

# DISTRICT MONTHLY REPORT: AUGUST 2023



## ADMINISTRATIVE:

- At the Primary Election held on August 1<sup>st</sup>, voters approved the District's Proposition 1 to restore the property tax levy rate to \$1.50.

## MASTER PLANNING: Monthly Status Report:

- 2023 Goal #1--District Staffing Plan: see **Appendix 1.**
- 2023 Goal #2--District Financial Plan: see **Appendix 2.**
- 2023 Goal #3--Member Position Descriptions: see **Appendix 3.**

## PUBLIC RELATIONS & COMMUNITY SERVICES:

- District monthly WEBSITE contacts: page views: **2,721.**
- District Strategic Communications Plan scheduling: **Appendix 4**

- No further report.

**EMERGENCY RESPONSE:** Total of 849 calls to date in 2023; 694 for 2008-22 average; (see attached **Monthly Call Summary Report Appendix 5**);

- Type of responses for the month:

	Fire	ALS	BLS	Pub Sfty	False	Total
<b>2023 In FD8</b>	5	23	70	17	4	<b>119</b>
<b>2023 Total</b>	8	27	80	19	4	<b>138</b>
<b>2022 Total</b>	8	95	(Tot EMS)	7	0	<b>110</b>
<b>Average</b> <small>NOTE 1</small>	8	68	(Tot EMS)	12	3	<b>91</b>

- Average number of responders-per-incident for the month:

Total	Daytime	Night	Weekend
<b>3.4</b>	3.0	3.7	3.7

- Performance measures to *Target Levels of Service\** for the month/year:

Response Zone	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
Station 8-1	43	33	77%	4	3	75%
Station 8-2	8	1	13%	0	0	0%
Station 8-3	46	19	41%	0	0	0%

Average	EMS			Fire		
	Total	Meet	Pct	Total	Meet	Pct
<b>Avg 2023 To Date</b>	74.9	44.9	60%	3.0	2.3	75%
<b>Avg 2022</b>	72.4	42.5	59%	3.1	2.6	84%
<b>Avg 08-22</b> <small>NOTE 2</small>	56.3	35.4	63%	3.4	2.5	73%

**\*KEY:** EMS targets: minimum 2 responders on scene within 8 minutes  
Fire targets: minimum 4 responders on scene within 10 minutes  
 Does not include false alarms, service calls, mutual aid outside District.  
 NOTE 1: Combination of pre-merger FD7 and FD8, for 2008-2022 (monthly average)  
 NOTE 2: Combination of pre-merger FD7 and FD8, average for 2008-2022

- BLS transports by FD8 for the month: 8.

5) Delayed responses for the month:

FD#	Date	Sta	Time	R/T	Incident Type	Comments	Platoon
713	1 Aug 23	83E	09:55	11.02	BLS Patient Assist	10-14 min travel time from Sta 8-1	A
714	1 Aug 23	81L	13:36	9.20	BLS Unk Med Prob	9 min travel time from Sta 8-1	A
724	3 Aug 23	81L	21:53	13.27	BLS Sick Person	11 min travel time from Sta 8-1	C
725	4 Aug 23	82B	07:38	11.42	BLS Fall	11-14 min travel time from Sta 8-1	B
727	4 Aug 23	83E	13:48	13.22	BLSY Patient Assist	12-14 min travel time from Sta 8-1; non-emergency response	B
745	7 Aug 23	83G	18:50	12.07	BLS CVA	Concurrent incident	C
746	7 Aug 23	81L	23:09	10.57	BLS Breathing Prob	8-10 min travel time from Sta 8-1	C
747	8 Aug 23	81L	04:11	11.52	BLSY Fall	8-10 min travel time from Sta 8-1; non-emergency response	C
751	9 Aug 23	83G	10:40	9.38	ALS Chest Pain	9-10 min travel time from Sta 8-1	B
753	9 Aug 23	81L	15:08	12.36	BLSY Patient Assist	8-10 min travel time from Sta 8-1; non-emergency response	B
754	10 Aug 23	83A	10:00	25.53	BLS Assist L/E	Staged by law enforcement	A
759	11 Aug 23	83G	06:29	11.21	BLS Sick Person	11-14 min travel time from Sta 8-1	B
765	12 Aug 23	83G	15:24	10.05	ALS Sick Person	8-10 min travel time from Sta 8-1; Sta 8-3 delayed	C
767	13 Aug 23	82B	07:00	14.58	BLS Weakness	13-14 min travel time from Sta 8-1	B
778	16 Aug 23	82A	09:42	10.53	BLSY Patient Assist	9 min travel time from Sta 8-1; non-emergency response	C
779	16 Aug 23	83G	11:28	11.10	ALS CVA	11-14 min travel time from Sta 8-1	C
781	16 Aug 23	81L	21:19	12.28	BLSY Patient Assist	8-10 min travel time from Sta 8-1; non-emergency response	C
782	17 Aug 23	81L	07:37	12.57	BLSY Patient Assist	13 min travel time from Sta 8-1; non-emergency response	A
783	17 Aug 23	81J	08:24	11.27	BLSY Patient Assist	Concurrent incident; non-emergency response	A
792	18 Aug 23	83G	09:10	10.59	ALS Allergic Reaction	11-14 min travel time from Sta 8-1	B
799	19 Aug 23	83E	23:35	10.45	BLS MVA	Delay in obtaining correct location of incident	A
811	22 Aug 23	82A	15:13	14.44	BLS DoA	Concurrent incident; AU83 responded for Sta 8-1	B
818	24 Aug 23	83E	19:03	11.20	BLS DoA	Delay in getting in service	A
825	25 Aug 23	83E	16:28	18.19	BLSY Patient Assist	16-18 min travel time from Sta 8-1; non-emergency response	C
830	26 Aug 23	81G	02:44	15.47	BLS MVA	Delay in obtaining correct location of incident	C
835	29 Aug 23	82C	14:06	10.29	BLSY Patient Assist	8-10 min travel time from Sta 8-1; non-emergency response	B
841	30 Aug 23	83G	06:35	11.56	BLS Dizziness	11-14 min travel time from Sta 8-1	C

**IR&R STAFFING LEVELS:** Staffing levels for the month:

Staffing Targets by Position:		Station 8-1	Station 8-3	Note
Engine	Platoon A (Shifts 1, 3 & 8)	100%	40%	
	Platoon B (Shifts 2,4 & 6)	100%	77%	
	Platoon C (Shifts 5,7 & 9)	100%	40%	
Aid Unit	Platoon A (Shifts 1, 3 & 8)	15%	30%	B
	Platoon B (Shifts 2,4 & 6)	0%	0%	B
	Platoon C (Shifts 5,7 & 9)	0%	40%	B
	Battalion Chief on duty	69%		A
	Operations Support (Tenders)	90%		D
	Staffing at Station 8-2 (Johnson Point)	0 Shifts		E
<b>Sub-total</b>	<b>Station 8-3 (North Olympia) Staffing for Month</b>	<b>74%</b>		<b>C</b>
<b>Total</b>	<b>District Wide Staffing for the Month:</b>	<b>87%</b>		<b>C</b>

**Notes:**

- A) Does not include BC assigned as Company Officer if needed;
- B) Does not include cross-staffing from engine company if needed;
- C) Includes minimum target staffing of Aid Unit 83 at Station 8-3;
- D) Operations Support Program staff for on-call Tender response; and
- E) Supplemental staffing at Station 8-2 if available on shift (number of 24-hr shifts counted).

Volunteer Staffing: roster for the current month: see **Appendix 6.**

**PERSONNEL MANAGEMENT, SAFETY& TRAINING:**

- 1) 3<sup>rd</sup> Quarter fire training topics:
  - Wildland fire suppression (company officers)

- Live-fire training
- 2) 3<sup>rd</sup> Quarter EMS & Medic-One OTEP:
  - ALS upgrades
  - Quarterly CPR training
  - Pediatric emergencies
  - Patient diffusion training
- 3) Leadership:
  - Battalion and company level officer training
- 4) Annual requirements:
  - Blood-borne pathogens
  - Driver's training
  - First-aid training & certification (firefighters)
  - Haz-mat operations
  - Hazard communications; employee right-to-know
  - Hearing protection
  - Heat & cold stress
  - Lead awareness training
  - Portable fire extinguishers
  - Respiratory protection equipment training & testing
  - Self-contained breathing apparatus fit testing
  - Technical rescue training
  - Asbestos awareness training
- 6) Other:
  - Facilities & Equipment Team (Chief, AC and F&E Staff), (no meeting);
  - All Officers Staff meeting (August 3<sup>rd</sup>);
  - Training & Education Team (Chief, AC and Training Officer), (no meeting);
  - Health & Safety Team (Chief, AC, Health & Safety Officer), (no meeting);
  - District Community Outreach Team, (August 16<sup>th</sup>);
  - District Senior Management (Assistant Chief & Battalion Chiefs), (August 25<sup>th</sup>);
  - The South Bay Firefighters' Association (SBFFA) (no meeting);
  - Safety Committee (no meeting)

### **PERSONNEL MANAGEMENT, RELATIONS:**

- 1) Long time member and South Bay Firefighter Association President David Dodge resigned during the month to take a full time fire officer position in Okanogan County. Good luck Dave!
- 2) On August 24<sup>th</sup>, Chiefs VanCamp and LeMay met with Lacey FD3 Chief Cerovski regarding their policies & procedures system.

### **EQUIPMENT & FACILITIES:**

- 1) Apparatus & Equipment:
  - a. A replacement thermal imaging camera was installed into Engine 81; the unit replaced was relocated to Engine 83.
- 2) Facilities:
  - a. On August 17<sup>th</sup>, District Facilities & Equipment staff and Project Manager Steve Hatton of HGP held a pre-construction meeting for the South Bay Station 8-1 septic system upgrades project; actual construction is planned to start in early September.
  - b. On August 23<sup>rd</sup>, Chief VanCamp and staff from TCOMM-911, Motorola and Pyramid Engineer toured the Johnson Point Station 8-2 site in preparation for construction of a new radio system antenna and base station; this is part of the Thurston County Emergency Radio Network (TCERN) project to replace the county's public safety land mobile radio system.
- 3) Information Technology:
  - a. 17 active work stations, 1 on-site server, with overall "health" at 88%.
  - b. 13 reactive and 6 proactive service orders for the month.

c. 32 users have multi-factor authentication enabled.

**FINANCIAL:** (see also Budget Reports provided by the District Secretary).

Cash Balance	Fund 6680 Operations	Note	Fund 6681 CR&R	Note	Fund 6683 Reserve	Note	Fund 6685 Cap Fac Proj	Note
<b>Beg. 1 Jan 23</b>	\$ 1,099,430		\$ 446,228		\$ 1,311,922		\$ 1,672,603	
<b>Current Balance</b>	\$ 1,240,082	1,3	\$ 272,460	1,3	\$ 1,326,561	1,3	\$ 935,666	1,3
<b>Budget End Bal</b>	\$ 492,727	2,4,5	\$ 457,352	2,4,5	\$ 1,638,893	2,5	\$ 221,474	2,4

**Notes:**

- 1: As of 1 September 2023.
- 2: Estimates based upon preliminary tax revenue calculations & fully accounted expensed for remaining budget year.
- 3: Interest rates for current period:  
 LGIP Pool: 1.74 %  
 TCIP Pool: 1.81 %.
- 4: Includes transfer of \$750,000 from Fund 6685 into Fund 6680 in February 2023.
- 5: Includes transfer of \$350,000 from Fund 6680 into Fund 6681 and \$320,000 from Fund 6680 into Fund 6683 in November 2023.

Operating Cash Flow: projected for the year: see **Appendix 7**.

Operating Expenditures vs Budget: **Appendix 7a**



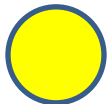
# 2023 District Goal #1 Status Report

## August

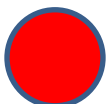
**STATUS:**



On Track



Some Delay/Difficulty






Significant Impact

The District shall adopt and implement a 3-year staffing plan to provide sufficient IR&R staffing to deploy from 2 firestations to meet TLoS objectives.

Achievement of District-wide staffing goal for the month:

JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC
89%	94%	93%	83%	81%	84%	90%	87%				

- 1)  Complete negotiations with Union for renewal of CBA by December 2022. Complete.
- 2)  Adopt strategic IR&R staffing model by January 2023. Complete.
- 3)  Provide regular reports regarding achievement of staffing level and TLoS objectives. Ongoing monthly reporting on staffing levels (above) and TLoS (in *Monthly Report*).



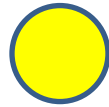
# 2023 District Goal #2 Status Report

## August

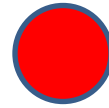
**STATUS:**



On Track



Some Delay/Difficulty



Significant Impact

The District will adopt a 2023-2027 financial plan to provide funding for adequate staffing, operational support and capital assets commensurate with IR&R staffing plan (Goal #1).

- 1)  Provide 2023-2027 financial plan to Board for approval by February 2023. Complete.
- 2)  Based upon an interactive process using the *District Strategic Communications Plan* format, share information and receive input on adopted 2023-2027 financial plan starting in January 2023. Continued communications with stakeholders, primarily ad-hoc inquiries and social media messages.
- 3)  The Board will adopt a resolution to place on the 2023 election ballot a measure to provide additional funding to support the 2023-2027 financial plan. The ballot measure, Proposition #1, was approved by voters in the Primary Election held on August 1<sup>st</sup>.



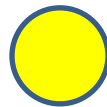
# 2023 District Goal #3 Status Report

## August

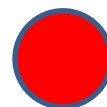
### STATUS:



On Track



Some Delay/Difficulty



Significant Impact

The District will update its position descriptions and position requirements to clarify competency requirements, encourage professional development and promote performance accountability.

- 1)  A team will convene to review and update the position descriptions for all positions and provide a recommendation to Chief VanCamp by March 2023. Complete.
- 2)  A team will convene to review and update the minimum requirements for competencies for all positions and provide a recommendation to Chief VanCamp by June 2023. Complete.
- 3)  A team will convene to review and update the *District Training & Education Master Plan* by December 2023. AC LeMay and BC Clowes working on review of current training plan. Delays to finalization and adoption of updated minimum requirements for competencies delaying overall review of current training plan. Chief VanCamp proposing overall review and update of District master plans (including Training & Education) for a coordinated effort in 2024.
- 4)  Adopted changes to position descriptions and minimum competencies will be used to help in the professional development planning/accountability in 2024 (for 2023) PDP process (1<sup>st</sup> quarter 2024). Recommendations in Objectives #1 and #2 provided to Chief VanCamp; discussions regarding position descriptions and resulting minimum requirements for competencies being held at District Labor Management Committee in September.



# Appendix 4--Strategic Communications Plan

## Strategic Communications Plan – Calendar

	Status	August 2023	September 2023	October 2023
<b>Action(s)</b>	<b>Complete</b>  <b>Complete</b>	1. Begin review & adoption of 2024 Goals & Objectives 2. Primary Election and Resolution for General Elections (1 Aug)	1. 2024 Budget Policy Recommendations draft 2. Prepare & mail newsletter	1. Adopt 2024 Goals & Objectives
<b>Who</b>	<b>On track</b>	1. BoFC, Fire Chief 2. BoFC, Fire Chief	1. BoFC, Fire Chief 2. #2... 2. Dist. Sec	1. BoFC, Fire Chief
<b>How</b>	<b>On track</b>	1. update 2024 planning 2. Discuss results at BoFC meeting	1. BoFC meeting discussion 2. Develop & mail	2. Open public meeting



## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
712	1 Aug 23	83A	H15	4119 Gull Harbor Rd NE	00:16	8.28	Burn Ban Violation	3	B
713	1 Aug 23	83E	E15	7125 Bayview Dr NE	09:55	11.02	BLS Patient Assist	3	A
714	1 Aug 23	81L	H20	7100 Prairie Ridge Dr NE	13:36	9.20	BLS Unk Med Prob	3	A
715	1 Aug 23	64A	S17	11006 Old Highway 99 SE	17:23	N/A	Brush 1 (MA)	1	A
716	1 Aug 23	81A	I17	3017 28th Ln NE	20:52	4.06	ALS Seizure	5	A
717	1 Aug 23	81A	H17	4000 Shincke Rd NE	21:46	1.15	Smoke Investigation	3	A
718	2 Aug 23	81B	G17	3248 46th Ave NE	04:40	5.49	BLS Fall	5	A
719	2 Aug 23	81F	G19	4615 Foxtrail Dr NE	09:23	7.40	BLS Hip Injury	3	B
720	2 Aug 23	81A	H17	3614 Shincke Rd NE	21:34	2.36	BLS Fall	3	B
721	3 Aug 23	83A	F16	6314 Woodard Bay Rd NE	15:43	7.49	ALS CPR	5	C
722	3 Aug 23	81A	I18	3710 26th Ave NE	17:19	4.26	BLS Fall	4	C
723	3 Aug 23	81L	F21	5927 Hill St NE	18:00	8.04	Gas Leak Outside	5	C
724	3 Aug 23	81L	G20	6641 47th Ave NE	21:53	13.27	BLS Sick Person	3	C
725	4 Aug 23	82B	D20	7631 Marvin Rd NE	07:38	11.42	BLS Fall	3	B
726	4 Aug 23	81H	H18	3929 Sleater Kinney Rd NE	12:12	4.16	BLS Low BP	3	B
727	4 Aug 23	83E	D16	8309 Zangle Rd NE	13:48	13.22	BLSY Patient Assist	3	B
728	4 Aug 23	81B	H17	3619 Shincke Rd NE	14:40	2.19	BLS Fall	3	B
729	4 Aug 23	83E	D16	8309 Zangle Rd NE	19:02	8.29	BLSY Patient Assist	2	B
730	5 Aug 23	307	K17	935 Fenske Dr NE	00:41	8.53	Service Call	3	B
731	5 Aug 23	83E	D15	7443 Boston Harbor Rd NE	07:56	8.36	BLSY Patient Assist	2	C
732	5 Aug 23	81F	G19	5520 Johnson Point Rd NE	11:39	6.06	BLS MVA	6	C
733	5 Aug 23	83A	H15	4011 Boston Harbor Rd NE	12:05	N/A	Fire Alarm Activation	6	C
734	5 Aug 23	81A	I16	2945 Libby Rd NE	16:42	4.32	BLS CVA	5	C
735	5 Aug 23	81E	F19	6526 Johnson Point Rd NE	19:06	6.55	Smoke Investigation	1	C
736	5 Aug 23	82C	F20	6531 63rd Ave NE	22:50	10.26	Service Call	4	C
737	6 Aug 23	82C	F20	6531 63rd Ave NE	02:21	10.09	Service Call	3	C
738	6 Aug 23	83E	E15	6932 Boston Harbor Ext Rd NE	04:48	8.58	CO Alarm Activatioin	6	C
739	6 Aug 23	82A	F19	6526 Johnson Point Rd NE	12:53	6.59	Smoke Investigation	3	A
740	6 Aug 23	81F	H19	4134 Hunter Mills Ln NE	19:14	5.37	ALS Unk Med Prob	5	A
741	6 Aug 23	83A	H15	722 36th Ave NE	21:01	5.37	ALS Abdominal Pain	5	A
742	7 Aug 23	81B	H17	3619 Shincke Rd NE	10:08	2.44	BLSY Fall	5	C
743	7 Aug 23	307	J16	2110 12th Ave NE	11:12	5.17	ALS Allergic Reaction	5	C
744	7 Aug 23	83G	E17	7048 Libby Rd NE	18:17	5.55	ALS Sick Person	3	C
745	7 Aug 23	83G	C17	2732 Fishtrap Rd NE	18:50	12.07	BLS CVA	3	C
746	7 Aug 23	81L	H20	7226 Prairie Ridge Dr NE	23:09	10.57	BLS Breathing Prob	4	C
747	8 Aug 23	81L	G20	7415 Deerfield Park Dr NE	04:11	11.52	BLSY Fall	4	C
748	8 Aug 23	307	K17	334 Devoe St NE #1	19:29	5.34	Burn Ban Violation	3	A
749	8 Aug 23	307	K16	Wilson @ Pine Ave NE	19:49	7.03	BLSY Patient Assist	3	A
750	9 Aug 23	307	J17	2429 South Bay Rd NE	10:01	3.50	BLS Fall	5	B
751	9 Aug 23	83G	D17	8339 Libby Rd NE	10:40	9.38	ALS Chest Pain	5	B
752	9 Aug 23	83A	H16	3741 Harrington Ln NE	11:14	17.34	Fire Alarm Activation	2	B
753	9 Aug 23	81L	G20	6718 Prairie Ridge Dr NE	15:08	12.36	BLSY Patient Assist	4	B
754	10 Aug 23	83A	I16	1903 36th Ave NE	10:00	25.53	BLS Assist L/E	3	A
755	10 Aug 23	83A	G15	4805 Cushman Rd NE #47	11:15	8.20	BLSY Patient Assist	3	A
756	10 Aug 23	81C	I16	2901 Friendly Grove Rd NE	11:35	5.16	BLS ALoC	4	A
757	10 Aug 23	83A	G16	4633 Bellwood Dr NE	13:20	5.51	ALS Chest Pain	4	A
758	10 Aug 23	81F	H19	5027 Foxhall Dr NE	14:39	4.46	ALS Allergic Reaction	4	A
759	11 Aug 23	83G	C17	2904 Fishtrap Lp NE	06:29	11.21	BLS Sick Person	3	B
760	11 Aug 23	83A	H15	307 41st Ave NE	08:45	7.16	BLS Unk Med Prob	3	B
761	11 Aug 23	307	J17	2835 18th Ave NE	13:09	5.27	ALS Unconscious	2	B
762	11 Aug 23	83C	F17	5730 Libby Rd NE	20:54	8.14	Burn Ban Violation	2	B
763	11 Aug 23	81A	G18	Shincke @ 56th Ave NE	23:50	7.50	Brush 2	3	B
764	12 Aug 23	81H	I18	4324 31st Ave NE	13:34	4.44	BLS Syncope	4	C
765	12 Aug 23	83G	C17	8713 Libby Rd NE	15:24	10.05	ALS Sick Person	2	C
766	12 Aug 23	1A11	AA9	18323 Elderberry St SW	22:43	N/A	Fire 1 (Mutual Aid)	2	C
767	13 Aug 23	82B	D20	7512 Andrews Beach Rd NE	07:00	14.58	BLS Weakness	3	B
768	13 Aug 23	81L	H20	7249 44th Ave NE	15:53	6.57	ALS CPR	4	B

## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
769	13 Aug 23	83E	E15	6927 Boston Harbor Rd NE	19:43	6.07	BLS Abdominal Pain	2	B
770	13 Aug 23	83A	H15	300 39th Ave NE	20:24	4.50	BLS Unk Med Prob	2	B
771	13 Aug 23	81J	I15	Ames @ Gull Harbor Rd NE	21:11	7.51	Service Call	4	B
772	14 Aug 23	82C	E20	7115 Puget Beach Rd NE	18:22	9.07	BLS MVA	7	C
773	14 Aug 23	81E	H20	6714 Falcon Way NE	20:24	6.44	ALS Seizure	4	C
774	15 Aug 23	83C	H17	4336 Libby Rd NE	11:17	4.58	BLS Sick Person	2	A
775	15 Aug 23	81H	G18	Sleater Kinney @ 54th Ave NE	11:42	4.47	Gas Leak Outside	4	A
776	15 Aug 23	83A	G15	4805 Cushman Rd NE #50	15:54	8.47	BLS Sick Person	2	A
777	15 Aug 23	83G	D17	Libby @ 81st Ave NE	20:49	7.22	Smoke Investigation	6	A
778	16 Aug 23	82A	E18	4303 68th Ave NE	09:42	10.53	BLSY Patient Assist	4	C
779	16 Aug 23	83G	D17	2724 84th Ct NE	11:28	11.10	ALS CVA	4	C
780	16 Aug 23	83A	G16	4932 Boston Harbor Rd NE	13:12	8.10	BLS Heart Problem	4	C
781	16 Aug 23	81L	G20	6718 Prairie Ridge Dr NE	21:19	12.28	BLSY Patient Assist	3	C
782	17 Aug 23	81L	F21	8228 61st Ave NE	07:37	12.57	BLSY Patient Assist	2	A
783	17 Aug 23	81J	I16	1518 26th Ave NE	08:24	11.27	BLSY Patient Assist	2	A
784	17 Aug 23	81L	F21	8214 61st Ave NE	08:34	0.48	Service Call	2	A
785	17 Aug 23	81B	G17	5547 Lemon Rd NE	11:31	5.42	BLS Breathing Prob	2	A
786	17 Aug 23	82A	C19	9446 Johnson Point Ln NE	15:35	8.47	ALS Unk Med Prob	3	A
787	17 Aug 23	81A	F17	7214 Woodard Bay Rd NE	16:29	6.08	BLS Welfare Check	2	A
788	17 Aug 23	81B	F17	6000 Lemon Rd NE	16:50	0.00	Service Call	4	A
789	17 Aug 23	81F	F19	5900 Johnson Point Rd NE	17:08	N/A	Service Call	2	A
790	17 Aug 23	81D	I17	2610 South Bay Rd NE	19:42	3.22	BLS Abdominal Pain	3	A
791	18 Aug 23	307	K17	334 Devoe St NE #1	01:28	6.45	BLS Breathing Prob	3	A
792	18 Aug 23	83G	D17	2721 83rd Ct NE	09:10	10.59	ALS Allergic Reaction	3	B
793	18 Aug 23	83A	G16	4932 Boston Harbor Rd NE	17:00	7.29	BLS Seizure	3	B
794	18 Aug 23	82C	E20	7306 Puget Beach Rd NE	20:32	N/A	BLSY Patient Assist	3	B
795	19 Aug 23	81A	I17	3448 Forrest Parse Ln NE	05:25	N/A	BLS Medical Alarm	3	A
796	19 Aug 23	83A	H16	1404 38th Ln NE	09:59	5.57	ALS Heart Problem	3	A
797	19 Aug 23	81L	G20	47th @ Marvin Rd NE	14:06	4.21	BLS Anxiety Attack	3	A
798	19 Aug 23	81E	I20	3420 Eagle Dr NE #B	20:27	N/A	BLS Breathing Prob	3	A
799	19 Aug 23	83E	E15	7211 Boston Harbor Ext Rd NE	23:35	10.45	BLS MVA	3	A
800	20 Aug 23	81H	G18	5044 Sleater Kinney Rd NE	04:15	5.24	BLS Medical Alarm	3	A
801	20 Aug 23	81B	G17	5411 Lemon Rd NE	20:33	6.07	ALS Rapid Heart Rate	3	B
802	20 Aug 23	81F	H19	5726 Hawks Prairie Rd NE	21:36	5.24	BLS Fall	3	B
803	20 Aug 23	82A	C19	9144 Gallea St NE	21:54	6.18	Fire Marine/Boat	4	B
804	20 Aug 23	83C	H17	4336 Libby Rd NE	22:38	7.00	Fire Alarm Activation	4	B
805	21 Aug 23	83A	G15	4806 Cushman Rd NE #157	23:30	5.20	BLS Medical Alarm	4	C
806	22 Aug 23	O3E	K17	215 Lilly Rd NE	12:24	0.00	BLS MVA	1	B
807	22 Aug 23	O3E	K17	2724 Pacific Ave SE	12:40	4.06	BLS MVA	4	B
808	22 Aug 23	328	J19	2410 Covington CT NE	12:45	13.40	ALS Sick Person	4	B
809	22 Aug 23	83A	G15	4805 Cushman Rd NE #47	14:23	4.01	BLSY Patient Assist	2	B
810	22 Aug 23	81B	G17	4948 Lemon Rd NE	15:09	6.24	BLS Sick Person	4	B
811	22 Aug 23	82A	F18	5919 Sleepy Hollow Ln NE	15:13	14.44	BLS DoA	2	B
812	22 Aug 23	83A	H16	3741 Harrington Ln NE	15:25	4.54	BLS Medical Alarm	1	B
813	23 Aug 23	81H	H18	3921 Sleater Kinney Rd NE	16:23	4.08	BLS Fall	4	C
814	23 Aug 23	81K	F19	5708 Puget Rd NE	18:52	7.11	ALS Seizure	5	C
815	24 Aug 23	81A	F18	6307 Snug Harbor Ct NE	12:58	6.23	ALS Chest Pain	3	A
816	24 Aug 23	83E	E15	6927 Boston Harbor Rd NE	16:36	9.09	Service Call	3	A
817	24 Aug 23	82A	E19	7425 Sapphire Ln NE	17:09	7.58	BLS Fall	3	A
818	24 Aug 23	83E	E15	7125 Bayview Dr NE	19:03	11.20	BLS DoA	3	A
819	24 Aug 23	81A	I17	3240 South Bay Rd NE	19:59	4.59	Fire Alarm Activation	4	A
820	24 Aug 23	83E	E15	7125 Bayview Dr NE	21:55	18.38	Service Call	3	A
821	25 Aug 23	O3E	J18	616 Lilly Rd NE #315	08:37	8.24	BLS Fall	2	C
822	25 Aug 23	83E	D16	8309 Zangle Rd NE	13:39	8.44	BLSY Patient Assist	2	C
823	25 Aug 23	O1A	K15	808 5th Ave SE	14:37	3.58	BLS Diabetic	2	C
824	25 Aug 23	O3E	K18	426 Lilly Rd NE	15:01	4.26	BLS Abdominal Pain	2	C
825	25 Aug 23	83E	D16	8309 Zangle Rd NE	16:28	18.19	BLSY Patient Assist	2	C

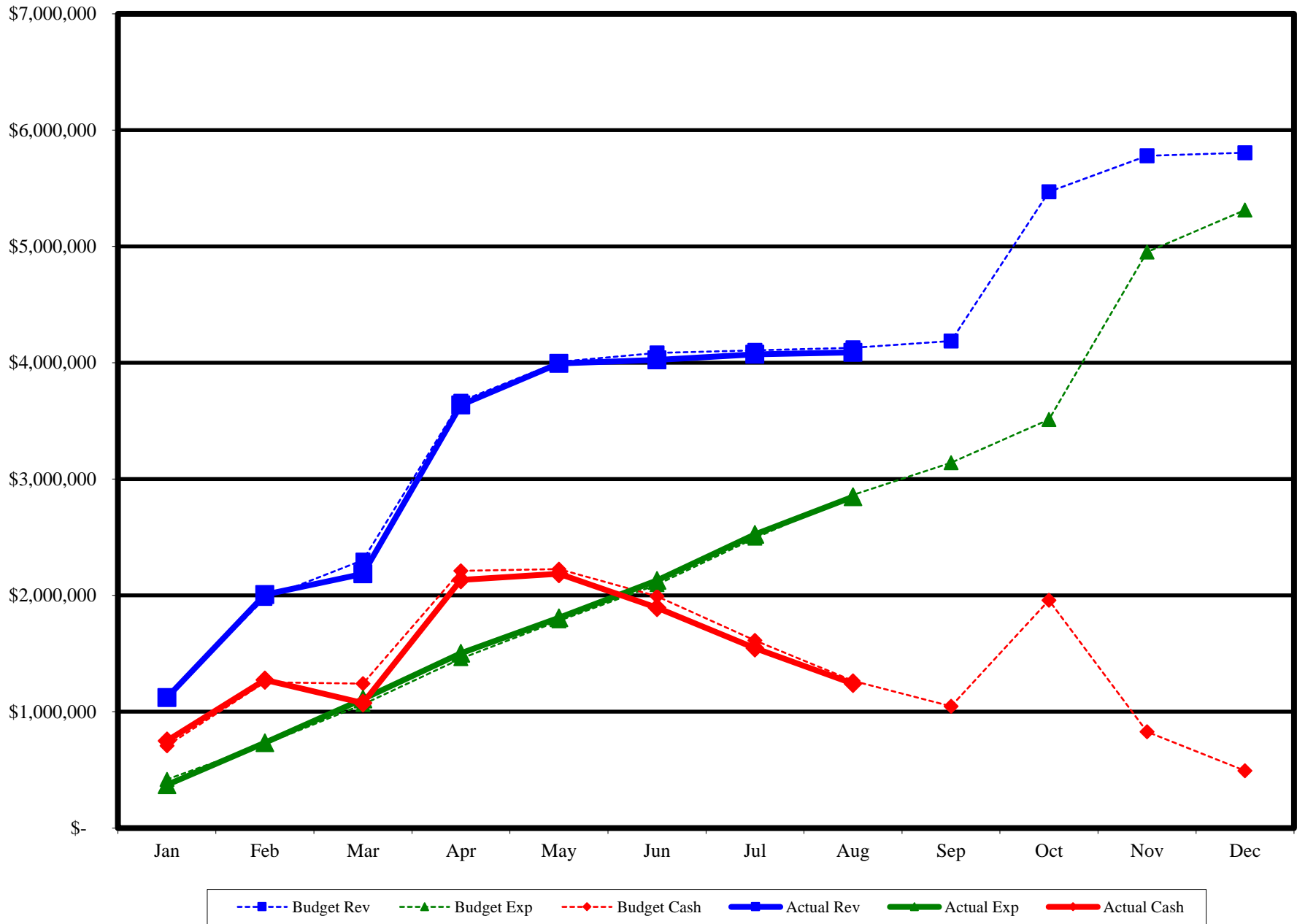
## APPENDIX 5- MONTHLY RESPONSE RECORD

Inc #	Date	Sta Zone	Grid	Location	Alarm Time	Resp Time	Type	Resp	Platoon #
826	25 Aug 23	O1C	L15	Jefferson @ Maple Park Ave SE	17:45	10.10	ALS MVA	2	C
827	25 Aug 23	81F	G19	4846 Johnson Point Rd NE	19:32	4.46	ALS CVA	6	C
828	25 Aug 23	83A	G16	4940 Boston Harbor Rd NE	20:08	8.27	BLS Diabetic	3	C
829	25 Aug 23	81A	I17	3017 28th Ln NE	23:26	3.17	BLS Unk Med Prob	4	C
830	26 Aug 23	81G	H20	6300 Hawks Prairie Rd NE	02:44	15.47	BLS MVA	6	C
831	26 Aug 23	81H	I18	4535 Pleasant Glade Rd NE	14:35	5.46	ALS Breathing Prob	3	A
832	27 Aug 23	83A	H16	1544 38th Ln NE	18:04	4.55	Fire 1	9	B
833	28 Aug 23	81C	H16	3835 Libby Rd NE	01:01	7.43	ALS Breathing Prob	4	B
834	28 Aug 23	83E	D15	540 75th Way NE	13:51	7.38	BLS Fever	2	A
835	29 Aug 23	82C	E20	7306 Puget Beach Rd NE	14:06	10.29	BLSY Patient Assist	2	B
836	29 Aug 23	307	K17	819 South Bay Rd NE	16:44	5.54	BLS Assist L/E	2	B
837	29 Aug 23	81H	H18	3800 Sleater Kinney Rd NE #16	16:41	N/A	Cancelled Response	2	B
838	29 Aug 23	81L	F21	5623 Whispering Pines St NE	20:59	N/A	BLS Medical Alarm	3	B
839	29 Aug 23	81K	F19	5926 Puget Rd NE	23:00	8.41	BLS Unconscious	3	B
840	30 Aug 23	81B	H17	3619 Shincke Rd NE	01:06	2.46	BLS Fall	3	B
841	30 Aug 23	83G	D17	2724 84th Ct NE	06:35	11.56	BLS Dizziness	4	C
842	30 Aug 23	83A	H15	4300 Boston Harbor Rd NE	09:07	6.41	ALS Fall	5	C
843	30 Aug 23	83A	H16	3741 Harrington Ln NE	16:15	5.06	BLS Medical Alarm	4	C
844	30 Aug 23	81E	H19	3806 Hollywood Dr NE	16:23	5.39	Fire 1	5	C
845	30 Aug 23	83A	G16	4716 Bellwood Dr NE	19:34	6.25	BLS Mental Problem	6	C
846	30 Aug 23	307	J17	South Bay @ 26th Ave NE	19:49	4.57	Brush 2 (Mutual Aid)	4	C
847	30 Aug 23	81L	H20	7021 Prairie Ridge Dr NE	21:06	6.47	ALS Back Pain	3	C
848	31 Aug 23	83G	D17	8517 Evergreen Dr NE	13:28	9.21	BLS Bleeding	2	B
849	31 Aug 23	O1D	K15	222 State Ave NE	15:26	N/A	BLS Hip Injury	2	B

## APPENDIX 6 - VOLUNTEER STAFFING

NAME	RANK / STATUS	PLATOON / DATE	NAME	RANK / STATUS	PLATOON / DATE
Armstrong, Walker	OSP		Henson, Ronald C	Admin Staff	
Barnes, Xavier	FF	A	Holsather, Ryan	Recruit	C
Barthule, Tyler J	Admin Staff		Lacy, Ben	FF/EMT	B
Beard, Colton	FF/EMT	B	LaDue, Chris	Lieutenant	B
Campbell, Noah	Recruit	A	McCann, Dustin	FF/AO	B
Carlson, Jacob	LoA	3/1/2023	McCosh, Devin	FF/EMT	A
Carlton, Susan E	Admin Staff		Mulligan, Tyler	FF/EMT	B
Caron, Judy	Admin Staff		Mullins, Brandon	Recruit	B
Cavazos, Esmeralda M	FF	A	Perry, Andrew	EMT	C
Clemens, Jonathan	EMSO		Poole, James	FF/AO	B
Cochran, Ann	Admin Staff		Poppert, Kenneth	Recruit	B
Delos Santos, Rhomel M	FF	C	Prine, Don	OSP	
Fass, Bonnie	Admin Staff		Reavis, Cody	FF/EMT	A
Freed, Richard	FF/EMT	C	Sheller, Elliot	LoA	3/22/2023
Frymire, Sean	Recruit	B	Stewart, Christopher	FF/AO	B
Gill, Patricia Ann	Admin Staff		Sullivan, Amber	EMT	C
Gormley, Robert	Lieutenant	C	Van Kirk, Nick	FF/EMT	A
Grimaldo, Zachary R	FF/EMT	C	Williams, Tom	OSP	
Harn, Dylan	Recruit	A	Youngs, John	FF/EMT/AO	C
Harn, Jakob	FF	A	Zopolis, James P	Admin Staff	
Hayes, Dale	FF/EMT/AO	B			

## APPENDIX 7 - 2023 BUDGET VS ACTUAL, CASH BALANCE



### APPENDIX 7A -- MONTHLY OPERATING EXPENDITURE VS BUDGET

