

DISTRICT MONTHLY REPORT: MARCH 2022

ADMINISTRATIVE:

- 1) At their regular meeting on March 8th, the Board ratified Resolution 22-01 to transfer \$750,000 from Fund 6685 (Capital Facilities) to Fund 6680 (General Fund-Operations), as per the 2022 budget.
- 2) On March 15th, the Board held a special meeting in which proposals to update the District's strategic planning/budget process and attendant performance tracking processes were discussed.

MASTER PLANNING: Action Item Summary List:

- 2022 Goal #1--Staffing Plan/Model: see **Appendix 1**.
2022 Goal #2--Collective Bargaining Agreement: see **Appendix 2**.
2022 Goal #3--District Financial Plan: see **Appendix 3**.

PUBLIC RELATIONS & COMMUNITY SERVICES:

District monthly WEBSITE contacts: page views: 750.

- 1) With the general relaxation of COVID-19 pandemic restriction, the District began to plan for opening its facilities to the public again, targeting April 1st as the launch date. CPR classes for the public have already been scheduled for the remainder of 2022, and, Secretary Stumpf has scheduled reception staff to begin as well.
- 2) At their March 8th regular meeting, the Board and Staff discussed a) the recruitment process for new volunteers, b) work on a Community Communications Plan with consultant Liz Loomis, and c) a proposal to replace the electronic reader Board at Station 8-1 (South Bay) and install a new one at Station 8-3 (North Olympia).
- 3) The 1st quarter Newsletter was distributed during the month.
- 4) On March 10th, the Sequoia Pre-school visited Station 8-1 (South Bay); thanks to FF-EMT Bonser for his coordination of this effort.
- 5) Chief LeMay and Administrative Assistant Notarianni visited the New Market Skills Center in Tumwater as part of the overall District recruitment process evaluation.
- 6) Staff met with Liz Loomis (consultant) on the drafting of the District Community Communications Plan on March 21st.
- 7) On March 24th, Thurston County Emergency Management hosted an after-action report meeting on the January winter storm/flood events; Chief VanCamp participated remotely.

EMERGENCY RESPONSE: Total of 317 calls to date in 2022; 244 for 2008-21 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2022 In FD8	4	16	53	2	2	77
2022 Total	8	21	69	2	2	102
2021 (Total)	9	64 (Tot EMS)		8	3	84
Average ^{NOTE 1}	6	63 (Tot EMS)		6	3	77

- 2) **Average number of responders-per-incident** for the month:

Total	Daytime	Night	Weekend
3.5	3.3	3.9	3.4

3) Performance measures to Target Levels of Service* for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	37	27	73%	3	3	100%
Station 8-2	12	0	0%	0	0	0%
Station 8-3	19	15	79%	1	0	0%

Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2022 To Date	68.0	40.3	59%	3.3	2.7	80%
Avg 2021	64.5	38.4	60%	2.3	2.3	97%
Avg 08-21 ^{NOTE 2}	55.1	34.9	63%	3.4	2.5	73%

*KEY: EMS targets: minimum 2 responders on scene within 8 minutes
Fire targets: minimum 4 responders on scene within 10 minutes
 Does not include false alarms, service calls, mutual aid outside District.
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2021 (monthly average)
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2021

4) Delayed responses for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
221	1 Mar 22	81F	06:43	9.53	BLSY Patient Assist	Non-emergency response	C
224	1 Mar 22	83E	09:03	11.10	Chimney Fire	Cancelled enroute to scene; BN8 continued non-emergency	C
226	1 Mar 22	82A	20:32	11.49	BLS Pain	11 min travel time from Sta 8-1	C
230	2 Mar 22	82A	14:10	11.19	BLS Medical Alarm	11 min travel time from Sta 8-1; non-emergency	A
231	2 Mar 22	82A	19:39	14.21	ALS Unk Med Prob	11 min travel time from Sta 8-1	A
235	4 Mar 22	81L	09:47	11.25	BLS Fall	10-12 min travel time from Sta 8-1	A
237	5 Mar 22	82A	13:40	9.55	BLS Pain	9 min travel time from Sta 8-1	B
252	11 Mar 22	83E	13:40	10.55	ALS Chest Pain	10-12 min travel time from Sta 8-1	A
254	11 Mar 22	82B	21:12	10.45	BLS Medical Alarm	10-12 min travel time from Sta 8-1	A
256	12 Mar 22	82C	17:09	10.35	BLS Fall	9-11 min travel time from Sta 8-1	C
259	13 Mar 22	82C	21:48	11.07	BLS CVA	11 min travel timer from Sta 8-1	A
264	15 Mar 22	82B	12:20	10.15	BLS CVA	10-11 min travel timer from Sta 8-1	A
269	17 Mar 22	81F	13:04	12.20	ALS Chest Pain	E 35 response due to concurrent incident	C
281	20 Mar 22	81L	00:59	11.29	BLSY Patient Assist	10 min travel time from Sta 8-1	C
305	26 Mar 22	81L	22:51	12.30	BLS Fall	10-12 min travel time from Sta 8-1	C
306	28 Mar 22	81L	03:31	12.20	BLS Fall	8-11 min travel time from Sta 8-1	B
315	30 Mar 22	82A	09:29	9.19	BLSY Patient Assist	8-9 min travel time from Sta 8-1; non-emergency	C
318	31 Mar 22	81L	08:28	10.40	BLS Sick Person	9-10 min travel time from Sta 8-1	A
320	31 Mar 22	82A	19:18	16.18	BLS Back Pain	Delayed response due to concurrent incident	A

IR&R STAFFING LEVELS: Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	41%	
	Platoon B (Shifts 2,4 & 6)	100%	67%	
	Platoon C (Shifts 5,7 & 9)	100%	36%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	18%	32%	B
	Platoon B (Shifts 2,4 & 6)	0%	39%	B
	Platoon C (Shifts 5,7 & 9)	5%	41%	B
	Battalion Chief on duty	97%		A
	Operations Support (Tenders)	85%		D
Sub-total	Station 8-3 (North Olympia) Staffing for Month	84%		C
Total	District Wide Staffing for the Month:	96%		C

Notes:

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- D) Operations Support Program staff for on-call Tender response.

Volunteer Staffing: roster for the current month: see **Appendix 6.**

PERSONNEL MANAGEMENT, SAFETY & TRAINING:

- 1) 1st Quarter training topics:
 - District mapping testing
 - Ground ladders
 - Vehicle extrication
 - Driving Modules 1 and 2
- 2) 1st Quarter EMS & Medic-One OTEP:
 - ALS upgrades
 - Adult CPR
- 3) Leadership:
 - Officer development (competency training)
 - “Blue Card” & incident command (competency training)
 - Public education & prevention (competency training)
 - Bloodborne pathogens
- 4) Annual requirements:
 - Driver’s training
 - First-aid training & certification
 - Hazardous Materials operations
 - Hazard Communications and Right-to-Know
 - Hearing protection
 - Heat & cold stress
 - Asbestos awareness
 - Lead awareness
 - Portable fire extinguisher training
 - Respiratory protection equipment knowledge testing
 - Self-Contained Breathing Apparatus fit testing
 - Technical rescue training
- 5) Other:
 - The three new probationary career Firefighter-EMTs are undergoing apparatus driver-operator and EMS training.
 - Chiefs VanCamp, LeMay and Clowes met on March 9th to review progress on the Officer Development Program and plans to provide leadership training in 2022.
 - Chief VanCamp participated in a March 22nd county-wide mass casualty incident tabletop exercise hosted by the Thurston County Emergency Management concerning a mock terrorist’s event on an Amtrak train in the Centennial Station.
 - On March 25th Secretary Stumpf participated in on-line training from a Joe Quinn sponsored municipal roundtable on human resources related issues, including disability leave.
 - On March 31st, Secretary Stumpf participated in the annual refresher training on reimbursements process for state mobilization activities.

PERSONNEL MANAGEMENT, RELATIONS:

- 1) On March 11th, the District and IAFF Local 2903 held their first negotiating session for the renewal of the Collective Bargaining Agreement. A schedule for the subsequent meeting (through the end of 2022) was agreed upon.

EQUIPMENT & FACILITIES:

- 1) Apparatus & Equipment:
 - a. At their regular meeting on March 8th, the Board approved the surplus of one tender (Unit #3134) based on Staff recommendations.

- b. On March 10th Chiefs VanCamp, LeMay and Secretary Stumpf met with representatives of Pacific Office Automation (IT contractors) regarding projects status and overall support programs.
- 2) Facilities:
- a. Grounds maintenance on District facilities was provided by a new contractor during the month; herbicide treatment was applied on March 30th.

FINANCIAL: (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
Beg. 1 Jan 22	\$ 841,789		\$1,045,618		\$ 1,300,152		\$ 2,405,538	
Current Balance	\$ 956,868	1,3,5	\$ 1,024,729	1,3	\$ 1,301,792	1,3	\$ 1,658,522	1,3,4 & 5
Budget End Bal	\$ 995,376	2,3,4 & 5	\$ 811,012	2,3,4	\$ 1,313,000	2,3	\$ 1,322,038	2,3,4 & 5

Notes:

- 1: As of 1 April 2022.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:
 LGIP Pool: 1.74 %
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$286,000 from Fund 6680 and \$345,500 from Fund 6685 into Fund 6681 (CR&R) in November 2022.
- 5: Include transfer of \$750,000 from Fund 6685 into Fund 6680 (Operations) in February 2022.

Operating Cash Flow: projected for the year: see **Appendix 7**.

Operating Expenditures vs Budget: **Appendix 7a**



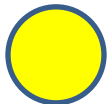
2022 District Goal #1 Status Report

March

STATUS:



On Track



Some Delay/Difficulty






“Danger Will Robinson!”

The District shall prepare for and complete initial implementation of an agreed upon strategic staffing plan/model.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
80%	90%	96%									

- 1)  Evaluation & decision on IR&R staffing model by December 2021. Complete.
- 2)  Identify implementation options, evaluation of alternatives and approval of recommendation of strategic IR&R staffing interim model by February 2022. Complete.
- 3)  Recommendation and approval of a five year (2023-2027) strategic IR&R strategic staffing plan by November 2022. Board approved re-adjustment of objective schedule (March 15th).



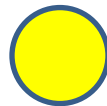
2022 District Goal #2 Status Report

March

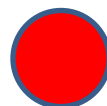
STATUS:



On Track




Some Delay/Difficulty



"Danger Will Robinson!"

The District shall complete negotiations with the IAFF Local 2903 on the 2023-2025 Collective Bargaining Agreement.

- 1)  **The District and Union representatives will agree upon and ratify a new CBA by December 2022.** A schedule for meeting dates was agreed upon at the March 11th first negotiating session. The next meeting is scheduled for April 14th.



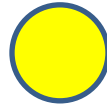
2022 District Goal #3 Status Report

February

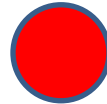
STATUS:



On Track





Some Delay/Difficulty



"Danger Will Robinson!"

The District will adopt a 2023-2027 financial plan that will provide sufficient funding for the District to ensure adequate staffing, operational support and capital assets commensurate with the adopted IR&R staffing plan in Goal #1.

- 1)  The District will coordinate efforts to establish a clear and concise stakeholder communications plan by March 2022. During February and March, the Executive Team met with Liz Loomis on a process to develop a District Stakeholder Communications Plan. Two sessions were held to provide input and evaluate the draft plan. A first draft of the Plan is expected to be ready for Board review at their May regular meeting.
- 2)  The District will implement mechanisms to seek input from all stakeholders on estimated IR&R staffing cost/funding options by July 2022. Mechanisms for deploying the District Stakeholder Communications Plan were included in the process noted in Objective #1.

APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
221	1 Mar 22	81F	G19	4922 Puget Rd NE #172	06:43	9.53	BLSY Patient Assist	4	C
222	1 Mar 22	307	J17	2235 South Bay Rd NE	07:45	4.46	BLSY Low BP	3	C
223	1 Mar 22	81F	H20	6907 Falcon Wy NE	08:01	6.19	ALS CPR	6	C
224	1 Mar 22	83E	E15	312 73rd Ave NE	09:03	11.10	Chimney Fire	5	C
225	1 Mar 22	83A	G15	4806 Cushman Rd NE #125	16:28	8.48	BLS Breathing Prob1	4	C
226	1 Mar 22	82A	B19	9743 Johnson Point Lp NE	20:32	11.49	BLS Pain	5	C
227	2 Mar 22	307	K17	2828 8th Ave NE	10:27	5.25	BLS Weakness	3	A
228	2 Mar 22	81A	I17	3506 Shincke Rd NE	11:03	0.00	ALS Chest Pain	4	A
229	2 Mar 22	81L	F21	8210 61st Ave NE	12:59	0.00	Service Call	3	A
230	2 Mar 22	82A	C18	8901 Buttonwood Ln NE	14:10	11.19	BLS Medical Alarm	4	A
231	2 Mar 22	82A	B19	9743 Johnson Point Lp NE	19:39	14.21	ALS Unk Med Prob	4	A
232	3 Mar 22	83G	E16	Libby @ Woodard Bay Rd NE	12:50	5.08	BLS MVA	5	C
233	3 Mar 22	81G	I20	6111 33rd Ln NE	13:44	7.31	ALS Chest Pain	2	C
234	4 Mar 22	307	K17	1041 South Bay Rd NE	09:11	12.58	BLS Assist L/E	3	A
235	4 Mar 22	81L	G20	6718 Prairie Ridge Dr NE	09:47	11.25	BLS Fall	3	A
236	4 Mar 22	83A	H15	3642 Boston Harbor Rd NE	10:26	4.41	ALS MVA	4	A
237	5 Mar 22	82A	C19	8645 Johnson Point Rd NE	13:40	9.55	BLS Pain	4	B
238	5 Mar 22	307	J17	2235 South Bay Rd NE	22:08	4.29	BLS Head Injury	4	B
239	6 Mar 22	81L	G20	7148 50th Ave NE	13:52	5.57	ALS Chest Pain	3	A
240	6 Mar 22	83A	G16	4716 Bellwood Dr NE	19:45	3.40	BLS Possible OD	2	A
241	7 Mar 22	81A	I17	3225 South Bay Rd NE	05:00	3.54	ALS Breathing Problem	3	A
242	7 Mar 22	307	J16	1415 South Bay Rd NE	23:34	5.41	Fire1 (Mutual Aid)	11	B
243	8 Mar 22	307	J17	2813 Lindell Rd NE	03:21	13.01	ALS Unconscious	4	B
244	8 Mar 22	318	I22	3452 Hera St NE	09:05	5.03	Fire 1 (Mutual Aid)	3	C
245	10 Mar 22	81A	G17	4827 Shincke Rd NE	07:51	4.28	BLS Fall	4	C
246	10 Mar 22	81G	H20	Carpenter @ Hawks Prairie Rd NE	17:47	6.01	BLS MVA	4	C
247	10 Mar 22	307	J16	2415 26th Ave NE	18:46	4.44	BLSY Patient Assist	4	C
248	11 Mar 22	81A	I17	3449 Forrest Parse Ln NE	02:03	5.08	BLS Abdom Pain	4	C
249	11 Mar 22	307	J17	2731 Lindell Rd NE	02:42	3.07	Fire 2 (Mutual Aid)	5	C
250	11 Mar 22	83A	H16	1404 38th Ln NE	08:00	5.09	BLS Diabetic	3	A
251	11 Mar 22	83A	H15	3944 Gull Harbor Rd NE	12:11	6.01	BLS Medical Alarm	3	A
252	11 Mar 22	83E	E15	625 75th Way NE	13:40	10.55	ALS Chest Pain	3	A
253	11 Mar 22	307	J16	2415 26th Ave NE	14:04	15.35	BLSY Patient Assist	2	A
254	11 Mar 22	82B	E20	7236 Lovely Ln NE	21:12	10.45	BLS Medical Alarm	3	A
255	12 Mar 22	81B	H17	4541 Lemon Rd NE	12:21	5.27	Brush Fire	4	C
256	12 Mar 22	82C	E20	7306 Puget Beach Rd NE	17:09	10.35	BLS Fall	5	C
257	13 Mar 22	307	K17	2725 12th Ave NE	14:55	4.52	BLS Trauma	2	A
258	13 Mar 22	83A	G15	4806 Cushman Rd NE #129	18:48	4.09	BLS Edema	2	A
259	13 Mar 22	82C	F21	7620 Sandy Point Rd NE	21:48	11.07	BLS CVA	4	A
260	13 Mar 22	81A	I17	2839 28th Ln NE	22:45	5.35	BLSY Patient Assist	4	A
261	14 Mar 22	81E	I20	6029 Tolmie Dr NE	07:05	8.08	BLS Fall	2	B
262	14 Mar 22	81A	H17	4217 Shincke Rd NE	13:35	3.35	ALS Respiratory Dx	2	B
263	15 Mar 22	307	J16	2415 26th Ave NE	01:49	11.33	BLSY Fall	3	B
264	15 Mar 22	82B	D20	8210 Walnut Rd NE	12:20	10.15	BLS CVA	2	A
265	15 Mar 22	307	J16	2415 26th Ave NE	15:14	5.05	BLS Fall	4	A
266	16 Mar 22	81L	G20	6718 Prairie Ridge Dr NE	15:43	8.42	BLS Sick Person	3	B
267	16 Mar 22	81A	I18	3630 34th Ln NE	19:38	3.38	BLS Sick Person	3	B
268	17 Mar 22	83A	H15	3617 Boston Harbor Rd NE	13:00	6.12	BLS Medical Alarm	5	C
269	17 Mar 22	81F	I19	3518 Hollywood Dr NE	13:04	12.20	ALS Chest Pain	2	C
270	17 Mar 22	83A	G16	4615 Bellwood Dr NE	16:01	6.39	BLS Weakness	5	C
271	17 Mar 22	81F	G19	4704 Johnson Point Rd NE	21:45	5.33	BLS MVA	4	C
272	18 Mar 22	81H	G18	5044 Sleater Kinney Rd NE	15:47	4.55	BLS Welfare Check	2	B
273	18 Mar 22	81B	G17	5329 Lemon Rd NE	17:22	0.00	Smoke Investigation	2	B
274	18 Mar 22	81F	I19	3518 Hollywood Dr NE	19:19	6.36	BLSY Patient Assist	4	B
275	18 Mar 22	81J	I16	2006 26th Ave NE	19:51	5.33	BLS Medical Alarm	4	B
276	18 Mar 22	307	J16	2415 26th Ave NE	20:35	4.36	BLSY Patient Assist	4	B
277	19 Mar 22	307	J17	2435 South Bay Rd NE	00:00	5.14	ALS Respiratory Dx	4	B

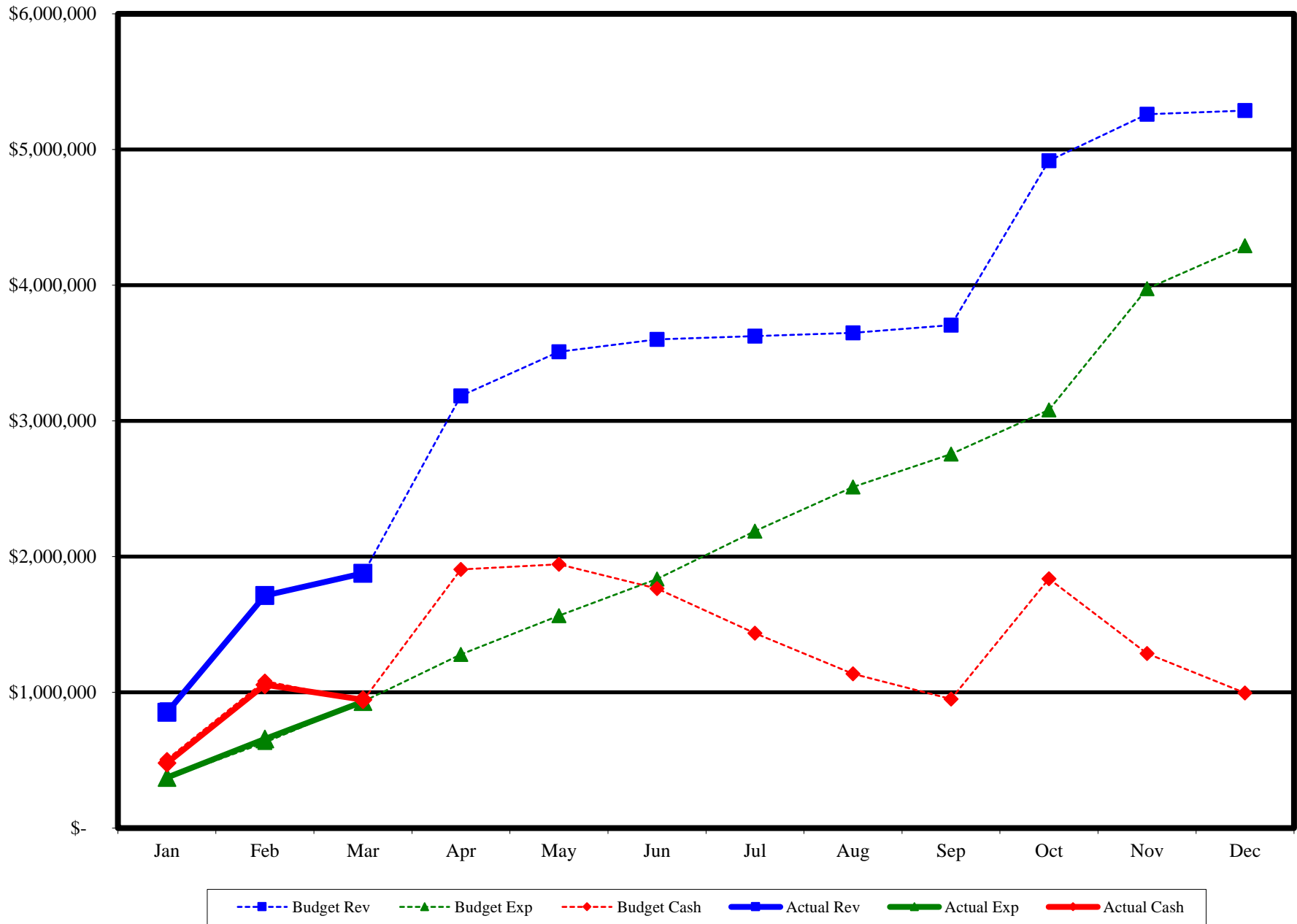
APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
278	19 Mar 22	318	I22	8633 Atlas Ave NE	00:30	7.20	Fire 1 (Mutual Aid)	4	B
279	19 Mar 22	307	J16	2415 26th Ave NE	15:15	5.42	BLS Weakness	2	C
280	20 Mar 22	83A	H16	1544 38th Ln NE	00:16	8.02	ALS Respiratory Dx	5	C
281	20 Mar 22	81L	F21	7710 56th Ave NE	00:59	11.29	BLSY Patient Assist	3	C
282	20 Mar 22	81B	G17	5047 Lemon Rd NE	04:17	6.24	Fire Alarm Activation	4	C
283	20 Mar 22	83E	E15	6932 Boston Harbor Extension Rd NE	09:34	5.49	ALS CVA	3	A
284	20 Mar 22	83A	G15	4806 Cushman Rd NE #125	15:46	3.21	ALS Overdose	4	A
285	20 Mar 22	83G	D18	8527 Libby Rd NE	18:27	N/A	BLS Illness	4	A
286	20 Mar 22	81H	G18	5227 Sleater Kinney Rd NE	19:31	5.45	BLS Unk Med Prob	3	A
287	20 Mar 22	83G	C18	8924 Libby Rd NE	21:27	9.03	BLS Illness	3	A
288	21 Mar 22	81L	H20	7234 Prairie Ridge Dr NE	08:47	6.48	ALS Breathing Problem	3	C
289	21 Mar 22	81H	G18	5044 Sleater Kinney Rd NE	15:13	3.25	Chimney Fire	3	C
290	22 Mar 22	81F	H19	5534 Hill Ct NE	18:44	5.47	BLS Fall	2	A
291	23 Mar 22	81B	H17	3619 Shincke Rd NE	06:59	2.29	BLSY Patient Assist	2	B
292	23 Mar 22	307	J17	2435 South Bay Rd NE	08:24	3.42	ALS Chest Pain	2	B
293	23 Mar 22	81H	G18	5225 Sleater Kinney Rd NE	16:57	4.38	BLS Sick Person	2	B
294	24 Mar 22	83A	H16	4341 Canter Ln NE	05:22	7.29	BLS Welfare Check	2	B
295	24 Mar 22	83A	H15	3944 Gull Harbor Rd NE	10:18	6.01	ALS Weakness	2	A
296	24 Mar 22	82A	D19	5241 78th Ave NE	15:43	9.06	BLS Seizure	2	A
297	24 Mar 22	81A	I17	2839 28th Ln NE	21:03	6.21	BLS Leg Pain	4	A
298	25 Mar 22	307	J17	2235 South Bay Rd NE	16:26	11.20	BLS Fall	2	B
299	25 Mar 22	81A	G17	4827 Shincke Rd NE	16:27	3.03	ALS Chest Pain	5	B
300	25 Mar 22	81E	I20	7029 Tolmie Ct NE	17:47	5.01	Electrical Fire	5	B
301	25 Mar 22	307	K17	2841 10th Ave NE	23:11	6.11	BLS Pediatric	3	B
302	26 Mar 22	81E	I20	6029 Tolmie Dr NE	01:08	7.16	BLS Medical Alarm	3	B
303	26 Mar 22	O3E	K18	4039 Martin Way E	18:25	N/A	ALS MVA	3	C
304	26 Mar 22	81A	H17	3746 Shincke Rd NE	19:11	2.41	BLS Dog Bite	3	C
305	26 Mar 22	81L	G20	5500 St Charles Lp NE	22:51	12.30	BLS Fall	3	C
306	28 Mar 22	81L	H20	7249 44th Ave NE	03:31	12.20	BLS Fall	4	B
307	28 Mar 22	83E	E15	407 72nd Way NE	09:40	6.00	BLS Fall	5	C
308	28 Mar 22	81L	H20	7234 Prairie Ridge Dr NE	17:56	8.32	BLS Fall	6	C
309	28 Mar 22	82A	D19	8101 Johnson Point Rd NE	18:31	8.30	BLS Sick Person	4	C
310	28 Mar 22	83A	H15	300 39th Ave NE	23:54	5.44	BLS Fall	3	C
311	29 Mar 22	83A	H15	3944 Gull Harbor Rd NE	13:46	4.28	BLS Fall	2	A
312	29 Mar 22	81G	H20	Carpenter @ Hawks Prairie Rd NE	13:56	2.30	BLS MVA	3	A
313	29 Mar 22	83A	H16	4013 Baker Ames Rd NE	19:56	N/A	Fire Alarm Activation	5	A
314	30 Mar 22	307	J17	2235 South Bay Rd NE	08:23	5.38	BLS Sick Person	3	C
315	30 Mar 22	82A	E18	4305 68th Ave NE	09:29	9.19	BLSY Patient Assist	3	C
316	30 Mar 22	307	J16	2206 20th Ave NE	10:27	5.19	ALS Cardiac Prob	3	C
317	30 Mar 22	307	J17	1630 South Bay Rd NE	11:33	6.13	BLS DoA	4	C
318	31 Mar 22	81L	F21	7710 56th Ave NE	08:28	10.40	BLS Sick Person	3	A
319	31 Mar 22	81A	F17	7204 Woodard Bay Rd NE	19:04	5.59	BLS CVA	3	A
320	31 Mar 22	82A	B19	9801 Johnson Point Rd NE	19:18	16.18	BLS Back Pain	3	A
321	31 Mar 22	307	J17	2235 South Bay Rd NE	20:27	4.05	BLSY High BP	3	A
322	31 Mar 22	81H	G18	5400 South Bay Terrace Dr NE	20:29	6.30	BLS DoA	3	A

APPENDIX 6 VOLUNTEER STAFFING

NAME	RANK / STATUS	PLATOON / DATE	NAME	RANK / STATUS	PLATOON / DATE	NAME	RANK / STATUS	PLATOON / DATE
Armstrong, Walker	OSP		Gill, Patricia Ann	Receptionist		Prine, Don	OSP	
Bain, Tyler	LoA	9/1/2021	Gormley, Robert	Lieutenant	C	Pulsipher, Cole	Recruit	
Barnes, Xavier	Recruit		Harn, Jakob	FF	A	Rubadue, Brock	FF	B
Barnett, Cody	FF	B	Hayes, Dale	FF/EMT/AO	B	Sanchez, Chris	Recruit	
Brandt, Robert	FF/EMT	C	Henson, Ronald C	Receptionist		Sheller, Elliot	FF/EMT	B
Brink, Peggy	Receptionist		Kraft, Bethany H	LoA	10/12/2021	Stenerson, Ian	FF/AO	A
Bushaw, Bladden M	FF/EMT	B	Kramer, Gavin	FF	C	Stewart, Christopher	FF/AO	B
Carlson, Jacob	recruit		Lacy, Ben	FF/EMT	B	Sullivan, Amber	LoA	3/1/2022
Carlton, Susan E	Receptionist		LaDue, Chris	LT	B	Tomal, Torrey	Recruit	A
Clemens, Jonathan	EMSO		Langer, Emilie	EMT	C	Toth, Terry	LoA	6/30/2021
Dicke, Ben	FF/AO	A	Lindwall, Desiree	LoA	9/18/2021	Valdez, Christian	FF	B
Dixon, Robert	FF/EMT	C	McCann, Dustin	FF/AO	B	Van Kirk, Nick	FF/EMT	A
Dodge, David	Lieutenant	B	McCosh, Devin	FF/EMT	A	Williams, Tom	OPS	
Fass, Bonnie	Receptionist		Mize, Art	Chaplain		Wrinkle, Gregory	LoA	9/18/2021
Fitzgerald, Tara	LoA	10/1/2021	Perry, Andrew	EMT	C	Youngs, John	FF/EMT/AO	C
Freed, Richard	FF/EMT	C	Poole, James	FF/AO	B	Zolman, Reagan	LoA	10/25/2020
Frymire, Nicholas	FF	B	Powell, Shelby	LoA	6/25/2021	Zopolis, James P	Receptionist	

APPENDIX 7 - 2022 BUDGET VS ACTUAL, CASH BALANCE



APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

