

DISTRICT MONTHLY REPORT: APRIL 2021

ADMINISTRATIVE:

- 1) On April 2nd, the District's application for COVID-19 Pandemic Event FEMA Public Assistance Grant was completed and sent to the Washington Military Department (HSR3) requestion approximately \$63 thousand in reimbursement.
- 2) Also, at the same Board meeting, the updated District Capital Repairs & Replacements Plan and Budget were approved.

MASTER PLANNING: Action Item Summary List:

- 2021 Goal #1--IR&R Staffing: see **Appendix 1.**
- 2021 Goal #2--Capital Repairs & Replacement: see **Appendix 2.**
- 2021 Goal #3--Training & Education Master Plan: see **Appendix 3.**
- 2021 Goal #4--Community Outreach Plan: see **Appendix 4.**

PUBLIC RELATIONS & COMMUNITY SERVICES:

District monthly WEBSITE contacts: page views: 1,072; visitors: 998.

- 1) At their regular meeting on April 13th, the Board approved an intergovernmental agreement with Thurston County 9-1-1 (TCOMM911) as part of the legal modifications necessary to accommodate the new Thurston County Emergency Radio Network project and new tax revenues to support the same.

EMERGENCY RESPONSE: Total of 342 calls to date; 319 for 2008-20 average; (see attached **Monthly Call Summary Report Appendix 5**);

- 1) **Type of responses** for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
2021 In FD8	3	15	35	11	3	67
2021 Total	4	18	46	11	4	83
2020 (Total)	5	77 (Tot EMS)		9	2	93
Average ^{NOTE 1}	4	62 (Tot EMS)		7	2	76

- 2) **Average number of responders-per-incident** for the month:

	Total	Daytime	Night	Weekend
2021	3.8	3.4	4.4	3.8
2020	4.1	3.8	5.1	3.9

- 3) **Performance measures** to *Target Levels of Service** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	23	21	91%	2	2	100%
Station 8-2	13	5	38%	0	0	0%
Station 8-3	13	3	23%	1	1	100%

Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Avg 2021 To Date	53.0	30.8	58%	4.0	3.8	94%
Avg 2020	59.8	37.3	62%	3.6	3.2	88%
Avg 08-20 ^{NOTE 2}	54.0	34.4	64%	3.5	2.4	70%

*KEY: *EMS targets: minimum 2 responders on scene within 8 minutes*
Fire targets: minimum 4 responders on scene within 10 minutes
Does not include false alarms, service calls, mutual aid outside District.
NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2020 (monthly average)
NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2020

4) **Delayed responses** for the month:

FD8	Date	Sta	Time	R/T	Incident Type	Comments	Shift
269	1 Apr 21	82A	18:51	9.14	ALS Chest Pain	9-11 min travel time from Sta 8-1	6
271	2 Apr 21	83E	08:44	11.50	BLSY Patient Assist	Non-emergency response; Sta 8-3 not day-staffed	
275	3 Apr 21	82C	16:25	9.11	BLS Breathing Prob	8-10 min travel time from Sta 8-1	8
280	6 Apr 21	82C	02:09	10.10	BLS MVA	8-11 min travel time from Sta 8-1	1
282	6 Apr 21	82C	06:50	10.00	ALS Unconscious	8-11 min travel time from Sta 8-1	
283	6 Apr 21	83G	20:38	9.03	ALS Cardiac Problem	8-10 min travel time from Sta 8-3	2
291	10 Apr 21	82A	05:34	13.36	BLSY Patient Assist	12 min travel time from Sta 8-1	5
300	15 Apr 21	83A	16:07	28.09	BLSY Patient Assist	E-83 did not report @ scene on MCT	
303	16 Apr 21	81H	08:19	16.46	BLS DLoC	Arrival not recorded by TComm	
310	18 Apr 21	82B	11:12	11.49	BLS Dizziness	10-12 min travel time from Sta 8-1	5
315	19 Apr 21	83A	15:59	22.18	BLS Dizziness	Arrival not recorded by TComm	
316	19 Apr 21	81A	16:05	14.49	BLS Respiratory Prob	First arrival not recorded by TComm	
321	20 Apr 21	83E	16:52	9.24	ALS Chest Pain	Arrival not recorded by TComm	
322	20 Apr 21	83E	19:32	9.36	ALS CPR	Delay due to ongoing training event (Dist Training Center)	7

IR&R STAFFING LEVELS: Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Dayshift	Battalion Chief:	91%		A
	Engine/EMS Company:	100%	82%	B
	Station Staffed:	100%	82%	
Night & Weekend	Battalion Chief:	79%		
	Company Officer:	100%	29%	B
	Engine Company:	100%	29%	B,C
	EMS Company:	100%	92%	D
	Operations Support (Tenders)	92%		E
Total	Summary of Staffing Level for the Month:	100%	88%	D
Total	District Wide Staffing for the Month:	94%		

Notes:

- A) Includes weekday holidays when BC not staffed;
- B) Includes BC assigned as Company Officer if needed;
- C) May be cross-trained/certified staff (e.g. Firefighter-EMT);
- D) Includes minimum target staffing of Aid Unit 83 at Station 8-3; and
- E) Operations Support Program staff for on-call for Driver-Operator & Tender response.

Volunteer Staffing: status for the current month: see **Appendix 6**.

PERSONNEL MANAGEMENT, SAFETY & TRAINING:

- 1) Current Training Topics:
 - Live fire training at Mark Noble Regional Training Center (all shifts);
 - Wildland fire refresher training;
 - SCBA quarterly qualifications;
 - Heat related illness (safety & health) training;
 - Fit testing for N95-ENVO (medical) masks;
 - Fit testing for MSA G1 self-contained breathing apparatus masks; and
 - Battery-powered "Sawzall" tool in-service training.
 - Out of a total of 882 quarterly training assignments, 379 have been completed by the end of April.
- 2) Medic-One OTEP:
 - OTEP for traumatic brain injuries;
 - OTEP for affective patient characteristics; and
 - CPR, automatic defibrillation and supra-glottic airway insertion.
- 3) Leadership:
 - Accident and "near-miss" forms (self-study Safety Committee minutes);
 - Live fire incident analysis with video review of shift performance; and
 - Operations Team meeting held March 4th; the meeting was held "virtually".
- 4) Other:
 - Eighteen members have completed live-fire training at the Mark Noble Regional Fire Training Center over three weekends; crews will continue to be scheduled until all firefighters have received the training.
 - Four members were certified as Incident Safety Officers after successfully completing a two-day curriculum at Tumwater FD.
 - Quarterly brush truck operations review;
 - District Secretary Stumpf completed Human Resources Management certification at South Puget Sound Community College during the month.
 - Five members are enrolled into the Thurston County Fire Recruit Academy.
 - Chief VanCamp and Secretary Stumpf attended a FEMA Public Assistance Grant process training on April 29th.
 - The District Safety Committee met virtually on April 6th.
 - Chief VanCamp attended the annual State Local Emergency Planning Committee training seminar on April 13th and 14th.
 - On April 20th, Secretary Stumpf attended State Auditor's Office training on filing of the annual agency reports.
 - Commissioners Bivins, Harper, Kilpatrick and Long and Chief VanCamp attended the Thurston County Emergency Management Council sponsored Executive Seminar on emergency management in Thurston County on April 26th.

PERSONNEL MANAGEMENT, RELATIONS:

- 1) The April monthly South Bay Firefighters' Association meeting was held on April 5th hosted by President Chapman.
- 2) At their April 13th regular meeting, the Board hosted a recognition ceremony for new members and newly promoted members, including Darrel Clowes, Shawn Mahoney, Justin DeGagne, Ryan Fakkema and Drew Bonser. Congratulations to you all!

EQUIPMENT & FACILITIES:

- 1) Apparatus & Equipment:
 - a. The Facilities & Equipment Team met on April 1st;
 - b. Chiefs VanCamp and LeMay attended a Thurston County Emergency Radio Network task force meeting on April 22nd in preparation of the major county-wide migration of radio communications to a new 700 MHz trunked radio network for all fire, EMS and law enforcement agencies.

- c. The Board held their April regular meeting in-person at Station 8-1 on April 13th; the meeting complied with State regulations for open public meeting during Phase III conditions including room air exchanges, occupancy limitations and spacing and monitoring by the District COVID-19 precautions supervisor.
- d. With the Board approval of the District Capital Repairs & Replacements Plan & Budget, Chief McBride and the Facilities & Equipment Team are working on plans to address 2021 approved projects including new vehicles and equipment and building improvements.

2) Facilities:

- a. At their April 13th regular meeting, the Board was briefed by Chief McBride on the status of the Station 8-1 septic system upgrade; the first bidding process was discarded and a second process incorporating recommended changes to improve competition is being developed for bidding in May.
- b. The Lease Agreement with Insite Wireless was completed during the month and a check for \$875 thousand will be sent to the District.
- c. Chief McBride has been providing updates on the construction of the replacement type 1 pumper being manufactured by Pierce; it is expected to arrive this summer.

FINANCIAL: (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
Beg. 1 Jan 20	\$ 931,802		\$ 883,289		\$ 1,292,090		\$ 1,518,573	
Current Balance	\$ 1,551,989	1,3	\$ 871,925	1,3	\$ 1,294,837	1,3	\$ 2,396,872	1,3
Budget End Bal	\$ 765,300	2,3,4	\$ 1,090,000	2,3,4	\$ 1,313,000	2,3	\$ 1,540,000	2,3

Notes:

- 1: As of 1 May 2021.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:
 LGIP Pool: 1.74 %
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$275,000 from Fund 6680 to Fund 6681 (November 2020).

Operating Cash Flow: projected for the year: see **Appendix 7.**

Operating Expenditures vs Budget: **Appendix 7a**



2021 District Goal #1 Status Report

April

STATUS:



Not Started



Started



In-Progress




Complete (Project)




Complete-Ongoing (Program)

The District shall achieve 98% District-wide minimum Incident Readiness & Response (IR&R) staffing levels, as identified in the *District Target Levels of Service (TLoS)*.

Achievement of District-wide staffing goal for the month: 94%

- 1)  **Priority #1:** The Operations-Training & Safety Team, led by AC LeMay, shall ensure qualified staffing for a minimum of 2 Apparatus Driver-Operators for each shift by December 2021.
 - Six members enrolled in training; no progress reported during month.
 - Currently, 3 non-officer volunteer D/O's on leave of absence.

- 2)  The Operations-Training & Safety Team, led by AC LeMay, will develop a register for the Resident Responder Program, evaluate & select members (for a target level of 6) and implement shift staffing for Station 8-2 (Johnson Point) by January 2022. This objective will depend upon termination of SARS-COV2 / COVID-19 pandemic special precautions.
 - Review of plan and policy conducted to begin recruitment planning process.



2021 District Goal #2 Status Report

April

STATUS:



Not Started



Started



In-Progress







Complete (Project)



Complete-Ongoing (Program)

The District will review the Capital Repairs & Replacement (CR&R) Plan and Budget to the optimize apparatus and major equipment replacement schedule to better conform with recently adopted master plans.

- 1)  The Facilities & Equipment Team, led by Chief VanCamp, will review the Plan and provide recommendations for changes to Chief VanCamp by March 2021.
 - Complete.
- 2)  Chief VanCamp will provide a proposed amendment to the CR&R Plan and Budget to the Board by June 2021.
 - Complete, Board approved Plan & Budget at their 9 March regular meeting.
- 3)  The Facilities & Equipment Team, led by Chief VanCamp, will ensure projects approved for 2021 be initiated and implemented as soon as possible based on each project's schedule.
 - F&E Team providing initial plan of action at May team meeting.
- 4)  By August 2021, the Operations-Training & Safety Team, led by AC LeMay, will ensure all relevant District Driver-Operators will be qualified to operate the replacement Type 1 engine (currently scheduled for delivery in June 2021).
 - Construction and delivery of unit being monitored.



2021 District Goal #3 Status Report

April

STATUS:



Not Started



Started



In-Progress






Complete (Project)



Complete-Ongoing (Program)

The District will continue to implement the provisions of the IR&R District Training & Education program.

- 1)  **Priority #2:** The Operations-Training & Safety Team, led by AC LeMay, will develop and implement the initial phase of a comprehensive officer skills maintenance training program (in addition to the existing Officer Development Program) for all existing District officers by June 2021.
 - Topics being developed for delivery include fireground communications, post incident analysis process and testing staff on District map/locations (scheduled during second quarter 2021).
- 2)  **Priority #3:** By September 2021, the Operations-Training & Safety Team, led by AC LeMay, will review the current volunteer recruitment, evaluation, selection, orientation and initial training process with respect to
 - a) Ability to meet IR&R staffing requirements;
 - b) Durability from diminishing applicant pools, increasing job performance requirements, need for supervision & mentoring and economic, social and health (e.g. pandemic) conditions; and
 - c) Incentives to increase retention.
 -
- 3)  The Operations-Training & Safety Team, led by AC LeMay, will evaluate the current District Officer Development Program and provide a recommendation for any modifications to Chief VanCamp by December 2021.
 - Four career Firefighter-EMTs completed Incident Safety Officer class which is required for promotion to Lieutenant.
 - One career FF-EMT is currently in “acting” Lieutenant role, one career Lieutenant in “acting” Battalion Chief role.



2021 District Goal #4 Status Report

April

STATUS:



Not Started



Started



In-Progress





Complete (Project)





Complete-Ongoing (Program)

The District will reach out and inform its citizens and customers through an ongoing public communications program.

- 1)  The Executive Team will develop and communicate “subjective” messages focusing on “who we are” and “what our mission is” by March 2021.
 - A “Youtube” linkage with the District website was established for “virtual” open public meetings access as well as references to COVID-19 related links.
 - The District Monthly Report began reporting activity levels on the District Website.

- 2)  The Executive Team will develop and communicate “objective” messages focusing on direct and indirect impacts/benefits (“outcomes”) to citizens by June 2021.
 - The first quarter NEWSLETTER provided reference information for the District’s WSRB community protection classification information; several follow-up inquiries were responded to.

- 3)  The Executive Team will develop and communicate “objective” messages focusing on District resources (people, capital assets, practices) and business efficiency/effectiveness (“inputs”) by September 2021.
 -

- 4)  The Executive Team will develop and communicate “subjective” messages focusing on customer expectations and District strategic direction and overall “outcomes” by December 2021.
 -

APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
264	1 Apr 21	83E	E15	7326 Byron St NE	08:52	5.43	Gas Leak Outside	7	
265	1 Apr 21	81B	G17	5617 Lemon Rd NE	10:33	6.49	BLS Breathing Prob	3	
266	1 Apr 21	82A	D19	7642 Taryn Ln NE	11:30	8.11	ALS Rapid Heart Rate	5	
267	1 Apr 21	81A	H17	Chehalis Western @ Shincke Rd NE	12:19	1.36	BLS Weakness	4	
268	1 Apr 21	82A	E19	5539 72nd Ln NE	16:52	7.28	ALS Abdom Pain	2	
269	1 Apr 21	82A	D19	8021 Baird Rd NE	18:51	9.14	ALS Chest Pain	4	6
270	2 Apr 21	81H	G18	5044 Sleater Kinney Rd NE	03:51	6.00	BLSY Patient Assist	4	6
271	2 Apr 21	83E	E15	7420 Byron St NE	08:44	11.50	BLSY Patient Assist	2	
272	2 Apr 21	81A	I18	3212 Skooter Ln NE	13:55	3.21	ALS Seizure	3	
273	2 Apr 21	307	J16	2206 20th Ave NE	18:18	5.19	ALS Chest Pain	4	7
274	3 Apr 21	81H	G18	5044 Sleater Kinney Rd NE	05:03	5.36	BLSY Patient Assist	4	7
275	3 Apr 21	82C	F20	5724 Puget Beach Rd NE	16:25	9.11	BLS Breathing Prob	4	8
276	3 Apr 21	81A	I18	3630 34th Ln NE	17:28	3.63	BLSY Patient Assist	4	8
277	3 Apr 21	83A	H15	3847 Giles Rd NE	21:01	6.02	Fire Alarm Activation	3	8
278	4 Apr 21	81F	I19	3518 Hollywood Dr NE	08:08	6.41	BLS Sick Person	2	9
279	4 Apr 21	83A	G15	4806 Cushman Rd NE #107	16:44	6.34	BLS Sick Person	3	9
280	6 Apr 21	82C	F20	6110 Puget Beach Rd NE	02:09	10.10	BLS MVA	7	1
281	6 Apr 21	82A	F19	5126 61st Ave NE	02:44	6.06	BLS Syncope	7	1
282	6 Apr 21	82C	E20	7026 Puget Beach Rd NE	06:50	10.00	ALS Unconscious	4	
283	6 Apr 21	83G	C17	8700 Evergreen Dr NE	20:38	9.03	ALS Cardiac Problem	6	2
284	6 Apr 21	81L	F21	5745 Red Alder Dr NE	21:34	7.48	ALS Breathing Prob	4	2
285	7 Apr 21	81F	G19	4922 Puget Rd NE #915	18:49	7.15	Structure Fire	7	3
286	7 Apr 21	81A	I17	3244 South Bay Rd NE	19:06	5.00	Fire Alarm Activation	6	3
287	8 Apr 21	81E	H20	3721 Milton Ln NE	17:39	5.50	BLS Breathing Prob	3	
288	9 Apr 21	83G	D17	8413 Evergreen Dr NE	09:58	8.39	BLS Abdominal Pain	2	
289	9 Apr 21	83A	H16	1310 36th Ave NE	13:53	2.39	Service Call	2	
290	9 Apr 21	83E	D16	7715 Woods Estate Ln NE	20:55	9.15	ALS Chest Pain	6	5
291	10 Apr 21	82A	B19	9909 Point View St NE	05:34	13.36	BLSY Patient Assist	5	5
292	11 Apr 21	83E	D15	540 75th Way NE	16:06	13.39	Service Call	4	7
293	11 Apr 21	81B	H17	3140 41st Ave NE	22:30	0.00	Smoke Investigation	4	7
294	12 Jan 21	81A	I17	3204 South Bay Rd NE	17:26	1.50	BLS MVA	6	
295	13 Apr 21	81A	H17	Shincke @ 41st Ave NE	15:28	2.51	Brush Fire	8	
296	13 Apr 21	81A	I17	3506 Shincke Rd NE	19:18	0.00	BLS Headache	2	9
297	14 Apr 21	81H	J19	4841 Pleasant Glade Rd NE	10:34	6.23	BLS Seizure	3	
298	14 Apr 21	82C	E20	7026 Puget Beach Rd NE	12:01	7.35	ALS Unconscious	4	
299	15 Apr 21	83A	H15	3813 Giles Rd NE	12:53	6.47	BLS Fall	3	
300	15 Apr 21	83A	H15	3813 Giles Rd NE	16:07	28.09	BLSY Patient Assist	3	
301	15 Apr 21	81B	H17	3515 46th Ave NE	21:45	3.43	Smoke Investigation	4	
302	16 Apr 21	308	J18	4027 19th Ave NE	07:53	5.33	Structure Fire (MA)	4	
303	16 Apr 21	81H	I19	2930 Jorgenson Rd NE	08:19	16.46	BLS DLoC	2	
304	16 Apr 21	81H	I18	4411 31st Ave NE	15:53	N/A	BLS Medical Alarm	2	
305	16 Apr 21	307	J17	1925 South Bay Rd NE	23:10	5.01	Fire Alarm Activation	4	3
306	17 Apr 21	81B	I17	Lemon @ 36th Ave NE	16:40	3.31	ALS MVA	3	4
307	17 Apr 21	81A	F18	5748 Shincke Rd NE	20:09	5.36	BLS Dizziness	3	4
308	18 Apr 21	81J	I16	1715 33rd Ave NE	02:28	7.40	BLS Back Pain	3	4
309	18 Apr 21	83C	F16	6211 Libby Rd NE	09:24	8.02	ALS Suicide	9	5
310	18 Apr 21	82B	D20	8343 Walnut Rd NE	11:12	11.49	BLS Dizziness	4	5
311	18 Apr 21	83E	D15	512 Dover Point Ln NE	20:07	N/A	Water Rescue	1	5
312	18 Apr 21	O1D	K15	325 Washington St NE	20:10	N/A	BLS Abdominal Pain	3	5
313	18 Apr 21	83E	D15	512 Dover Point Ln NE	20:16	7.35	Water Rescue	5	5
314	18 Apr 21	83E	D15	512 Dover Point Ln NE	21:04	N/A	Water Rescue	1	5
315	19 Apr 21	83A	H15	3824 Marla Ct NE	15:59	22.18	BLS Dizziness	2	
316	19 Apr 21	81A	F18	5748 Shincke Rd NE	16:05	14.49	BLS Respiratory Prob	4	
317	19 Apr 21	82C	E20	7032 Sandy Point Rd NE	18:04	8.16	ALS Seizure	3	6
318	19 Apr 21	307	K17	803 South Bay Rd NE	19:23	4.43	BLS MVA	3	6

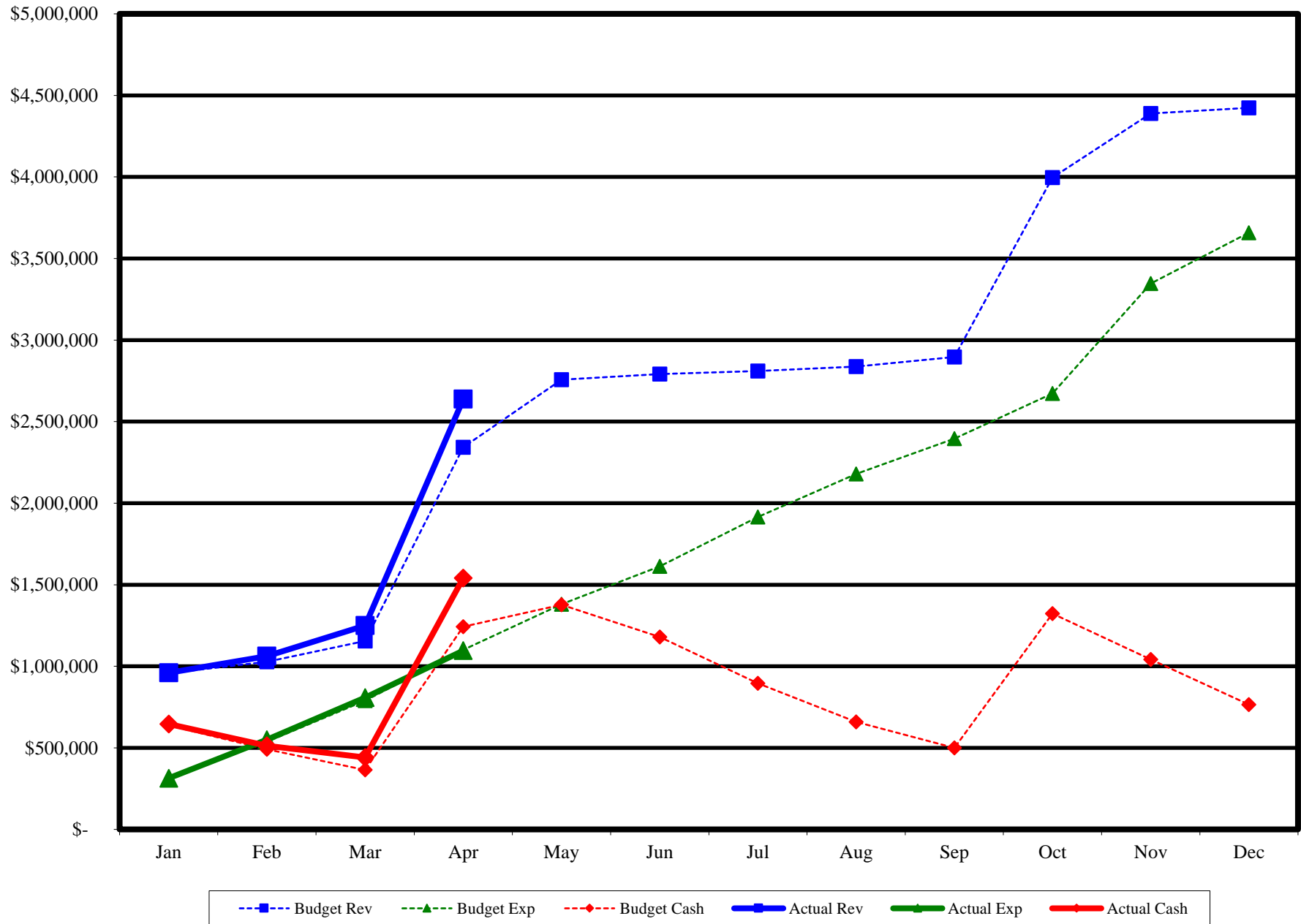
APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Shift #
319	19 Apr 21	82A	D19	7849 Johnson Point Rd NE	22:42	7.49	BLS Unk Med Prob	3	6
320	20 Apr 21	81A	I16	3303 Libby Rd NE	08:20	5.29	BLS Sick Person	3	
321	20 Apr 21	83E	E15	1001 73rd Ave NE	16:52	9.24	ALS Chest Pain	3	
322	20 Apr 21	83E	E15	548 73rd Ave NE	19:32	9.36	ALS CPR	6	7
323	20 Apr 21	81E	H20	3608 Eagle Dr NE	20:20	47.43	Burn Ban Violation	3	7
324	21 Apr 21	317	J21	1401 Galaxy Dr NE	08:24	4.43	BLS Unk Med Prob	2	
325	21 Apr 21	307	J16	2316 Friendly Grove Rd NE	12:07	2.23	BLS Fall	4	
326	21 Apr 21	83G	D17	2724 83rd Ct NE	19:22	12.36	Service Call	4	8
327	22 Apr 21	307	K16	2324 Bigelow Ave NE	08:47	5.31	BLS Dizziness	3	
328	22 Apr 21	307	K17	2830 8th Ave NE	17:07	5.36	BLS Abdominal Pain	4	
329	22 Apr 21	81A	I18	3610 34th Ln NE	18:27	0.00	BLS Patient Assist	4	9
330	23 Apr 21	307	J17	2226 South Bay Rd NE	04:12	14.15	BLS Mental Prob	4	9
331	23 Apr 21	82A	F19	5115 61st Ave NE	19:50	6.22	BLS Fall	3	1
332	23 Apr 21	83C	G16	4647 Libby Rd NE	22:15	5.29	Burn Ban Violation	3	1
333	24 Apr 21	83E	E15	6948 Bayview Dr NE	09:42	8.09	ALS Pregnancy	5	2
334	24 Apr 21	81F	G19	4843 Johnson Point Rd NE	10:02	1.15	BLS MVA	4	2
335	24 Apr 21	81A	I17	3506 Shincke Rd NE	15:10	0.00	Service Call	3	2
336	25 Apr 21	307	J17	12th @ South Bay Rd NE	07:50	2.30	ALS CPR	7	3
337	26 Apr 21	81C	I16	3501 Frogs Leap Ln NE	17:30	3.26	Fire Alarm Activation	4	
338	26 Apr 21	81F	H19	South Bay @ Hawks Prairie Rd NE	18:11	4.10	BLS MVA	7	4
339	27 Apr 21	307	J17	2802 12th Ave NE	11:48	5.33	BLS Fall	4	
340	27 Apr 21	307	J17	2226 South Bay Rd NE	17:13	3.37	ALS Unk Med Prob	3	
341	27 Apr 21	307	J17	2802 12th Ave NE	20:37	4.51	BLS Fall	4	5
342	28 Apr 21	307	J17	2802 12th Ave NE	08:19	6.22	BLS Fall	3	
343	28 Apr 21	307	J17	2802 12th Ave NE	14:43	11.29	BLS Fall	3	
344	28 Apr 21	81D	I17	3520 26th Ave NE	21:14	4.11	BLS Respiratory Prob	3	6
345	29 Apr 21	81F	G19	4922 Puget Rd NE #917	03:29	6.24	BLS Fall	3	6
346	29 Apr 21	83A	H15	3838 Boston Harbor Rd NE	09:54	4.15	BLS Unk Med Prob	3	

MONTHLY REPORT APPENDIX 6: VOLUNTEER STAFFING ROSTER

NAME	RANK/STATUS	SHIFT/DATE	NAME	RANK/STATUS	SHIFT/DATE	NAME	RANK/STATUS	SHIFT/DATE
Armstrong, Walker	OSP		Gill, Patricia Ann	Receptionist		Mize, Art	Chaplain	
Bahr, Michaela	EMT/FF	5	Gormley, Robert	Lieutenant	9	Perry, Andrew	EMT	9
Bain, Tyler	FF/EMT	2	Harn, Jakob	FF	8	Petersen, Lisa	Resigned	4/28/2021
Barnett, Cody	Recruit		Hayes, Dale	FF/EMT/AO	9	Poole, James	FF/AO	7
Bourque, Mitch	FF	4	Henson, Ronald C	Receptionist		Powell, Shelby	FF	1
Brandt, Robert	FF	5	Johnson, Jacob	FF/EMT	6	Prine, Don	OSP	
Bushaw, Bladden M	FF/EMT	3	Kraft, Bethany H	FF/EMT	6	Rubadue, Brock	Recruit	
Carlton, Susan E	Receptionist		Kramer, Gavin	FF	9	Schneegas, Sean	Recruit	
Chapman, Cody R	FF/EMT	2	Kubiak, Cody	FF	1	Sheller, Elliot	LoA	2/8/2021
Clemens, Jonathan	EMSO		Lacy, Ben	FF/EMT	2	Sherman, Jauni	Resigned	4/19/2021
Cochran, Ann	Receptionist		LaDue, Chris	BC	2, 6	Sinclair, Sharon	Receptionist	
Dicke, Ben	FF/AO	8	Lara, Leroy	Resigned	4/16/2021	Stenerson, Ian	FF/AO	3
Dixon, Robert	FF	7	Leyva, Travis	FF/EMT	2	Sullivan, Amber	FF/EMT	5
Dodge, David	Lieutenant	4	Leyva-Morgan, Jennifer	LoA	2/6/2021	Toth, Terry	FF/EMT	8
Estrada, Diana	LoA	2/10/2021	Lindwall, Desiree	FF/EMT	7	Valdez, Christian	FF	6
Fass, Bonnie	Receptionist		May, Nicolas	Recruit		Van Kirk, Nick	FF/EMT	3
Fitzgerald, (Roebuck), Tara A	FF/EMT	1	McCann, Dustin	FF/AO	4	Wrinkle, Gregory	Recruit	
Freed, Richard	FF	9	McCosh, Devin	FF/EMT	4	Youngs, John	FF/EMT/AO	9
Frymire, Nicholas	Recruit		Meyers, Raymond	Recruit		Zopolis, James P	Receptionist	
Gettle, Eric James	FF/EMT	1	Milligan, Nicholas	FF	3	Zvirzdys, Joshua	FF/EMT	8

APPENDIX 7 - 2021 BUDGET VS ACTUAL, CASH BALANCE



APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

