

# DISTRICT MONTHLY REPORT: SEPTEMBER 2019

## ADMINISTRATIVE:

- 1) On September 22<sup>nd</sup>, Commissioner Mike Berman passed away after a recent hospitalization. Commissioner Berman was a responder with North Olympia Fire District 7 from 1985 to 1997, and was a Fire Commissioner on both NOFD7 and South Bay FD8 from 1997 to the present. Mike served in the US Navy and was retired from the heavy equipment business. He is survived by his son Jason and daughter Kate. A memorial service will be held on October 12<sup>th</sup>. The District expresses its condolences to the Berman family.



## PLANNING: Action Item Summary List:

| #  | Topic                                 | Date    | Priority | Action/Status  |
|----|---------------------------------------|---------|----------|--|
| 44 | District Training Center              | TBD     | Med      | <u>VanCamp:</u><br><ul style="list-style-type: none"> <li>▪ Topic included in Master Planning Phase III Training &amp; Education Plan (<i>draft to BoFC in June 2019</i>).</li> </ul>  |
| 53 | Organizational performance management | Ongoing | High     | <u>VanCamp, LeMay:</u><br><ul style="list-style-type: none"> <li>▪ Fire Chief, Board and District goals &amp; objectives for 2019-2020: to be reviewed and approved October 2019.</li> </ul>   |
| 55 | Consideration of apparatus sizing     | TBD     | Low      | <u>VanCamp:</u><br><ul style="list-style-type: none"> <li>▪ Committee for development of replacement Type I Engine specifications organized and began work based on project guidelines from Apparatus &amp; Equipment Master Plan, and funding included in 2019 CR&amp;R Plan-Budget.</li> </ul> |
| 59 | IR&R Staffing Planning                | Ongoing | High     | <u>VanCamp, LeMay, McBride:</u><br><ul style="list-style-type: none"> <li>▪ Lieutenant promotional examination process conducted 30 September – 1 October.</li> </ul>  |
| 60 | Boston Harbor Hydrant System          | Ongoing | Low      | <u>VanCamp:</u><br><ul style="list-style-type: none"> <li>▪ No report.</li> </ul>  |

### Phase II Master Plan Report: A summary of the preceding month:

- No report.

### Phase III Master Plan Development: A summary of the preceding month:

- The Community Risk Reduction Planning Committee completed the draft *District Community Risk Reduction Master Plan* on September 12<sup>th</sup>. The draft was forwarded to Chief VanCamp who has reviewed it and will send it to the Board for review at their October regular meeting.
- Chief LeMay completed the draft *District Training & Education Master Plan* during the month; Chief VanCamp has reviewed it and will send it to the Board for review at their October regular meeting.

## PUBLIC RELATIONS & COMMUNITY SERVICES:

- 1) The dayshift crew visited the Periwinkle Pre-school on September 18<sup>th</sup> and provided a life-safety class for 21 children.
- 2) On September 30<sup>th</sup>, Chief VanCamp was among local officials to meet and greet new Olympia Fire Chief Mark John. He succeeds Chief Greg Wright.
- 3) A letter of appreciation from the Camp Blaze staff was received during the month for the efforts of Amber Sullivan in assisting in the fire-camp event for young women held on September 14<sup>th</sup> and 15<sup>th</sup> at Central Pierce. This is a semi-annual event where disadvantaged youths are provided a safe and

educational opportunity to see how firefighting works, and to encourage their interest in the industry. Thanks Amber for helping out and representing us!

**EMERGENCY RESPONSE:** Total of 923 calls to date; 727 for 2008-18 average; (see attached **Monthly Call Summary Report Appendix 1**):

1) **Type of responses for the month of September:**

|                           | Fire | ALS | BLS       | Pub Svc | False | Total |
|---------------------------|------|-----|-----------|---------|-------|-------|
| 2019 In FD8               | 0    | 25  | 44        | 9       | 7     | 85    |
| 2019 Total                | 4    | 27  | 52        | 9       | 8     | 100   |
| 2018 (Total)              | 4    | 63  | (Tot EMS) | 4       | 5     | 76    |
| Average <sup>NOTE 1</sup> | 4    | 58  | (Tot EMS) | 9       | 2     | 73    |

2) **Average number of responders-per-incident for September:**

|      | Total | Daytime | Night | Weekend |
|------|-------|---------|-------|---------|
| 2019 | 3.8   | 3.5     | 3.8   | 4.0     |
| 2018 | 3.8   | 3.3     | 4.3   | 4.2     |

3) **Performance measures to *Target Levels of Service\** for the month/year:**

| Response Zone               | EMS   |      |     | Fire  |      |     |
|-----------------------------|-------|------|-----|-------|------|-----|
|                             | Total | Meet | Pct | Total | Meet | Pct |
| Station 8-1                 | 28    | 20   | 71% | 0     | 0    | 0%  |
| Station 8-2                 | 17    | 3    | 18% | 0     | 0    | 0%  |
| Station 8-3                 | 22    | 17   | 77% | 0     | 0    | 0%  |
| Average                     | EMS   |      |     | Fire  |      |     |
| Avg 2019 To Date            | 68.8  | 41.4 | 60% | 2.4   | 1.4  | 59% |
| Avg 2018                    | 62.4  | 38.6 | 62% | 3.0   | 2.7  | 89% |
| Avg 08-18 <sup>NOTE 2</sup> | 52.8  | 33.9 | 64% | 3.9   | 2.7  | 70% |

\*KEY: EMS targets: minimum 2 responders on scene within 8 minutes  
Fire targets: minimum 4 responders on scene within 10 minutes  
 Does not include false alarms, service calls, mutual aid outside District

NOTE 1: Combination of pre-merger FD7 and FD8, for September 2008-2018 (average)

NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2018

4) **Delayed responses for the month of September:**

| FD8 | Date      | Sta | Time  | R/T   | Incident Type        | Comments   | Shift |
|-----|-----------|-----|-------|-------|----------------------|--|-------|
| 833 | 4 Sep 19  | 82A | 00:09 | 15.34 | BLS Unk Med Prob     | Delay in T-Comm obtaining patient information        | 6     |
| 836 | 4 Sep 19  | 86A | 20:45 | 11.13 | BLS Weakness         | Travel time from Sta 8-1                             | 7     |
| 838 | 5 Sep 19  | 86B | 14:41 | 10.08 | ALS Chest Pain       | Travel time from Sta 8-1                             |       |
| 842 | 6 Sep 19  | 85A | 22:29 | 10.20 | BLS Fall             | Travel time from Sta 8-3                             | 9     |
| 843 | 7 Sep 19  | 86B | 11:55 | 11.55 | BLSY Patient Assist  | Non-emergency, travel time from Sta 8-1              | 1     |
| 850 | 9 Sep 19  | 86B | 09:48 | 11.40 | BLSY Patient Assist  | Non-emergency, travel time from Sta 8-1              |       |
| 855 | 10 Sep 19 | 83C | 02:06 | 16.28 | BLS Nerve Pain       | T-Comm did not record original first arrive time     | 3     |
| 864 | 12 Sep 19 | 82A | 05:48 | 9.43  | ALS Respiratory Prob | Travel time from Sta 8-1                             | 5     |
| 868 | 12 Sep 19 | 86B | 15:12 | 10.26 | BLSY Patient Assist  | Non-emergency, travel time from Sta 8-1              |       |
| 877 | 14 Sep 19 | 83A | 18:48 | 9.42  | BLSY Patient Assist  | Delay with previous incident; non-emergency response | 8     |
| 880 | 16 Sep 19 | 86B | 21:19 | 13.39 | BLSY Patient Assist  | Non-emergency, travel time from Sta 8-1              | 1     |
| 881 | 17 Sep 19 | 82A | 12:11 | 9.07  | BLSY Patient Assist  | Non-emergency, travel time from Sta 8-1              |       |
| 882 | 18 Sep 19 | 81E | 03:39 | 11.09 | ALS Breathing Prob   | E-35 did not respond, travel time from Sta 8-1       | 2     |
| 885 | 18 Sep 19 | 81F | 23:10 | 10.02 | BLS Disloc Hip       | Delayed turn-out                                     | 3     |
| 886 | 19 Sep 19 | 81E | 05:31 | 10.33 | ALS Chest Pain       | Travel time from Sta 3-5                             | 3     |
| 909 | 25 Sep 19 | 86B | 14:17 | 18.01 | BLSY Patient Assist  | Delay with previous incident; non-emergency response |       |
| 918 | 28 Sep 19 | 86B | 15:37 | 15.10 | BLSY Patient Assist  | Travel time from Sta 8-3, non-emergency              | 4     |

**IR&R STAFFING LEVELS:** Staffing levels for September:

| <b>Staffing Targets by Position:</b> |   | <b>Station 8-1</b> | <b>Station 8-3</b> | <b>Note</b> |
|--------------------------------------|---|--------------------|--------------------|-------------|
| <b>Day-shift</b>                     | Battalion Chief:                                | 0%                 |                    | A           |
|                                      | Engine/EMS Company:                             | 100%               | 100%               | B           |
|                                      | Station Staffed:                                | 100%               | 100%               |             |
| <b>Night &amp; Weekend</b>           | Battalion Chief:                                | 79%                |                    |             |
|                                      | Company Officer:                                | 100%               | 36%                | B           |
|                                      | Engine Company:                                 | 100%               | 38%                | B,C         |
|                                      | EMS Company:                                    | 100%               | 87%                | D           |
|                                      | Operations Support (Tenders)                    | 95%                |                    | E           |
| <b>Total</b>                         | <b>Summary of Staffing Level for the Month:</b> | <b>100%</b>        | <b>92%</b>         | <b>D</b>    |

**Notes:**

- A) *Includes weekday holidays when BC not staffed;*
- B) *Includes BC assigned as Company Officer if needed;*
- C) *May be cross-trained/certified staff (e.g. Firefighter-EMT);*
- D) *Includes minimum target staffing of Aid Unit 83 at Station 8-3; and*
- E) *Operations Support Program staff for on-call for Driver-Operator & Tender response.*

**Volunteer Staffing:** status for the current month: see **Appendix 2.**

**PERSONNEL MANAGEMENT, SAFETY & TRAINING:**

1) **Current Training Topics:**

- Standard Tactical Evolution: engine company with tender supply
- SCBA Donning
- CPR/AED Quarterly Qualification
- Haz-Mat incident awareness refresher
- EVIP annual classroom and driving test
- Forcible Entry
- Policy review: newborn infant transfer
- Policy review: apparatus backing procedures.

2) **Medic-One OTEP:**

- Travis Act DoH procedures;
- Stroke;
- Opioid overdose;
- Excited delirium;
- Pediatric assessment;
- MCI-HazMat; and
- Infectious disease prevention.

3) **Leadership:**

- The Operations Team met on September 5<sup>th</sup>.

4) **Other:**

- District Secretary Stumpf attended the annual Washington Fire Commissioners' Association Healthcare workshop in Olympia on September 17<sup>th</sup>; information on members' healthcare plans was explained at the workshop.
- EMSO Clemens hosted the Medic One Training Advisory Committee at Station 8-1 on September 19<sup>th</sup> when the group finalized plans for the 2020 ongoing training & education program for EMT certifications.

**PERSONNEL MANAGEMENT, RELATIONS:**

- 1) On September 10<sup>th</sup> and 23<sup>rd</sup>, Chiefs VanCamp and LeMay, with Dave Luxenberg, met with IAFF Local 2903 representatives Brent McBride, Derek Hall and Chris Ross, for ongoing negotiations related to the Collective Bargaining Agreement. The current agreement expires at the end of 2019.
- 2) On September 12<sup>th</sup>, the first meeting of the new Medical Evaluations Committee was held and chaired by Chief LeMay. This committee has been tasked to produce

recommendations to Chief VanCamp on member health & wellness and fit-for-duty interests.

- 3) An assessment center workshop for candidates for promotion to career Lieutenant was held on September 18<sup>th</sup>; this session provides some orientation and preparation for the candidates in the competitive process.

**EQUIPMENT & FACILITIES:**

1) Apparatus & Equipment:

- a. Engines 81 and 82 was shopped during the month for scheduled preventative maintenance.
- b. Engine 81 received installed front seats of vinyl for better decontamination.
- c. At their September 10<sup>th</sup> regular meeting, the Board approved Resolution 2019-1 for exempting purchase of a replacement aid unit from competitive bidding rules. They also authorized Chief VanCamp to have Braun-Northwest of Chehalis rebuild the recently acquired aid car from Medic One. The rebuilt unit should be ready for service within four months.
- d. On September 12<sup>th</sup>, Chiefs VanCamp and LeMay and District Secretary Stumpf met with Pacific Office Automation to kick off their contract for maintenance support for the District’s information technology system. Several software and hardware upgrades are being planned.
- e. The initial meeting of the type 1 engine replacement advisory committee was held on September 24<sup>th</sup>. Lt Osborne chairs this committee to provide Chief VanCamp the recommended specifications for the replacement pumper as included in the District Capital Repairs & Replacement Plan.

2) Facilities:

- a. On September 10<sup>th</sup>, Lt Pawlowski coordinated plumbing repairs for miscellaneous project in District facilities.
- b. At their September 10<sup>th</sup> regular meeting, the Board was briefed by Ryan Pantier of Sunset Air on the annual report on Station 8-2 solar energy and electrical conservation measures.
- c. At the same meeting, the Board authorized Chief VanCamp to commence various facilities repairs under a public works contract with Able General Contractors.

**FINANCIAL:** (see also Budget Reports provided by the District Secretary).

| Cash Balance           | Fund 6680 Operations | Note  | Fund 6681 CR&R | Note  | Fund 6683 Reserve | Note | Fund 6685 Cap Fac Proj | Note |
|------------------------|----------------------|-------|----------------|-------|-------------------|------|------------------------|------|
| <b>Beg. 1 Jan 19</b>   | \$ 1,032,984         |       | \$ 1,776,252   |       | \$ 1,250,226      |      | \$ 1,172,215           |      |
| <b>Current Balance</b> | \$ 732,902           | 1,3   | \$ 1,732,874   | 1,3   | \$ 1,268,753      | 1,3  | \$ 2,015,387           | 1,3  |
| <b>Budget End Bal</b>  | \$ 1,033,000         | 2,3,4 | \$ 1,900,000   | 2,3,4 | \$ 1,267,000      | 2,3  | \$ 1,750,000           | 2,3  |

**Notes:**

- 1: As of 1 October 2019.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:  
 LGIP Pool: 2.24 %  
 TCIP Pool: 1.95 %
- 4: Includes transfer of \$307,460 from Fund 6680 to Fund 6681 (November 2019).

**Operating Cash Flow:** projected for the year: see **Appendix 3**.

## APPENDIX 1- MONTHLY RESPONSE RECORD

| Inc # | Date      | Sta Zone | Grid | Location                          | Alarm Time | Resp Time | Type                  | Resp | Shift # |
|-------|-----------|----------|------|-----------------------------------|------------|-----------|-----------------------|------|---------|
| 827   | 1 Sep 19  | 81A      | G17  | 5409 Shincke Rd NE                | 12:50      | N/A       | BLS Medical Alarm     | 2    | 4       |
| 828   | 1 Sep 19  | 83A      | H15  | Gull Harbor & Boston Harbor Rd NE | 18:02      | 5.59      | BLS MVA               | 2    | 4       |
| 829   | 2 Sep 19  | 307      | J16  | 1927 Meixner St NE                | 00:09      | 5.15      | ALS Chest Pain        | 3    | 4       |
| 830   | 2 Sep 19  | 81F      | G19  | 4625 Johnson Point Rd NE          | 09:26      | 5.07      | BLS CVA               | 4    |         |
| 831   | 2 Sep 19  | 83A      | G16  | 1708 46th Ave NE                  | 13:41      | 3.41      | ALS Chest Pain        | 7    |         |
| 832   | 3 Sep 19  | 81E      | H20  | 3608 Eagle Dr NE                  | 01:19      | 9.11      | Burn Ban Violation    | 4    | 6       |
| 833   | 4 Sep 19  | 82A      | C20  | 6108 88th Ave NE                  | 00:09      | 15.34     | BLS Unk Med Prob      | 3    | 6       |
| 834   | 4 Sep 19  | 81A      | G17  | 4723 Shincke Rd NE                | 17:01      | 4.31      | BLS Respiratory Prob  | 3    |         |
| 835   | 4 Sep 19  | 83A      | I16  | 1721 36th Ave NE                  | 19:54      | 5.42      | BLSY Patient Assist   | 3    | 7       |
| 836   | 4 Sep 19  | 86A      | E20  | 7318 Puget Beach Rd NE            | 20:45      | 11.13     | BLS Weakness          | 4    | 7       |
| 837   | 5 Sep 19  | 81F      | G19  | 5344 Johnson Point Rd NE          | 13:26      | 6.21      | BLS Weakness          | 4    |         |
| 838   | 5 Sep 19  | 86B      | G20  | 7221 47th Ave NE                  | 14:41      | 10.08     | ALS Chest Pain        | 4    |         |
| 839   | 5 Sep 19  | 317      | J22  | 110 River Ridge Dr SE             | 17:31      | 5.40      | Structure Fire (MA)   | 8    |         |
| 840   | 6 Sep 19  | 85A      | D16  | 8530 Willow Dr NE                 | 13:33      | 6.06      | Service Call          | 2    |         |
| 841   | 6 Sep 19  | 81F      | F19  | 5905 Johnson Point Rd NE          | 22:07      | 9.51      | Burn Ban Violation    | 4    | 9       |
| 842   | 6 Sep 19  | 85A      | C17  | 8621 Evergreen Dr NE              | 22:29      | 10.20     | BLS Fall              | 3    | 9       |
| 843   | 7 Sep 19  | 86B      | G20  | 6741 47th Lp NE                   | 11:55      | 11.55     | BLSY Patient Assist   | 5    | 1       |
| 844   | 7 Sep 19  | 307      | J17  | 2602 18th Ave NE                  | 22:46      | 5.33      | Fire Alarm Activation | 5    | 1       |
| 845   | 8 Sep 19  | 81H      | I18  | 3210 Sleater Kinney Rd NE         | 11:15      | 6.01      | ALS CPR               | 9    | 2       |
| 846   | 8 Sep 19  | 83A      | G15  | 4806 Cushman Rd NE #126           | 13:45      | 8.53      | BLS Bleeding          | 4    | 2       |
| 847   | 8 Sep 19  | 84A      | D16  | 8107 Zangle Rd NE                 | 17:14      | 8.04      | BLS Sick Person       | 4    | 2       |
| 848   | 8 Sep 19  | 83A      | G15  | 4805 Cushman Rd NE #44            | 20:27      | 4.59      | BLSY Patient Assist   | 4    | 2       |
| 849   | 9 Sep 19  | 83A      | G15  | 4806 Cushman Rd NE #128           | 09:38      | 4.03      | BLS Welfare Check     | 3    |         |
| 850   | 9 Sep 19  | 86B      | G20  | 6741 47th Lp NE                   | 09:48      | 11.40     | BLSY Patient Assist   | 3    |         |
| 851   | 9 Sep 19  | 84A      | E14  | 7241 Lighthouse Ln NE             | 10:19      | N/A       | Fire Alarm Activation | 3    |         |
| 852   | 9 Sep 19  | 318      | G22  | 5235 Waldron Dr NE                | 15:49      | 15.55     | BLSY Unk Med Prob     | 3    |         |
| 853   | 9 Sep 19  | 325      | L18  | 4521 13th Ave SE                  | 17:26      | 4.46      | BLS Leg Pain          | 3    | 3       |
| 854   | 9 Sep 19  | 81E      | H20  | 3721 Milton Ln NE                 | 19:17      | 8.12      | ALS Respiratory Prob  | 2    | 3       |
| 855   | 10 Sep 19 | 83C      | G16  | 5001 Libby Rd NE                  | 02:06      | 16.28     | BLS Nerve Pain        | 2    | 3       |
| 856   | 10 Sep 19 | 81B      | H17  | 3137 41st Ave NE                  | 09:41      | 4.22      | ALS Bleeding          | 4    |         |
| 857   | 10 Sep 19 | 81E      | H20  | 3712 Owl Ln NE                    | 17:36      | 6.42      | ALS Seizure           | 4    |         |
| 858   | 10 Sep 19 | 81A      | H18  | 3730 Shincke Rd NE                | 19:38      | 3.43      | ALS Allergic Prob     | 4    | 4       |
| 859   | 11 Sep 19 | 83A      | H16  | 4409 Canter Ln NE                 | 12:35      | 4.19      | ALS Chest Pain        | 2    |         |
| 860   | 11 Sep 19 | 82A      | F20  | 6104 63rd Ave NE                  | 15:51      | 8.34      | BLS Diabetic Prob     | 3    |         |
| 861   | 11 Sep 19 | 81C      | I16  | 3427 Friendly Grove Rd NE         | 17:24      | N/A       | BLS Syncope           | 3    |         |
| 862   | 11 Sep 19 | 81F      | G19  | 4625 Johnson Point Rd NE          | 21:40      | 8.24      | BLS Patient Assist    | 7    | 5       |
| 863   | 11 Sep 19 | 325      | J25  | 11609 Riverside Dr SE             | 23:00      | 8.02      | Structure Fire (MA)   | 1    | 5       |
| 864   | 12 Sep 19 | 82A      | E18  | 6959 Kellogg Dr NE                | 05:48      | 9.43      | ALS Respiratory Prob  | 4    | 5       |
| 865   | 12 Sep 19 | 81A      | I17  | 3443 Shincke Rd NE                | 08:18      | N/A       | Smoke Investigation   | 3    |         |
| 866   | 12 Sep 19 | 81F      | G19  | 4625 Johnson Point Rd NE          | 08:40      | 6.06      | BLSY Patient Assist   | 3    |         |
| 867   | 12 Sep 19 | 81A      | I17  | 3349 South Bay Rd NE              | 12:54      | 0.00      | BLS Mental Eval       | 3    |         |
| 868   | 12 Sep 19 | 86B      | G20  | 6741 47th Lp NE                   | 15:12      | 10.26     | BLSY Patient Assist   | 3    |         |
| 869   | 12 Sep 19 | 81B      | F17  | 6200 Lemon Rd NE                  | 16:53      | 7.18      | Service Call          | 5    |         |
| 870   | 12 Sep 19 | 81F      | G19  | 4922 Puget Rd NE #418             | 19:35      | 1.02      | ALS Respiratory Prob  | 6    | 6       |
| 871   | 13 Sep 19 | 232      | L21  | 8146 Sweetbrier Ln SE             | 10:28      | 1.49      | Structure Fire (MA)   | 4    |         |
| 872   | 13 Sep 19 | 83A      | G15  | 4805 Cushman Rd NE #62            | 11:35      | 4.56      | BLS CVA               | 3    |         |
| 873   | 14 Sep 19 | 81A      | I17  | 3443 Lilly Rd NE                  | 09:08      | 3.23      | Fire Alarm Activation | 4    | 8       |
| 874   | 14 Sep 19 | 83D      | I15  | 728 33rd Ln NE                    | 11:59      | 12.53     | Burn Ban Violation    | 4    | 8       |
| 875   | 14 Sep 19 | 83A      | I16  | 1721 36th Ave NE                  | 16:50      | 6.06      | BLSY Patient Assist   | 2    | 8       |
| 876   | 14 Sep 19 | 81A      | I17  | 3200 South Bay Rd NE              | 18:23      | 1.50      | Burn Ban Violation    | 4    | 8       |
| 877   | 14 Sep 19 | 83A      | I16  | 1721 36th Ave NE                  | 18:48      | 9.42      | BLSY Patient Assist   | 4    | 8       |
| 878   | 16 Sep 19 | 84A      | D15  | 402 76th Way NE                   | 13:59      | 6.51      | ALS Chest Pain        | 3    |         |
| 879   | 16 Sep 19 | 83A      | G15  | 4805 Cushman Rd NE #44            | 21:18      | 6.01      | BLS Medical Alarm     | 3    | 1       |
| 880   | 16 Sep 19 | 86B      | G20  | 6718 Prairie Ridge Dr NE          | 21:19      | 13.39     | BLSY Patient Assist   | 4    | 1       |
| 881   | 17 Sep 19 | 82A      | E18  | 4516 68th Ave NE                  | 12:11      | 9.07      | BLSY Patient Assist   | 3    |         |

## APPENDIX 1- MONTHLY RESPONSE RECORD

| Inc # | Date      | Sta Zone | Grid | Location                 | Alarm Time | Resp Time | Type                   | Resp | Shift # |
|-------|-----------|----------|------|--------------------------|------------|-----------|------------------------|------|---------|
| 882   | 18 Sep 19 | 81E      | H20  | 6707 Falcon Way NE       | 03:39      | 11.09     | ALS Breathing Prob     | 4    | 2       |
| 883   | 18 Sep 19 | 83D      | I15  | 3325 Boston Harbor Rd NE | 10:16      | 6.05      | Fire Alarm Activation  | 4    |         |
| 884   | 18 Sep 19 | 307      | J17  | 18th @ South Bay Rd NE   | 17:04      | N/A       | BLS MVA                | 3    |         |
| 885   | 18 Sep 19 | 81F      | G19  | 4615 Foxtrail Dr NE      | 23:10      | 10.02     | BLS Disloc Hip         | 4    | 3       |
| 886   | 19 Sep 19 | 81E      | H20  | 6707 Falcon Way NE       | 05:31      | 10.33     | ALS Chest Pain         | 2    | 3       |
| 887   | 19 Sep 19 | 86B      | G20  | 7304 47th Ave NE         | 06:10      | 3.47      | BLS CVA                | 4    |         |
| 888   | 19 Sep 19 | 83A      | G15  | 4805 Cushman Rd NE #44   | 12:15      | 3.41      | BLS Back Pain          | 3    |         |
| 889   | 19 Sep 19 | 84A      | E14  | 211 73rd Ave NE          | 13:12      | 5.48      | ALS Chest Pain         | 3    |         |
| 890   | 19 Sep 19 | 86B      | H20  | 7202 Prairie Ridge Dr NE | 22:16      | 5.54      | BLS Fall               | 4    | 4       |
| 891   | 20 Sep 19 | 81A      | I17  | 3031 36th Ave NE         | 07:22      | 3.30      | ALS Rapid Heart Rate   | 3    |         |
| 892   | 20 Sep 19 | 82A      | E19  | 4721 68th Ave NE         | 08:09      | 8.46      | Fire Alarm Activation  | 5    |         |
| 893   | 21 Sep 19 | 81B      | G17  | 5400 Lemon Rd NE         | 11:18      | 6.41      | Burn Ban Violation     | 4    | 6       |
| 894   | 21 Sep 19 | 307      | J17  | 2235 South Bay Rd NE     | 12:35      | 4.22      | BLS Weakness           | 4    | 6       |
| 895   | 21 Sep 19 | 86B      | G20  | 6741 47th Lp NE          | 17:06      | 13.43     | BLSY Patient Assist    | 4    | 6       |
| 896   | 22 Sep 19 | 83A      | I15  | 123 35th Ave NE          | 12:42      | 6.08      | BLS Pain/Swelling      | 3    | 7       |
| 897   | 22 Sep 19 | 83A      | G16  | 1932 53rd Wy NE          | 17:51      | 7.42      | BLS Choking            | 3    | 7       |
| 898   | 22 Sep 19 | 81A      | G17  | 4723 Shincke Rd NE       | 18:30      | 3.30      | ALS Respiratory Prob   | 5    | 7       |
| 899   | 22 Sep 19 | 307      | J17  | 2010 Meixner St NE       | 20:42      | 6.05      | ALS Chest Pain         | 4    | 7       |
| 900   | 22 Sep 19 | 81H      | H18  | 3918 South Bay Lp NE     | 22:27      | 4.22      | ALS Rapid Heart Rate   | 4    | 7       |
| 901   | 23 Sep 19 | 81J      | I15  | 2620 Gull Harbor Rd NE   | 04:55      | 8.30      | BLS Fall               | 4    | 7       |
| 902   | 24 Sep 19 | 81A      | I18  | 3610 South Bay Rd NE     | 01:26      | 6.56      | ALS Chest Pain         | 3    | 8       |
| 903   | 24 Sep 19 | 81B      | H17  | 3310 36th Ave NE         | 12:58      | 3.25      | Fire Alarm Activation  | 5    |         |
| 904   | 24 Sep 19 | 82A      | F19  | 4711 61st Ave NE         | 18:01      | 6.56      | ALS Syncope            | 4    | 9       |
| 905   | 24 Sep 19 | 84A      | E15  | 6927 Boston Harbor Rd NE | 18:44      | 11.34     | Smoke Investigation    | 3    | 9       |
| 906   | 24 Sep 19 | O2A      | L13  | 1111 Archwood Dr SW #301 | 21:11      | 2.15      | Structure Fire (MA)    | 4    | 9       |
| 907   | 25 Sep 19 | 81F      | H19  | 4533 Foxtrail Dr NE      | 09:52      | 7.03      | Fire Alarm Activation  | 4    |         |
| 908   | 25 Sep 19 | 81D      | I17  | 3424 26th Ave NE         | 13:43      | 4.58      | ALS Unk Med Prob       | 3    |         |
| 909   | 25 Sep 19 | 86B      | G20  | 6741 47th Lp NE          | 14:17      | 18.01     | BLSY Patient Assist    | 3    |         |
| 910   | 26 Sep 19 | 82A      | E19  | 4721 68th Ave NE         | 03:59      | N/A       | Fire Alarm Activation  | 5    | 1       |
| 911   | 26 Sep 19 | 307      | K17  | 334 Devoe St NE #4       | 07:52      | 6.24      | BLS Abdominal Prob     | 3    |         |
| 912   | 26 Sep 19 | 82A      | E18  | 6949 Kellogg Dr NE       | 14:09      | 8.05      | BLS Fall               | 3    |         |
| 913   | 26 Sep 19 | 81A      | I17  | Shincke @ 36th Ave nE    | 14:51      | 1.39      | BLS Poss Bike Accident | 3    |         |
| 914   | 26 Sep 19 | 83A      | H15  | 3641 Gull Harbor Rd NE   | 20:01      | 5.17      | ALS ALoC               | 8    | 2       |
| 915   | 27 Sep 19 | 81B      | G17  | 5439 Lemon Rd NE         | 09:35      | 6.04      | BLS Knee Injury        | 3    |         |
| 916   | 28 Sep 19 | 81A      | I17  | 3524 Libby Rd NE         | 15:10      | 3.08      | ALS Unk Med Prob       | 4    | 4       |
| 917   | 28 Sep 19 | 307      | K17  | 2725 12th Ave NE         | 15:21      | 7.41      | BLS Fall               | 3    | 4       |
| 918   | 28 Sep 19 | 86B      | G20  | 6741 47th Lp NE          | 15:37      | 15.10     | BLSY Patient Assist    | 4    | 4       |
| 919   | 28 Sep 19 | 83A      | I16  | 1721 36th Ave NE         | 16:55      | 5.59      | BLSY Patient Assist    | 2    | 4       |
| 920   | 28 Sep 19 | 81E      | H20  | 6707 Falcon Way NE       | 23:22      | 8.06      | BLS SoB                | 4    | 4       |
| 921   | 29 Sep 19 | 81J      | I15  | 2842 Gull Harbor Rd NE   | 07:21      | 6.10      | ALS Sick Person        | 4    | 5       |
| 922   | 29 Sep 19 | 81E      | H20  | 6715 Falcon Way NE       | 10:23      | 8.12      | BLS Seizure            | 3    | 5       |
| 923   | 29 Sep 19 | 81H      | I19  | 2946 Jorgenson Rd NE     | 15:13      | 6.50      | ALS Chest Pain         | 6    | 5       |
| 924   | 29 Sep 19 | 84A      | D15  | 415 76th Way NE          | 21:15      | 7.48      | ALS Unconscious        | 7    | 5       |
| 925   | 30 Sep 19 | 307      | J17  | 2521 South Bay Rd NE     | 12:29      | 3.41      | BLS Fall               | 3    |         |
| 926   | 30 Sep 19 | 307      | J17  | South Bay @ 26th Ave NE  | 17:59      | 5.13      | BLS MVA                | 4    |         |



## MONTHLY REPORT APPENDIX 2: VOLUNTEER STAFFING ROSTER

| Name                     | Rank/Assignment | Shift/Status | Name                     | Rank/Assignment | Shift/Status | Name                 | Rank/Assignment | Shift/Status | Name                | Rank/Assignment | Shift/Status |
|--------------------------|-----------------|--------------|--------------------------|-----------------|--------------|----------------------|-----------------|--------------|---------------------|-----------------|--------------|
| Armstrong, Walker        | OSP             |              | Harry, Raymond L         | Receptionist    |              | Roebuck, Tara A      | EMT             | 1            | Konrad, Maxwell A   | 1/1/2019        | Resigned     |
| Bahr, Michaela           | EMT             | 6            | Hayes, Dale              | FF/EMT/AO       | 9            | Rollman, Wyatt       | FF              | 3            | LaGra, Kimberly W   | 9/6/2019        | LoA          |
| Bain, Tyler              | FF/EMT          | 2            | Henson, Ronald C         | Receptionist    |              | Sachet, James        | EMT             | 7            | McLeod, Stephen     | 8/6/2019        | LoA          |
| Benson, Marikka          | EMT             | 3            | Jipson, Brandon          | RECRUIT         |              | Sheller, Elliot      | FF/EMT          | 4            | Olson, Brian        | 4/18/2019       | LoA          |
| Bigelow, Debra W         | Receptionist    |              | Johnson, Jacob           | EMT             | 2            | Sinclair, Sharon     | Receptionist    |              | Osborn, Mara        | 5/29/2019       | LoA          |
| Bonser, William A        | Lieutenant      | 2            | Kraft, Bethany H         | FF/EMT          | 6            | Skorna, Zach         | Lieutenant      | 8            | Rendon, Mike        | 9/1/2019        | Resigned     |
| Bourque, Mitch           | RECRUIT         |              | Kramer, Gavin            | FF              | 8            | Smith, Kelli         | EMT             | 8            | Rinehart, Jennifer  | 9/1/2019        | Resigned     |
| Brandt, Robert           | FF              | 5            | Lacy, Ben                | FF/EMT/AO       | 2            | Snyder, Zachary      | FF              | 4            | Robinson, Zackery W | 5/28/2019       | LoA          |
| Brink, Peggy             | Receptionist    |              | LaDue, Chris             | BC              | 1, 6 & 8     | Stenerson, Ian       | FF/AO           | 3            | Smael, Abdul        | 9/1/2019        | Resigned     |
| Bushaw, Bladden M        | FF              | 5            | Lara, Leroy              | FF              | 6            | Stewart, Christopher | FF/AO           | 1 & 5        | Thoms, Michael L    | 4/27/2019       | Resigned     |
| Carlton, Susan E         | Receptionist    |              | Lee, Michael             | RECRUIT         |              | Sullivan, Amber      | FF/EMT          | 5            |                     |                 |              |
| Caron, Judy G            | Receptionist    |              | Leyva, Jennifer          | FF/EMT          | 7            | Thies, Kyle          | RECRUIT         |              |                     |                 |              |
| Chapman, Cody R          | FF              | 2            | Leyva, Travis            | RECRUIT         |              | Timmis, David        | EMT             | 4            |                     |                 |              |
| Clem, Christopher E      | OSP             |              | Lindwall, Desiree        | EMT             | 5            | Toth, Terry          | FF/EMT          | 8            |                     |                 |              |
| Clemens, Jonathan        | EMSO            |              | Liukkonen, David         | FF/AO           | 6 & 8        | VanKirk, Nick        | FF/EMT          | 5            |                     |                 |              |
| Cochran, Ann             | Receptionist    |              | Longmire, Damian         | BC              | 3, 5 & 9     | Warfield, Tony       | Lieutenant      | 1            |                     |                 |              |
| Conklin, Amber           |                 | 9            | Mahoney, Korban          | FF              | 6            | Williams, Tom        | FF/AO           | 2            |                     |                 |              |
| Deleon Guerrero, Quinton | RECRUIT         |              | Masters, Jordan          | RECRUIT         |              | Yefimov, David       | RECRUIT         |              |                     |                 |              |
| Dicke, Ben               | FF/AO           | 8            | McBride, Brent           | BC              |              | Youngs, John         | FF/EMT          | 9            |                     |                 |              |
| Dodge, David             | Lieutenant      | 3            | McCann, Dustin           | FF/AO           | 4            | Zimmerman, Jacob     | FF              | 1            |                     |                 |              |
| Ermshar, Cassidy         | FF/EMT          | 3            | McCosh, Devon            | FF/EMT          | 4            | Zolman, Reagan       | EMT             | 1            |                     |                 |              |
| Estrada, Diana           | FF/EMT          | 1            | Medina, Zachary          | RECRUIT         |              | Zopolis, James P     | Receptionist    |              |                     |                 |              |
| Fakkema, Ryan J          | FF              | 3            | Merrill-Lukens, Aletheia | RECRUIT         |              | Zvirzdys, Joshua     | FF/EMT          | 2 & 7        |                     |                 |              |
| Fass, Bonnie             | Receptionist    |              | Michau, Marlone          | RECRUIT         |              | Clinton, Anthony     | 7/25/2019       | Resigned     |                     |                 |              |
| Fletcher, Leslie         | Receptionist    |              | Milligan, Nicholas       | FF              | 2 & 7        | Ehlers, David C      | 6/4/2019        | LoA          |                     |                 |              |
| Flynn, Angelina          | EMT             | 9            | Mize, Art                | Chaplain        |              | Fox, Eli             | 9/16/2019       | Resigned     |                     |                 |              |
| Freed, Richard           | FF              | 9            | Neal, Brandon            | RECRUIT         |              | Gibler, Bryce        | 5/8/2019        | Resigned     |                     |                 |              |
| Frost, Shane             | FF/AO           | 6 & 9        | Petersen, Lisa Amber     | FF              | 9            | Graham, Adam         | 2/1/2019        | Resigned     |                     |                 |              |
| Gettle, Eric James       | FF              | 7            | Poole, James             | FF/AO           | 7            | Harris, Jesse        | 3/21/2019       | Resigned     |                     |                 |              |
| Gill, Patricia Ann       | Receptionist    |              | Powell, Shelby           | FF              | 1            | Helfrich, Jefferson  | 8/25/2019       | LoA          |                     |                 |              |
| Gormley, Robert          | Lieutenant      | 9            | Prine, Don               | OSP             |              | Henze, Dane          | 5/6/2019        | Resigned     |                     |                 |              |
| Harn, Jakob              | FF              | 8            | Robinette, Les           | BC              |              | Hollander, Max       | 1/1/2019        | Resigned     |                     |                 |              |

### APPENDIX 3 - 2019 BUDGET VS ACTUAL, CASH BALANCE

