	15.26	BLS Respiratory Prob	3	C
538	28 May 26	81F	G19	4922 Puget Rd NE #262	05:19	10.33	ALS Respiratory Prob	3	C
539	28 May 26	83C	F17	6212 Libby Rd NE	08:02	6.16	BLSY Injury	5	A
540	29 May 26	81H	H18	4447 Sleater Kinney Rd NE	00:47	5.31	BLSY Fall	3	A
541	29 May 26	1B2	W16	14647 Knowles Rd SE	13:17	14.10	Fire 1 (Mutual Aid)	6	C
542	29 May 26	81A	I17	Libby @ 36th Ave NE	17:21	3.47	BLS MVA	2	C
543	30 May 26	83E	E15	406 72nd Way NE	00:15	8.34	BLSY Cardiac Prob	6	C
544	30 May 26	307	K17	3126 10th Ave NE	11:04	7.18	BLS Welfare Check	3	A
545	30 May 26	83E	E15	406 72nd Way NE	20:36	0.00	Service Call	3	A
546	31 May 26	83A	G16	1624 46th Ave NE	06:33	4.01	ALS Seizure	3	B
547	31 May 26	81A	I17	2729 36th Ave NE	06:44	5.11	Service Call	5	B
548	31 May 26	82C	E20	7306 Puget Beach Rd NE	10:20	10.37	BLSY Fall	4	B
549	31 May 26	83A	G16	1624 46th Ave NE	11:57	5.34	ALS Seizure	3	B
550	31 May 26	83A	G16	Boston Harbor @ 47th Ave NE	17:56	2.30	BLS Heak Injury	4	B
551	31 May 26	307	J16	1221 Frederick Ln NE	23:39	7.51	BLS Respiratory Prob	3	B

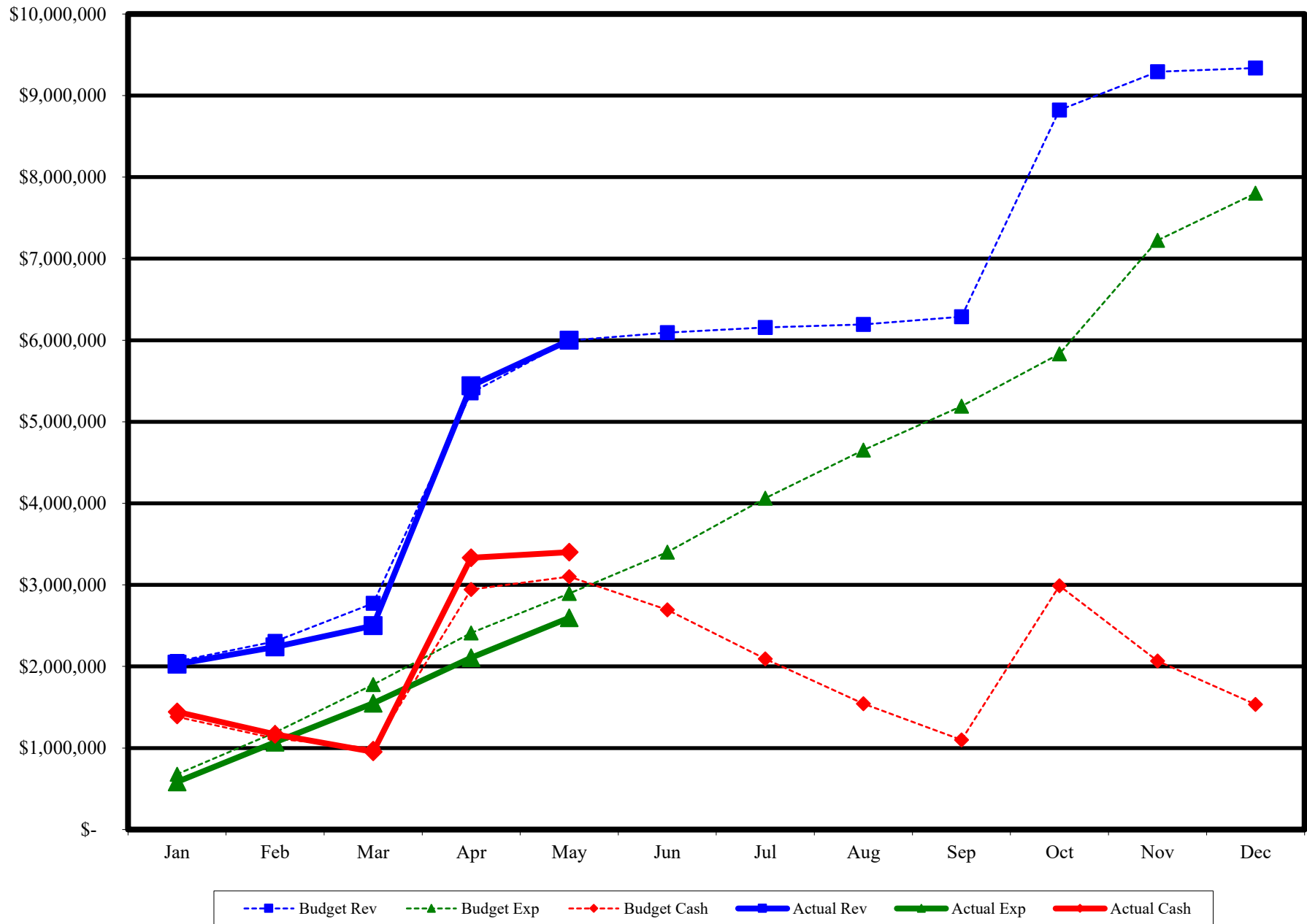
# APPENDIX 6 - - IR&R STAFFING

A Platoon	
Name	Position
<b>McBride, Brent</b>	Battalion Chief
<b>Parnell, Evan</b>	Lieutenant
McCosh, Devin	FF/EMT/AO/Acting LT
Carpenter, Angus	FF/EMT/AO
Allan, George	EMT
Benson, Adam	EMT
<b>Chiatovich, Kyle</b>	Lieutenant
Baldwin, Kristian	FF/EMT/AO
Grimaldo, Zachary	FF/EMT/AO
Harn, Jake	FF
Hanson, Leif	FF/EMT
Pierce, David	FF/EMT

B Platoon	
Name	Position
<b>Clowes, Darrel</b>	Battalion Chief
<b>LaDue, Chris</b>	Lieutenant
McCann, Dustin	FF/AO
Poole, James	FF/AO
<b>Gibler, Bryce</b>	Lieutenant
Fakkema, Ryan	FF/EMT/AO/Acting LT
Harvey-Smith, Perle	FF/EMT/AO
Stewart, Chris	FF/AO
Hanson, Kiefer	FF/EMT
<b>Zvirzdys, Jake</b>	Lieutenant/Acting BC
Valdez, Christian	FF/EMT/AO
Christian, Keaton	FF/EMT/AO
Poppert, Kenneth	FF
Burton, Terrance	EMT

C Platoon	
Name	Position
<b>Hall, Derek</b>	Battalion Chief
<b>Osborne, Travis</b>	Lieutenant /Acting BC
Yenne, Kyle	FF/EMT/AO
Riggsby, Jon	FF/EMT/AO
Youngs, John	FF/EMT/AO
Sullivan, Amber	FF/EMT
Williams, Ezra	EMT
<b>Choate, Allie</b>	Lieutenant
Gettle, Eric	FF/EMT/AO/Acting LT
Smith, Ernest	FF/EMT/AO
Bartsch, Jonathan	FF/EMT in Training
Lepkowski, Mason	FF/EMT
McIlhenny, Kenan	FF/EMT

## APPENDIX 7 - 2026 BUDGET VS ACTUAL, CASH BALANCE



**APPENDIX 8 -- MONTHLY OPERATING EXPENDITURE VS BUDGET**

